

Syrians consider the dangers of Hizbollah suburbs

BY OUR MIDDLE EAST STAFF

THE PROSPECT of a major confrontation between Syrian forces and pro-Iranian Islamic fundamentalist militiamen of Hizbollah (Party of God) loomed in the southern suburbs yesterday following the clash on Tuesday night in which 22 militants were reported to have been killed.

The most serious resistance yet to the Syrian intervention occurred in the Basta district of West Beirut. Whether or not the 7,000-strong task force would venture into the teeming southern suburbs where the Shia extremists predominate has been a matter of speculation but it seemed yesterday that the occupying force might be headed into an area fraught with danger.

For the time being at least the mainstream Shia movement Amal and the Druze Progressive Socialist Party — whose bloody conflict last week prompted Syrian military action — have accepted the dictat that their militias should close their offices and disarm in West Beirut.

Syrian troops yesterday sealed off the stronghold where the Hizbollah gunmen were killed. A hospital spokesman was quoted as saying: "They were all axed or bayoneted to death... they were all killed in hand-to-hand combat."

No Syrian casualties were reported.

Shamir let off lightly on Washington visit

BY ANDREW WHITLEY IN JERUSALEM

NO ISRAELI Prime Minister considers himself to have been legitimised until he has been to Washington, remarked one senior Western diplomat this week. Mr Yitzhak Shamir, the current incumbent, was in the US at the time, doing the rounds of the White House, Congress and Jewish organisations.

Mr Shamir may now have greater domestic legitimacy, following his return home yesterday from a ten-day tour of the US, but approval from the Reagan Administration remains to be gained.

Washington has not disguised its heavy preference for Mr Shimon Peres, the Labour leader now serving as Foreign Minister. However, uncritical support had been expected from the newly elected, democratic-controlled Congress.

And, in President Ronald Reagan and Mr George Shultz, the US Secretary of State, Israel believed it had the stoutest backers its most fervent Washington lobbyists could wish. Indeed, if it had not been for these intrinsic assets and the historic special relationship between the two countries, the Shamir visit would have been a debacle.

He got off relatively lightly in Washington, but the atmosphere was undoubtedly clouded by the poisonous underlying suggestion that "Kangaroo" was all Israel's fault.

As with the case of Mr

Peres plays down split

MR SHIMON PERES, the Israeli Foreign Minister, yesterday attempted to dampen speculation about an imminent rupture in Israel's coalition government over an international Middle East peace conference, Tony Walker reports from Cairo.

Mr Peres, the Labour Party leader, arrived in Cairo amid reports that Israel's "National Unity" Government was on the brink of collapse because of

Egypt close to debt deal

BY TONY WALKER IN CAIRO

EGYPT and its leading Western creditors are expected to conclude a comprehensive debt re-scheduling programme by May, according to a senior Egyptian official.

This follows a draft agreement between Egypt and the International Monetary Fund on economic reforms in exchange for a \$300m standby credit.

Dr Shabbir Shaban, the IMF's regional director, left Cairo yesterday for Washington with a copy of the agreement which with additional

Taiwan party reshuffles key posts

TAIWAN'S ruling Nationalist Party yesterday announced a reshuffle of key positions within its Central Committee, marking the start of what many analysts expect will be sweeping changes in top levels of both the party and the government, Bob King reports from Taipei.

The changes are expected to bring more young pragmatists into key positions replacing their older conservative counterparts.

Stefan Wagstyl visits prospectors in the Australian bush Third gold boom for Kalgoorlie

JOHN JONES of Kalgoorlie owns a sheep station, a haulage company and three hotels. But none of this takes up as much of his time as a patch of dusty red scrubland called Daryhurst which has never earned him a cent. This is Mr Jones' claim. The chance that it might one day produce gold for 40-year-old prospectors to spend days in the 100-degree heat of the Western Australian bush. "Mining is where the real bonanzas are," he says.

Thousands of others have been caught up in a modern gold rush which began in 1980 when gold prices soared. Old-time prospectors have been joined in the bush by everyone from Exxon geologists to weekend trippers with metal detectors. Some old-timers sell for cash to the first lawyer who approaches them. Others pretend that nothing has changed: at Kanowna, 10 miles north of Kalgoorlie, an 88-year-old man still lives alone in a tin shack.

reputedly with AS1m hidden away. Around him are the tracks cut by 70-tonne lorries and bulldozers building a new mine. Kalgoorlie looks like a town surrounded by primitive earthworks. In each direction the roads pass vast pits, maybe 500 feet wide, 1,000 feet long and 200 feet deep. Alongside are piles of red ore waiting to be fed to the mills which grind rock day and night, seven days a week. Above the town, lights gleam at night on the new Cassidy shaft of Mount Charlotte mine, as if on a giant Christmas tree. All this is new — 10 years ago Mr Charlotte was the only mine left in Kalgoorlie and was itself threatened with closure.

This is Kalgoorlie's third gold boom. The first, in the 1890s, brought impoverished families 300 miles on foot from Perth on the coast, pushing wheelbarrows in front of them. Then, in the 1930s, Government hand-outs of mining leases, shovels and flour encouraged

the unemployed from the eastern states to try their luck. Now prospectors usually fly from Perth and drive into the bush in four-wheel drive Toyota trucks.

For many prospectors, the difficult part is not finding the land, but raising the money to drill it. Banks refuse to lend to small companies, let alone individuals for exploring "blue-sky" prospects. So often the only answer is to float a company on the stock market. The first meeting with a broker puts some prospectors off for good. One company chairman recalls how he was told he needed two things to get money — "a new suit and dirt under your finger nails."

For investors in Kalgoorlie, however, the answer is to float a company on the stock market. The first meeting with a broker puts some prospectors off for good. One company chairman recalls how he was told he needed two things to get money — "a new suit and dirt under your finger nails."

An alternative source of funds is the joint venture with a larger company willing to buy into a prospect. Sometimes this works: there is great re-

spect in Kalgoorlie, for example, for Western Mining, Australia's largest gold producer. But sometimes it does not. "My joint venture partner is the pits. They've done nothing for 18 months," says one impatient company chairman who had better remain nameless.

All this activity has brought together a varied cast of characters. There is 46-year-old Mr Phil Crabb, chairman of Australia Mining, who was born into a Kalgoorlie mining family and made his fortune as a drilling contractor before starting a mining company. "Ask me what I'm worth. I'll tell you. A\$75m (\$8.5m)," he says. Mr Crabb races horses. His brother Jeff, a real estate agent and a co-director, prefers greyhounds.

Mr Denis Horgan, the steely-eyed accountant who is chairman of Barrick Mines, owns half the company which is capitalised at over A\$200m. He won't say what he is worth. His private company, Barrack

House, has interests in energy and high technology as well as a vineyard and a three-masted brigantine, which takes visitors to watch the Americas Cup yacht races. Mr Horgan is a patrician of Perth. Mr Quentin Ames, a Perth stockbroker, says: "You know who the real geologists are. You see them out in the bush. But today's prospects can comfortably work from Fremantle, Sydney or Melbourne. Private planes connect Perth to Kalgoorlie, Cue and Wiluna and



Test drilling for gold near Kalgoorlie.

anywhere else with an aircraft. For those without a plane of their own, Mr Horgan's Barrack House runs an air charter. Mine workers, too, are reluctant to live anywhere more remote than Kalgoorlie. At Wiluna, an aborigine township on the edge of the Gibson Desert, mine manager Mr Shaun Argus says: "If you've worked here three months, you've been here a long time." In Kalgoorlie, talk of Wiluna brings the incredulous reply: "You went to Wiluna?"

Hong Kong cuts taxes after economic growth of 9%

BY DAVID DODWELL IN HONG KONG

HONG KONG'S economy grew by almost 9 per cent in real terms last year, and can expect growth of more than 6 per cent in 1987, Mr Piers Jacobs, Hong Kong's Financial Secretary, revealed yesterday as he presented his maiden budget.

As expected, HK\$4bn (\$538m) in tax payments, linked with a buoyant export performance in 1986, produced a government budget surplus of more than HK\$3bn and allowed Mr Jacobs to offer cuts in personal and corporate profits tax. At the same time he signalled a review of tax policy in the year ahead that is likely to lead to more indirect taxation.

"Our public finances are in a strong position," Mr Jacobs

said: "We can look forward with reasonable confidence to broadly balanced budgets over the next few years." He aims for a steady surplus of HK\$1.5bn over the remainder of the decade.

The strong economic performance in 1986 was due in large part to an excellent export performance in the second half of the year to countries such as Japan and West Germany. It comes after a year of stagnation in 1985, when real growth in Gross Domestic Product (GDP) amounted to a meagre 0.6 per cent, and is almost twice as good as the 4.5 per cent GDP growth forecast for 1986 in the budget last year. The GDP in cash terms amounted at the end of 1986 to HK\$921bn, with per

capita GDP at HK\$53,000. Real growth in Hong Kong's GDP is estimated to have been 8.7 per cent, with total exports surging by 15 per cent. Retained imports — an approximate measure of investment in the manufacturing sector — also rose by 13 per cent. Meanwhile, unemployment remained at a record low of 2.2 per cent, with inflation amounting to 2.8 per cent over the year.

Despite uncertainties over the export prospects for 1987, the Government is forecasting growth of 6.2 per cent, with inflation rising to 6 per cent as import costs rise, and a tightening labour market leading to higher wage rates.

Labour shortages may limit export prospects for the year ahead, as will strict quota controls on textile exporters.

Personal taxes have been cut by half a percentage point to 16.5 per cent, with a variety of higher tax allowances being introduced which will save the average wage-earner about HK\$1,000 a year.

Corporate profits tax has been cut by half a percentage point, to 18 per cent, costing the Government about HK\$310m on an annual basis.

Along with inflation-related increases in a number of indirect taxes, Mr Jacobs revealed government plans to broaden the scope of indirect taxation. There is even concern in the Government that more than 60 per cent of tax revenue comes

from direct taxes, with a mere 43,000 taxpayers (8 per cent of all taxpayers) accounting for 52 per cent of direct tax revenue.

The Government also tackled the double taxation issue on two fronts — providing exemptions for people working outside Hong Kong for more than 60 days in a year, and promising further consideration of double taxation problems between Hong Kong and China.

The budget surplus allowed not only tax cuts and additions to fiscal reserves, but higher government spending after four years of austerity that has trimmed public spending to 16 per cent of GDP. Spending is expected to rise by 4.5 per cent. HK\$8bn is being committed to new government projects.



Jacobs: finances in a strong position

Aquino honours military

By Richard Gourlay in Manila

PRESIDENT CORAZON Aquino yesterday honoured the part played by the armed forces in the military revolt that brought her to power in the Philippines exactly a year ago, but reminded them that their political role is now over.

Mrs Aquino appeared conciliatory but firm in a speech to troops, many of whose loyalties had been divided when ordered by then President Ferdinand Marcos to attack fellow soldiers and civilians during the revolt.

"You have disobeyed the dictator (Mr Marcos) in obedience to the higher cause of freedom," Mrs Aquino said in a speech marking the start of an anniversary celebration. "You can be assured that so long as you remain responsive to the support of the people, the people will rally to support you."

Late into the night tens of thousands of people packed the highway between two military camps where much larger crowds last year had thronged to defend about 300 soldiers who had holed up after a failed military coup against Mr Marcos.

Earlier in her speech to the officers Mrs Aquino said they held a special place in her heart even though, since coming to power, she has had to deal with three failed coup attempts by disaffected soldiers.

Kaunda releases South Africans

FOUR South African men, detained without trial in Zambia for nine months on suspicion of spying for Pretoria, were released yesterday by President Kenneth Kaunda in the presence of the Zambian Cabinet, foreign ambassadors, and the media, Victor Mallet reports from Lusaka.

The four whites, aged between 23 and 25, were arrested in May last year shortly after South Africa had attacked alleged guerrilla targets in Zambia, Zimbabwe and Botswana.

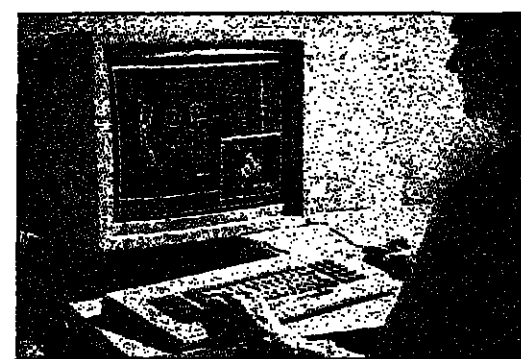
Two West Germans and a Briton detained with them, who have already been released after pressure from their governments, say that all seven were tourists and that some members of the group were tortured and forced to sign confessions.

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AMERICAN NEWS

US wins right to land at Falklands base

BRITISH DEFENCE officials said yesterday that US civil aircraft will use the military air base on the British-ruled Falkland Islands in the South Atlantic, which are claimed by Argentina. Reuter reports from London.

Argentine diplomats based in Europe said the move would complicate the search for a settlement to their country's dispute with Britain over the islands which erupted into a war in 1982.

A spokesman for the Defence Ministry in London said US would be the first non-British civilian users of the new £450m (\$661m) airport and barracks complex at Mount Pleasant.

He said there were no plans for US military involvement in the islands, which Argentina calls the Malvinas.

Britain had given permission to a US-led group which is carrying out scientific research drilling in the Weddell sea, between the islands and Antarctica, to use the Falklands to fly replacement crews in and out, he said.

A Boeing 747 of the US company Tower Air was due to make the first flight on March 12 carrying 160 replacement crew for the exploration ship Sedco BP 471 operating in the Weddell Sea for a University of Texas research foundation.

The ship would dock at the Falklands Islands military support at East Cove near Mount Pleasant for the changeover.

The Texas University foundation has involved West Germans, French, Canadians, Britons and Japanese in what is officially described as a scientific oceanographic project in an area where there are believed to be significant oil and gas deposits.

The Defence Ministry spokesman in London said the project was strictly scientific.

"We understand that they are not drilling for oil," he said.

The Argentine diplomats said they could not see how the use of the Falklands by US planes would help diplomatic efforts by the US to mediate between Buenos Aires and London.

Argentina has looked increasingly to the US for helping ending the stalemate with Britain since the war by getting talks going again and diplomatic relations restored.

The Government of President Raul Alfonsín says an extension of the use of Mount Pleasant base would be a step towards the permanent militarisation of the South Atlantic.

President Alfonsín has renounced force as a means of recovering the islands.

On this occasion however, two further prominent local democrats, Mr Edward Vrolysis and Mr Thomas Eynes, remain in the race, having opted to run as independents to avoid splitting the white vote in the party primary.

Since demographics suggest that Mr Washington's plurality among the black electorate would ensure him victory in anything but a two-horse race, the city now faces a period of intensive lobbying to determine which of the mayor's remaining opponents has the best chance of beating him in the election proper.

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Nitze in talks with Thatcher on ABM treaty

By Christian Tyler

US defence strategists yesterday embarked on an intensive new round of talks with NATO allies about plans for Star Wars tests that the allies fear could undermine nuclear arms control negotiations with the Soviet Union.

Mr Paul Nitze, arms control adviser to the State Department, outlined the Administration's latest thinking on space-based defensive weapons tests in meetings in London with Mrs Margaret Thatcher, the British Premier, and Sir Geoffrey Howe, Foreign Secretary.

Mrs Thatcher reportedly encouraged the Americans to continue research "as a matter of common sense" to the point of establishing the feasibility of the space shield project.

She made it clear that Britain regarded the controversial question of whether such tests are permitted by the 1973 anti-ballistic missile (ABM) treaty as a matter for its signatories, the US and the USSR.

Britain, however, appeared to be insisting on the right to examine and comment on any plans that could alter the strategic balance or interfere with arms control negotiations.

In Whitehall it was confirmed by one official that the UK favours a "strict" interpretation of the 1972 treaty, seen by NATO as a cornerstone of the post-war nuclear deterrent balance.

Mr Nitze, who was accompanied by the lawyer, Mr Richard Fortin, assistant US Defence Secretary, repeated US official assurances that early deployment of Star Wars weapons was not being considered.

The two men were later due to meet Mr Helmut Kohl, the West German Chancellor, and other senior ministers.

In New York, Mr Caspar Weinberger, US Defence Secretary, was quoted as saying that tests next year under a broad interpretation of the treaty could lead to deployment of the system as early as 1994.

Under the schedule of all the countries, legal agreement over de-

Fawn flounces on to the Irangate stage

By Stewart Fleming, US Editor in Washington

WASHINGTON'S Irangate arms scandal, with its cast of dull bureaucrats like Vice Admiral John Pointexter and shadowy figures from the demi-monde of the world arms bazaar has appealed primarily to those who have the time and patience to sort through the excruciating details of who did, said or sold what to whom and when.

On Tuesday night all that suddenly changed as a new character made a bow on all three major television network news programmes Ms Fawn Hall, the swashbuckling

LA-Col Oliver North's glamorous blonde secretary.

At 27 years of age - a grant of immunity from special prosecutor Mr Lawrence Walsh safely tucked into her pocket and, it would appear, a yen to translate her good luck in finding herself at the centre of a major political scandal into good fortune. Ms Hall flounced before the media with her lawyer at her side to claim her 15 minutes of fame and let her profile launch 1,000 movie projects.

Her mother, according to CBS

news, worked for LA-Col North's boss, former national security adviser Mr Robert MacFarlane, and she was the handsome LA-Col North's secretary for four years until she returned to work at the Pentagon after he was fired in November.

Iran scandal investigators have been telling reporters that Ms Fawn helped Col North to shred secret documents as the scandal broke, although precisely which documents remains a bit of mystery. It seems that the shredding

was, at least in part, a waste of time for copies were held on a central computer file.

In her sporty Fiero two-seater - licence plate FAWN 111 - she has been scampering around Washington moonlighting as a model at the Erickson agency, according to Ms Tricia Erickson, the owner.

On the assumption that she is invited to appear on Capitol Hill before investigatory committees on terms which she can accept, a nationwide television audience seems assured.



Fawn Hall—dramatic entrance

US SPACE AGENCY UNDER DOMESTIC AND INTERNATIONAL ATTACK

Nasa's 'hopes too high' for base

Peter Marsh reports on a meeting in Paris of the 13-nation European Space Agency to discuss plans for the joint construction of a space station to be put in orbit by 1994.

AS NEGOTIATIONS over the international space station project enter a crucial phase, the US National Aeronautics and Space Administration is coming under fire from domestic critics for having unrealistic expectations for the orbiting base.

The beleaguered space agency, which is struggling to rehabilitate itself in the wake of last year's Challenger disaster, may well find itself pressed in the coming weeks to scale down its plans for the project, largely because of the need to reduce costs.

Other critics suggest that Nasa should reduce the number of intended uses for the station, the development of which is due to be led by the US and include contributions from Western Europe, Canada and Japan.

The domestic criticism comes as the US is running into problems in the international discussions over building the base. At a meeting this week in Paris with the 13-nation European Space Agency, US officials are likely to be challenged over their view that the other nations should not be allowed to influence future US plans for military activities on board the station, which is due to be in orbit by 1994.

The overseas participants in the venture are worried that the US may want to use the structure for military research connected with the Star Wars programme. This application would conflict with the original intention for the base that it would be primarily civilian in character.

Under the schedule of all the countries, legal agreement over de-

veloping the base is due to be finalised by the summer, ready for the start of detailed design work in the autumn.

Observers believe that failure by the US and other countries to resolve the military issue will dim the prospects for meeting this timetable, which has already slipped by six months. The US is to hold separate meetings with Japan and Canada in March.

Under plans for the station, which is due to accommodate eight astronauts, the US is to contribute about \$8bn to the development effort, with the other nations putting up about \$4bn.

Nasa intends to build the base in stages, ferrying components into orbit on shuttle flights. The US is due to provide two modules for accommodation and scientific work. Western Europe and Japan are each to provide a laboratory for studies in areas such as low-gravity materials processing.

Canada's contribution is to be robotic hardware that will be used to build and maintain the base.

Besides providing equipment for materials studies and for defence-related work, the structure is intended to act as a base for astronomy experiments and earth observation and as a "garage in space" for

repairing satellites. Ultimately, companies are expected to finance activities on the station, for example, research into making exotic biomedical materials under zero gravity.

According to some observers, this large number of roles may drive up costs and make it unlikely that the base can operate effectively. "The problem is that Nasa wants the space station to do everything for everybody," said Dr David Webb, professor of space studies at the University of North Dakota.

In the view of Dr Webb, the base should be built up gradually. This would cut costs by reducing the amount of hardware taken into space, for instance, equipment to provide solar power.

The efforts to persuade Nasa to scale back its plans coincide with a review by Nasa of the likely costs of the station.

Although the agency is for the moment keeping quiet about its calculations, onlookers believe the exercise is showing that the true cost to the US of building the base, as it is currently configured, may be \$8bn-\$9bn more than the planned \$5bn.

These new estimates take into account the cash needed to add segments to the station between 1994

when astronauts are first due to go on board and 1997 when construction is scheduled to be finished.

Because of the increased costs, details of which will probably be made known in the next few weeks, Nasa is likely to come under fire from elements in Congress wishing to reduce the US's public spending deficit. Nasa is asking Congress for permission to spend \$707m on the space station in the 12 months beginning in October, up from \$420m this year.

Senator William Proxmire, an influential Democrat who is chairman of the Senate appropriations subcommittee which oversees Nasa's budget, said: "It is not too late to scale down the agency's plans for the base." He added that the station should be built up in "incremental steps" and at a pace that would test whether commercial groups were interested in using the station.

One way in which this could be done, the Senator said, was by reducing the amount of time people would stay on the station. Instead of requiring the structure to be manned permanently, astronauts could visit the base every few months to tend experiments. By reducing the need for expensive life support systems, this could cut costs considerably.

Mr John Egan, a Washington consultant in space technology, said he thought that "a slimmed down version" of the station would soon be under discussion in Congress. He did not think this would harm the degree to which industrial groups ultimately decided to finance activities on the base.

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WORLD TRADE NEWS

EEC seeks to open developing markets

By Peter Montagnon in Brussels

THE European Community is considering using the Generalised System of Preferences (GSP) scheme to help it prise open markets in certain newly-industrialised countries.

Such an application of the GSP scheme, whereby developing countries can win favourable treatment for their exports to the industrialised world, would mark a controversial departure for the EEC which has traditionally seen the scheme as an aid to development rather than a specific trade policy tool.

However, thinking within the European Commission, the EEC's executive body, has begun to change, following last year's GSP revision by the US which used threats of withdrawal of GSP privileges to force policy changes on copyright and counterfeiting from several Asian countries.

Discussions on a revision of the GSP for 1991 are just getting under way in Brussels. They are expected to last until autumn, but European officials say they expect pressure to mount for the system to be used to win concessions from some countries similar to those gained on a preferential basis by the US.

A case in point is South Korea which has opened its market to US insurance and banking concerns, but still excludes European companies operating in the same sector.

The officials said it would make sense to restrict European GSP rights in cases such as this, but they add that the GSP lever should be used only in a limited and selective way.

There is little point in using it against Latin American countries as this would only aggravate their already serious difficulties with their foreign debt, they said.

Later last year, the EEC Commission took the GSP issue to the European Court of Justice to determine whether a simple majority vote of the 12 member governments, or whether unanimity was required over the use of the system as a selective lever in trade policy.

If, as the Commission expects, the Court finds in favour of majority vote, the way would be open later this year for a more active use of the GSP in trade policy issues with newly-industrialising countries.

India has joined the growing list of nations trying to push exports in reluctant markets, John Elliot reports

New Delhi adds countertrade to its negotiating armoury

"WHEN Mrs Gandhi was alive your agent would get a call just when you thought you'd won a big project. He'd be told the file on the contract had got stuck on or near her desk and 2 per cent more must be paid to the ruling Congress Party to shift it."

"You still get those calls, but now it's to demand an official countertrade element in the contract."

Experts in the tortuous art of winning government contracts in the buyers' market of India say that this story, told by a New Delhi businessman, is not quite correct. The percentage cuts for political or other purposes, they say, are still sometimes demanded and the figures are often much larger, despite the anti-corruption policies pronounced by Mr Rajiv Gandhi, the Prime Minister.

But the main point of the story is true. Just over two months ago an unpublished meeting of a cabinet office committee of Indian Government secretaries approved a new policy to begin encouraging extensive countertrade.

The policy, controlled by the Ministry of Commerce, is that all government departments and agencies are to aim broadly

for at least 25 per cent and maybe as much as 50 per cent of countertrade on all projects, excluding costs offset by aid. Negotiations on purchases for commodities and defence equipment must aim for anything between 5 per cent and 100 per cent, depending on the market conditions.

The policy has not yet been officially announced, nor widely reported. But it is being put into force and is likely to appear in some form soon in tender documents.

Companies are being told that offers of countertrade are a very strong plus factor in the award of contracts, although they do not rate as highly as financial aid and total price, they might tip the balance between broadly equal offers and are virtually essential on bids for defence and commodity contracts.

How hard the Government will push for countertrade is not known. But it is clear that ministers and civil servants, expert at playing international competitors off against each other, have another significant negotiating weapon.

Companies currently affected include COECS, Alsthom of France on a major power station contract, British Rail, Rolls Royce and British Aero-

space from the UK bidding for aircraft and railway coach contracts, Bofors of Sweden and various other armaments manufacturers, and Boeing, General Electric and a number of electronics companies from the US.

Along with countless other contractors and traders they are suddenly being asked to find Indian exports to cover substantial amounts of their contracts. About half of British Steel Corporation's \$80m exports of billet, strip and railway lines are already covered. Requirements for foreign companies to buy back products from joint ventures they set up in India are being stiffened.

India has therefore joined the growing list of developing and other countries turning to countertrade to save scarce foreign exchange and introduce exports into reluctant or resistant foreign markets.

"As far back as the 1800s the Indian economy has only been geared to exporting its surpluses, like the US, and it doesn't have well orientated markets," says Mr Sudhir Muli, chairman of the State Trading Corporation (STC).

The policy decision has caused a major controversy, partly because of the hidden costs of countertrade and partly



'The policy, controlled by the Ministry of Commerce, is that all Government departments and agencies are to aim broadly for at least 25 per cent and maybe as much as 50 per cent of countertrade on all projects, excluding costs offset by aid.'

Mr Rajiv Gandhi

trade deals when he was chairman of the STC from 1983 to 1985.

But the MMTTC claims it is achieving 50 to 60 per cent extra exports, the remainder being re-routed through existing business. "We try countertrade in buyers' markets, not sellers' when terms could be dictated to us, and we won't pay the countertraders' 2 to 3 per cent mark up," claims Mr I. P. Hazarika, MMTTC's finance director.

"It is a cardinal principle that we buy at the most competitive international prices, though we may accept a little

less on exports to penetrate new markets. But we will not follow the path of other Third World countries who have burned the candle at both ends and have paid more for their imports and got less for their exports."

Some foreign traders, however, tell a different story. One European company whose import of a major commodity has been tied by MMTTC to a large existing export to Japan says: "India is asking nothing and the Japanese are laughing all the way to the bank. It's all existing exports grabbed expensively by MMTTC to boost their turnover."

There was scarcely any countertrade in India until 1985, apart from long-established trade with the Soviet Union and other Comecon countries.

For many years foreign companies have been asked to buy back products from their Indian ventures to offset some foreign exchange costs and to use some Indian components for foreign-supplied equipment. This is now being pushed harder as part of the policy.

British Aerospace, for example, is offering to make parts for its 40-60 seat APT airliners in India and Aerospace is coming under pres-

sure to do the same for its Airbus.

But companies are finding it extremely difficult to discover sufficient internationally marketable Indian goods. India's poor quality and high prices are causing special concern among some US electronics companies which want to set up high technology joint ventures and are being asked for what they regard as unrealistic buy-back guarantees.

To ease the problem, some companies might take Indian labour abroad. Alsthom, which is trying to cover R1,030m on its R5,400 (£270m) Dui Hui hydro-electric project, is thinking of using Indian contractors on some of its projects elsewhere. This fits in with India's ambition to link up with companies from developed countries in third markets.

But there is widespread scepticism about whether India will gain much overall and many of the proposed deals can be honoured in full. Mr Sudhir Muli of STC sums up the general consensus: "It gives us in STC a lever to help the exporter, and it has a role to introduce new markets. But the disadvantage is that it may take people's eyes off the main thing of getting price and quality right."

Warning on China contracts

By Robert Thomson in Peking

JAPANESE COMPANIES have had to renegotiate contracts totalling almost ¥40bn (£171m) with Chinese corporations in recent months, and Chinese officials have warned that further contract changes are likely because of a shortage of foreign exchange.

Foreign businessmen based in Peking say Chinese corporations have delayed payments on many contracts in recent months, and note that technology import organisations have been particularly slow to pay.

UK NEWS

Big expansion of commercial radio planned

BY RAYMOND SNODDY

THE Government yesterday revealed plans for a big expansion of commercial radio and said it would like to see created three new national commercial networks and several hundred new local radio stations. Mr Douglas Hurd, Home Secretary, said the proposals in a green paper (discussion document) published yesterday were intended "to establish a framework for radio broadcasting which will take it into the twenty-first century."

The aim, he said, was "to give radio its head" and increase competition and consumer choice.

The Government's approach combines support for the BBC's traditional role as a public service broadcaster with plans for significant deregulation of commercial radio.

The main proposals for radio include:

- Three new national commercial networks carrying music, sport, news and talkshows. One of the frequencies has been already allocated for commercial radio, the others would be withdrawn from the BBC.
- A new tier of local community radio stations serving special constituencies such as ethnic minorities.
- A new regulatory framework for the new commercial radio. The options being considered include expanding the role of the Cable Authority or the Independent Broadcasting Authority (IBA), or setting up a separate radio authority.
- The BBC would keep four national radio networks and six frequencies and continue with its national regional services in Scotland, Wales and Northern Ireland and perhaps

Political fund voted by civil servants

THE LARGEST Civil Service union plans to urge its members to support affiliation to the Labour Party, after a big majority vote in favour of setting-up a political fund, David Brindle writes.

The union, the 149,000-strong Civil and Public Services Association, yesterday declared a ballot majority of almost 73 per cent for creating a fund for expenditure which could be deemed "political" under the terms of the Trade Union Act 1984.

The CPSA thus became the third union overall - the second in the Civil Service - to vote to set up a political fund on the back of the entirely successful campaign mounted by the 38 unions which were obliged by the act to hold ballots on retaining existing funds.

Mr John Ellis, the CPSA's general secretary elect, described the union's ballot result as "quite remarkable." He claimed it was a result which could not have been achieved but for what he felt was the Government's antipathy towards the Civil Service.

He said: "I think this result indicates just how much the Civil Service has been politicised by this Government since 1979."

THE GOVERNMENT is confident that Caterpillar, the US construction equipment manufacturer, is committed to the future of its Leicester plant in the Midlands, Mr Giles Shaw, the Industry Minister, told the House of Commons. He said a story in the Financial Times on Tuesday quoting Mr George Schaefer, the company's chairman, as saying the plant's position might be reviewed if the dollar weakened by a further 20 per cent, was based on an answer given "off the cuff to a hypothetical question in Las Vegas."

TIMBER production in Britain is unlikely ever to be profitable without large public subsidies, according to a report on forestry policy published by the Council for the Protection of Rural England. Written by Mr Philip Stewart, a lecturer at Oxford University, the effort says UK forestry policy is totally at variance with other Government policies - on loss-making nationalised industries, for example, or on subsidising industries with the aim of saving on imports.

CENTRAL Electricity Generating Board invited the media to examine pipework at Hinkley Point nuclear power station, Somerset, after claims that welding faults were deliberately concealed to speed up work there 16 years ago. The alleged faults, which are not in the radioactive section of the plant, had been reported to the Nuclear Industries Inspectorate by Mr Bob Brookes, a former welder who is now a councillor on the Hinkley Point safety liaison committee.

THE RAPID fall of gas prices to industrial consumers in continental Europe was a major concern for some of their UK competitors, Mr James McKinnon, director general of Ofgas, the body which oversees British Gas's pricing policy, said. But under the law which established Ofgas last year, he said that he had no power to intervene directly in the industrial market for the fuel.

THE TUC rejected attempts by some unions to boycott the Government's job training scheme. In what is an important decision for the scheme's future, the TUC's General Council voted 30-10 to remain involved with the scheme.

WEDGWOOD Crystal factory in Kings Lynn, Norfolk, jointly owned by the Dartington Hall Trust and Wedgwood, is to close in the next few weeks with the loss of 150 jobs.

Government moves to extend freeing of telecom services

BY DAVID THOMAS

THE GOVERNMENT yesterday announced what it regards as the most important moves to extend the liberalisation of UK telecommunications since 1984, when legislation setting down the framework for privatisation of British Telecom was passed.

Yesterday's measures will have particular impact on value added and data services, especially the new generation of electronic information networks designed to service large business users.

Value added services, which are at the heart of the convergence between telecommunications and computing, are services sent over the telecommunications network which are more than basic voice communications.

They are to be fully liberalised for the first time. As a result, the introduction of managed data networks, a new development in which commercial information is exchanged between companies by computer over the telecommunications network, is expected to be speeded up.

The Government launched a consultation exercise in 1984 to see how the regulations should be rewritten and whether liberalisation should be extended.

It has now decided that all value added and data services, including managed data networks, should be completely liberalised.

It is also allowing companies with extensive computer networks, such as banks, building societies or oil companies, to sell their spare capacity to outsiders for simple data traffic for the first time.

In addition, the Government has also decided that:

- Companies with an annual turnover from communications of less than £1m and an annual total turnover of less than £50m can offer value added services without any conditions.
- Companies above these cut-off points will have to assure the Office

of Telecommunications, the industry's regulatory body, that they are not cross-subsidising value added services.

● BT and Mercury will need the Government's permission if they want to enter a joint venture in value added services with a telecommunications or computer company with more than £1bn annual turnover.

● Companies will be able to route external calls anywhere within their own leased line network. This means a caller will be charged local rates if he dials a local office of a company and the call is then transferred internally over a long distance.

● Companies can do their own wiring up to 200 metres from any of their buildings, as opposed to 50 metres at present.

● Single line apparatus, such as dealerboards, will no longer need BT approval when attached to the public network.

European Ferries chairman resigns in P&O reshuffle

BY TONY JACKSON

MR Geoffrey Parker, chairman of European Ferries, has resigned. His place has been taken by Sir Jeffrey Sterling, chairman of P&O, whose takeover of European Ferries took effect last month.

Mr Parker, who had approached P&O for the agreed bid, said: "There is no acrimony between P&O and me - I would as soon work for them as anyone else in the world. But I have had a hankering for years to run off and do something on my own."

Mr Parker, who had been with European Ferries for 27 years, made his reputation building up the port of Felixstowe, on the east coast of England. He said: "I will probably start my own company or buy one, and probably in the field of transport."

It is understood that P & O intends to do away with European Ferries as an operating entity, taking its divisions into the P & O

framework. Townsend Thoresen, European Ferries' ferry business, will now report to Mr Peter Ford, the P & O main board director responsible for ferries, as will the port interests.

European Ferries' troubled US property interests, held by EF International Inc, are to be run by Mr Bruce MacPhail, the P & O director responsible for property. Mr John Dick, previous chairman of EF International, is to move to deputy chairman.

The changes are seen as being in line with P & O's policy of operating a flat rather than pyramidal structure, with each operating company having its own managing director reporting to the centre.

The managing director of Townsend Thoresen is to be Mr Graeme Dunlop, and Mr Robert Guille is to be managing director of European Ferries' ports. Both are appointed from within P & O.

Barclays allows unit to analyse its shares

BY DAVID LASCELLES, BANKING EDITOR

BARCLAYS Bank, the UK's second biggest clearing bank, has decided to permit bank stock analysts in Barclays de Zoete Wedd (BZW), its investment banking subsidiary, to continue to analyse and comment on its own shares.

The decision follows a policy review in the wake of an incident last month when BZW's analysts published a highly critical report on Barclays' recent profit performance and advised investors to switch into NatWest and Lloyds. The report triggered a top level row.

The decision was taken in time to allow the analysts to comment on

Barclays Bank's 1986 results, which are to be published today. A Barclays spokesman said the bank had decided "it would be inelegant to stop BZW analysts commenting on a major stock in a major segment of the market."

The incident had attracted widespread interest because it presented Barclays with a test of its ability to manage some of the changes brought about by last year's Big Bang, the deregulation of financial markets, which brought together banks and stockbrokers under the same roof and was expected to lead to interdisciplinary clashes.

Labour hails Zircon retreat by Tories

BY IVOR OWEN

LABOUR Party leaders hailed as a major political climbdown the Government's decision not to seek continuance of its injunction against Mr Duncan Campbell, the New Statesman journalist, after his Zircon spy satellite disclosures.

Ministers sat in embarrassed silence in the House of Commons as the decision was announced.

The Attorney General, Sir Michael Havers, had obtained the court ban on Mr Campbell talking or writing about the Zircon project on the ground of national security.

To cheers from the Opposition benches, the Speaker (chairman) Mr Bernard Weatherill, confirmed that, as the injunction was no longer in force, the ban which he imposed on a film about the project being shown within the parliamentary precincts had also been lifted.

Mr Peter Shore, Labour's shadow Leader of the House, icily contrasted the Government's failure to volunteer a statement on the lifting of the injunction against Mr Campbell with the high profile adopted by ministers when it was imposed in January.

He maintained that the ban on MPs seeing the film at Westminster had become increasingly absurd because it had been shown to large numbers of people in London, Glasgow, Cardiff and other centres.

Mr Shore said the Government's failure to contest the lifting of the injunction marked a total reversal of policy within a period of 28 days and required an explanation in a ministerial statement.

The Speaker said he had received no notification that a minister wished to make a statement.

Ignoring protests from the Conservative backbenches, Mr Robin Cook (Labour) contended that the Government had been unable to find any basis for a prosecution arising from the film.

He also claimed that the Government faced the prospect of a "substantial claim for damages" from the BBC because, in the opinion of the dean of the Faculty of Advocates, the raid which Special Branch officers made on its Glasgow headquarters was almost certainly unjustified.

Mr Cook questioned how last month's attempt by the Government to "muzzle the press" could be reconciled with this month's climbdown.

MPs were given an opportunity to see the Zircon film at Westminster last night.

Mr Justice McCullough lifted the injunction against Mr Campbell in the course of a five-minute private hearing during which he was also freed from a restraint requiring him to preserve all relevant documents.

Mr Campbell gave an undertaking not to disclose any further official secret information about the Zircon project. He commented: "I am happy about that because I do not have any such information."

The Government had acted hysterically, he added. "Now the hysteria is over."

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UK NEWS

Highland Express starts Atlantic service in May

BY JAMES BUXTON, SCOTTISH CORRESPONDENT

HIGHLAND Express, a new Scottish-registered airline, yesterday announced that its low-fare transatlantic service will start operating from Prestwick Airport on May 30.

The airline, which has had two false starts, is the brainchild of Mr Randolph Fields, the US-born lawyer who founded the airline later taken over by Mr Richard Branson to become Virgin Atlantic.

Almost £3.3m has been raised in the form of equity and grants to finance Highland Express. A crucial role in raising the money has been played by Sir Ian MacGregor, former chairman of the National Coal Board, who is the airline's chairman.

Highland Express has permission from the UK Civil Aviation Authority to operate services from Prestwick, the under-utilised, continental airport south-west of Glasgow, as well as from Stansted, London, New Jersey, and to Toronto in Canada.

It will fly from Prestwick five times a week to Newark and twice weekly to Toronto. Services from Stansted and Birmingham via Prestwick will begin from June 20. The airline will operate one leased Boeing 747 and will fly all the year round.

The first 5,000 economy seats will be sold at an inaugural fare of £99 one-way to North America. Thereafter, the one-way economy fare will be £149, rising to £169 in the peak July to September period. There will be a one-way business class fare of £295. These fares are subject to approval by the US, UK and Canadian Governments.

Highland Express aims to appeal to the market for friends and relatives visiting between the UK regions and North America. Mr Fields believes that this market is to a large extent untapped by existing scheduled services. He said at



Sir Ian MacGregor: His role was indispensable.

Prestwick yesterday that he expected UK traffic to originate roughly half and half from Scotland and England.

But, with the current state of the dollar-sterling exchange rate, he expects about 55 per cent of traffic to originate in North America.

The airline will also serve businessmen flying between North America and Scotland. Sir Ian said yesterday that Scotland needed an international airline to bring US businessmen directly to one of the main areas of US investment in Europe.

Highland Express will create about 200 jobs at Prestwick. The Industry Department of Scotland is making a £1m regional assistance grant to the airline.

Mr Fields' first two attempts to launch Highland Express failed mainly because of insufficient finance. He said yesterday that Sir Ian had been indispensable to getting the airline off the ground.

© The UK Government remains totally committed to the principle of competition between the UK airlines, both on internal and international routes, Michael Donne, Aerospace Correspondent, writes. Mr Michael Spicer, Aviation Minister, told the Aerodrome Owners' Association in London yesterday that competition meant choice and greater choice means that the initiative is handed over to the customer.

Councils 'should put more services to competitive tender'

BY ANDREW TAYLOR

THE AUDIT Commission yesterday backed government proposals which will require councils to put out to private tender a greater range of local authority services.

The commission, the council spending watchdog, said in a policy paper: "All local authority services should be subjected regularly to the test of the market place."

It claimed savings of up to £500m a year could be achieved in housing maintenance, vehicle management and refuse if councils raised their levels of efficiency to those of the top performing 20 per cent of local authorities.

Measures to enforce competitive tendering on local authorities were dropped last week from the Local Government Bill, due to be published shortly.

Mr Nicholas Ridley, Environment Secretary, said the proposals had been shelved because of the length of time it was taking to draft the bill. The Government intended to re-introduce the proposals at the first opportunity.

The commission did not refer directly to the Government's proposals but said: "direct labour organisations (DLO) and private suppliers should compete for as much local authority business as possible."

Previous studies had shown that

costs to ratepayers were higher if services were not subject to competition.

One survey had found that the cost of electrical rewiring charged by private suppliers varied between £218 and £396 per dwelling, compared with an average cost of about £200 when the work was not put out to competitive tender.

"The most competitive direct labour organisations have costs that are lower than the prices quoted by the average private suppliers; but on average DLO costs are more expensive to ratepayers," said the commission.

It claimed creative accounting and clumsy regulations had allowed many DLOs to retain work even where legislation did require contracts to be put out to tender.

It said it would not be desirable in every case for contracts to be awarded to private suppliers. This could replace a public monopoly with a private one.

Mr David Blunkett, leader of Sheffield City Council and president of the Local Government Information Unit, yesterday challenged the commission's emphasis on cost effectiveness, saying it ignored the quality of service provided.

Brother microwave oven plant for Wales

By Robin Reeves

BROTHER Industries is to join the growing band of Japanese companies establishing a local manufacturing base to compete in the rapidly expanding UK and European continental markets for microwave ovens.

The Japanese electronics group's Nagoya headquarters said yesterday that it planned to extend its UK manufacturing activities at Wrexham, North Wales, to produce 200,000 microwave ovens annually. Production is expected to begin at the end of the year.

Brother began manufacturing electronic typewriters at Wrexham two years ago.

The company headquarters also revealed that negotiations are underway with local component suppliers to ensure that the domestic content of the ovens exceeds 45 per cent.

Three other Japanese electronic groups with manufacturing operations in Wales, Sharp Corporation (which is also in Wrexham) and Matsushita and Hitachi in South Wales have already unveiled plans for diversifying into microwave ovens.

NATIONAL INSTITUTE ECONOMIC REVIEW

US deficit 'unlikely still to dominate the world economy'

BY JANET BUSH

THE US current account deficit will narrow in response to the depreciation in the dollar and is not expected to remain a persistent feature of the world economy for the rest of the decade, according to the National Institute of Economic and Social Research.

The institute forecasts very strong growth in US exports this year and next, possibly in double figures for both years. Imports could flatten in 1987 and then fall in 1988 as the full effects of the dollar's depreciation feed through.

In West Germany and Japan, export volume growth already showed signs of levelling off or falling in the second half of last year and this depressed picture is expected to continue. In contrast, import volume growth in Germany has remained strong, while the rise in non-oil imports recorded in Japan in 1986 could exceed 20 per cent.

The Institute believes that the fall in the dollar's value so far is not enough to eliminate the US current account deficit. On an assumption that domestic demand grows at about 3 per cent a year from 1987 to 1991 both in the US and overseas and the real value of the dollar stays at its end-1986 level, the institute forecasts that the current account deficit would be half its 1986 value around 1989.

Thus, although the effects of this depreciation are sizeable, they are not enough on their own to restore current account equilibrium," the institute said.

It forecasts average growth in US domestic demand of 2.6 per cent between 1985 and 1988 compared with 4.5 per cent in Japan and 4.2 per cent in West Germany. The institute is also expecting some further depreciation in the dollar.

"Taken together with the effects of the past depreciation, these developments could go a long way towards eliminating the US current balance deficit by the end of the decade," the institute said.

An effective depreciation in the dollar of around 10 per cent at the end of this year compared with levels prevailing at the end of 1986 is also predicted. This would be accompanied by an appreciation in Germany's effective rate of a similar magnitude but a more modest appreciation in the yen.

The institute forecasts that the German current account surplus will fall from around \$40bn in 1986 to about \$30bn in 1988 and that the Japanese surplus will fall from over \$80bn to about \$70bn.

FORECAST FOR WORLD ECONOMY

	Total world trade	Manufacturing trade volume % change	OECD industrial production % change	Major seven countries GNP	Consumer prices	World manufacturing prices	Oil price (\$)
1985	3.1	4.2	3.3	2.9	3.3	1.5	-4.4
1986	5.0	0.8	1.4	2.5	2.2	20.8	-44.2
1987	4.5	4.4	2.7	2.8	2.9	10.4	21.6
1988	3.7	4.5	3.2	3.1	3.2	6.1	7.1

Japanese education 'challenges Britain'

BY JANET BUSH

THE example set by Japanese industrial success, strongly based on high standards set during compulsory schooling and more advanced vocational training, raises serious questions as to whether educational targets in Britain are set high enough.

A study carried out by the National Institute of Economic and Social Research shows that Japanese school children attain substantially higher skills in mathematics and science than British school children and that Japan's full-time secondary technical and commercial schools train at least three times as many young people aged between 16 and 18, up to technician level than in Britain.

Any training subsequently provided at work in Japan can build on these foundations and training within industry can, therefore, be more specialised, more effective and more worthwhile to employers.

The study asks whether education policies in Britain to improve achievements in these areas "are being pursued with sufficient urgency having regard to the steady growth of industry abroad, and the competition it provides to home industry."

Present policies in Britain are heavily directed towards the expansion of part-time, rather than full-time vocational training.

While welcoming the extension of the Youth Training Scheme from one to two years, the study concludes that the example of Japan suggests that the full-time route to

wards vocational qualifications should also be much extended.

The study welcomes proposals for City Technology Colleges for 11 to 18-year-olds but notes that, even by 1990, only 20 of these are envisaged. It also points out that the initiative to increase the vocational content of full-time schooling for 14 to 18-year-olds is only just emerging from its pilot stage.

"Both of these ventures are thus hardly more than acorns out of which great oaks may - or may not - grow. Much remains to be done if they are to parallel Japanese attainments in vocational training," the study comments.

It goes on to say that the urgency of raising general schooling attainments at early schooling ages in Britain could not be over-emphasised.

"A higher starting point in general subjects is necessary if vocational studies at all levels are to be pursued here as successfully as in other industrially progressive countries."

Higher Japanese schooling attainments have apparently not absorbed a greater share of national resources than in England. Education accounts for 5.0 per cent of Japanese Gross Domestic Product compared with 5.8 per cent in Britain and 5.2 per cent in West Germany.

An earlier study by the National Institute showed that Britain also lagged behind Germany in preparing the average pupil for technical work.

Government backs Aids research with £14.5m

BY DAVID FISHLOCK, SCIENCE EDITOR

THE GOVERNMENT has allocated £14.5m over the next three years for a research programme in search of both a vaccine and a treatment for Aids (acquired immune-deficiency syndrome).

It has also announced a national programme of screening for breast cancer in women aged between 50-64, at a cost expected to rise from £2m this year to £22m by 1989-90.

Mr Norman Fowler, Social Services Secretary, said the Government was supporting an Aids research initiative of the Medical Research Council backed by Sir David Phillips, chairman of the Advisory Board for the Research Council.

Aids research will be funded from extra money allocated to the science budget, in addition to this year's £130m Medical Research Council programme.

Sir James Gowans, the council's secretary, will manage the programme until two research directors are appointed.

A co-ordinated research programme is planned, drawing on the new funds to place research contracts with established research teams in universities, national laboratories, and industrial research centres.

Sir James said he had been promised the support of some of Britain's most distinguished medical scientists.

He said that because of a lack of basic scientific information on the Aids virus, it was his impression that drug companies were doing little to develop vaccine today.

Even when the virus had been unravelled into its component parts, it would still take five years to develop and test a vaccine, he said.

Breast cancer screening. HMSO. £6.70.

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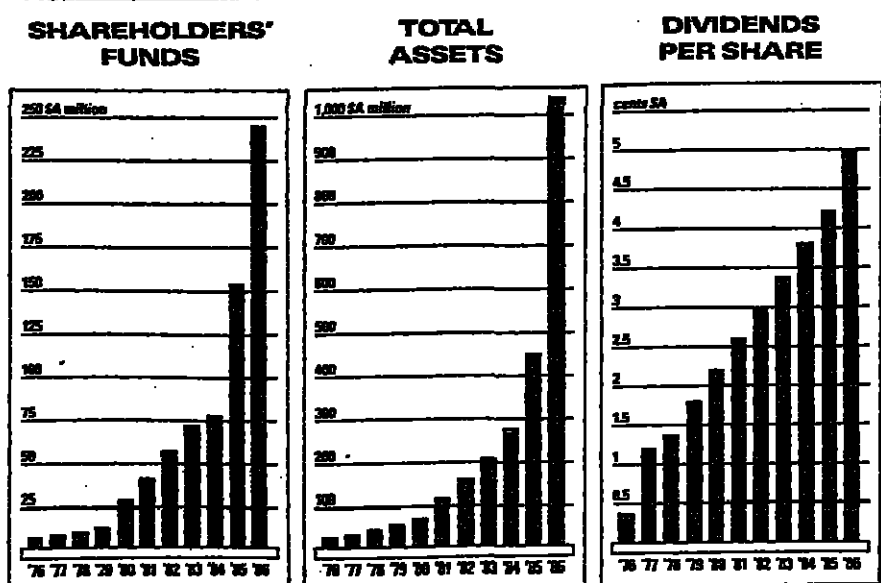
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MANAGEMENT

THE DESIGN movement is rapidly raising its profile in Britain. But where its influence really matters—inside British industry—there is a glaring communication gap between the design community and the manufacturing base. A dialogue of the deaf, one industry wag calls it.

Misunderstanding, prejudice and downright ignorance of the product design process continues to foster a "them and us" climate between them that draw and them that make, which dulls industry's competitive edge as it misses opportunities.

Put crudely, designers are often presented as airy-fairy dreamers, impervious to the realities of technology and materials, while management is seen as neither equipped nor inclined to understand or manage the design process.

The communication gap has been underlined by companies seeking design help under the government-funded consultancy scheme having had no idea where even to begin briefing designers. Now the Design Council, which manages the scheme, has focused attention on the design management function in industry.

There are enlightened exceptions, notably some UK retailers, together with the British Airports Authority, Claris Shoes and, latterly, London Regional Transport. Others pay lip service to this neglected management function, preferring to keep designers (who might challenge the status quo) in splendid isolation.

Even in companies where the top management spots a weakness, a problem exists of how to encourage design awareness among visually illiterate line managers. How do you impress upon managers in today's fast-changing markets that good design is every bit as vital to profits as, say, distribution, financial and marketing nous—whether it is kids or knickers that are being made?

One company attempting to bridge the divide is Courtaulds, one of Europe's biggest textiles groups. Its contract apparel group, a main supplier to the retail giant, Marks and Spencer, has been running a novel educational programme for senior and middle managers on design literacy and product awareness.

The contract apparel group comprises 50 autonomous and often rival companies with a joint turnover of over £50m. It is the largest supplier of men's, children's, and women's wear to Marks and Spencer, as well as being a supplier to British Home Stores, Littlewoods and Mothercare, among others.

Design

Courtaulds attacks its visual illiteracy

Feona McEwan reports on a novel awareness programme undertaken by managers of the UK textiles group's contract apparel division

If so successful, why the need for such a course? The initiative needs to be set in its commercial context. At one time, Courtaulds' contract clothing group and its customers saw themselves as being in the clothing business—indeed, there are still managers happy to report that they have been making the same garment for years. Now the company recognises it is in the fashion business—in the same way as high street multiples have realised that their whole emphasis must be on what the consumer wants.

There is an urgency now to anticipate the customer, constantly to update, innovate and refine clothing lines (as M and S has always done in foods) in order to keep the value-seeking customer coming back for more. There is a growing recognition that no matter how good a product is in terms of quality, it is no good if it is not what the customer wants.

Emphasis

The upshot of this is an emphasis on shorter runs, quicker responses and flexibility all round. A new breed of clear-eyed marketers showed the way, first the Italian group, Benetton, and then Britain's Next, among others, which understood their customers and their aspirations.

Indeed, multiples in general have been demanding shorter runs and faster reflexes from their suppliers. They have also—as market forces have intensified with, for example, an influx of low-cost imports from the Far East, Western Europe and Japan—looked to suppliers to provide design leads rather than merely to produce.

None of this was lost on Ian Rae, chairman of Courtaulds' contract apparel group, whose view that design should make a greater contribution to corporate life sparked off the idea in 1985 of a design awareness programme. And in Anne Hogg (wife of Courtaulds group chairman, Sir Christopher Hogg), a

former Oxford don with experience in both public and private education, he found a committed and tireless ally.

A working party was set up to consider implementing a design awareness programme. Out of it has come a handbook (an international store guide given to executives on business overseas) a bi-annual design brief (aimed at managers, it outlines mood, style and colours of forthcoming collections) and the three-day awareness programme complete with manual.

From the start, it was clear that when it comes to educating managers in design awareness, the message is, do it your self. Attempts to enlist outside help came to nothing, for a variety of reasons. So Courtaulds met the challenge itself and designed its own programme.

A shortlist of design-oriented candidates was invited to present ideas with the aim to raise overall level of design literacy to give competitive advantage. The course was initially to run for two years at two monthly intervals and consist of 15 managers at a time. In Victor Herbert, an eminent designer without contempt for the mass market, it found its man.

That was 1985. Since then 150 managers have passed through the course (which is aimed at raising awareness, not creating design managers), another 85 are lined up this year and there are plans to spread the programme into other Courtaulds arenas. Household textiles and fabrics divisions are next.

Initial reaction to the concept of a compulsory course was mixed. Few escaped the invitation: chief executives, financial, marketing and sales liaisons, executives and factory managers of all ages and both sexes were detailed to sign on. Very much a top down approach, first guinea pigs on the course included Sir Christopher Hogg himself, underlying how seriously the

company took the event. The course is now confident enough to invite leading customers to attend. Marks and Spencer was present.

What then of the course itself? Given that three days tuition are unlikely to change a lifetime's blinkered vision, what can it hope to achieve? "It is an introductory course," admits Anne Hogg, ever the pedagogue. "It has to be. It does not go further than alerting people, in opening their eyes... nor does it set out to make people designers." Now she is convinced that similar tailor-made courses could be applied to other industries.

Victor Herbert, the course's architect, says that if someone goes out after the course and buys a birthday card with more care then it has achieved something. What is certain is that individual participants take away different impressions.

The canvas of the course is broad. From historical and cultural influences on clothing, to structural and technical aspects of clothing design, colour forecasting, influences on the retail environment, development of materials, yarns, fibres, and taste. Speakers are all outsiders, either designers or designers-in-businessmen or women. The entire programme is accompanied by an avalanche of visual images.

One of the highlights of each course is a talk from a top couture designer such as Zandra Rhodes, Betty Jackson, Bruce Oldfield, Wendy Dagworthy. My day, we had rising star Jacques Azagury, dresser to the Princess of Wales and soap opera star, Joan Collins.

Azagury described the loving detail that makes his designs sell in limited numbers at exotic prices. His exclusive materials costing £20 a metre and more in silk velvet, ruched taffetas and silk metallic organzas came from a world where customers were "clients" and a hot seller was 100 garments. My neighbour on the course, a man used to selling



A page from the bi-annual design brief given to managers, outlining mood, style and colours of forthcoming collections

16,000 to 25,000 dozen of a hot number, stared in wonder.

But market influences were not dissimilar. Azagury designs his collections with no dramatic swings of styling, preferring gentle variation on a previous season's successes, he shows a finicky attention to detail and a passion for keeping ahead of the field. "When the mass market catches on," he told the audience of mass marketers "it is time to move on."

Insights

At an earlier course, Zandra Rhodes at first alarmed the audience by her outrageous appearance. But when she told them that her response to any design requiring heavy wastage of fabric was to rip up the pattern and start again, they recognised a true professional. Victor Herbert and then Chris Severs, admitted to being an unashamed magpie, borrowing and ripping off, copying and adapting at every turn. It's a recipe that has brought his company success. From other retailers' literature, to insisting his designers jot down notes after overseas trips, he is an assiduous observer of fashion trends.

Always consider the complete look, he said. If jeans are tighter it means sweatshirts and tops tend to be looser. If trousers are flared, shoes will have to be chunkier. "If the trousers were marked down four seasons in a row because the wrong shoes were on the market," he said.

In many instances, price has little to do with success. Quality was what mattered. "If you are first with a product, even though selling at a higher price, customers will come back for more." He cited the Sony Walkman, with its incessant updating, though the inside "probably remain much the

same... You want your product to date," he added, "providing it has quality..."

What then did the participants make of it? Yorkshireman Tony Braines, factory manager of Meridian knitwear was fulsome in his praise despite initial scepticism. "If I could have found a reason for not going on the course, I would have done. At first I didn't get the connection between the course and the business. But by the middle I was more impressed." By the end he felt like "St Paul on the road to Damascus," he says in a matter of fact way. "It was excellent. I came away with a number of ideas; to offer customers a far better service, for quicker reflexes and ways to get market share in areas I hadn't got any before."

John Russell, chief executive of Jockey men's underwear, talks about the course six months later with vivid enthusiasm. "It gave you the chance to sit back and think, something in business there's not much to fear. Things seemed to be clinical, fair, imagination and soul tend to disappear."

Marketing manager of Intimate Apparel, Chris Dunnington, came to the course from a technical background. "It broadened my perceptions considerably. It was refreshing to have your eyes opened to what influences other people's jobs, to have the scientific principles one applies to one's job equally valid on the arts side. This was summed up by the attention to detail that all the speakers stressed. Though not affecting his job directly Dunnington believes it has helped peripherally in his contact with designers, to give him "a better appreciation of how designers think."

John Sellaars, sales executive at Meridian knitwear, is proposing, directly as a result of the course, to initiate regular meetings between his designers and the production workers on the shop floor. "I feel very strongly that this is the way forward," he says.

Nor does the process end with the course. Participants are asked to complete a project of their own choosing within three months. The response, says Hogg, has been "brilliantly moving." So impressed are the organisers with the assorted poems, photographs, sketches and essays that they plan an exhibition soon. One couple stopped on the way home from the course to appreciate the changing night sky. Another has photographed the same tree through the changing seasons of the year. Another sent in a complex scientific analysis of colour and shape. Evidence, if it were needed, that the course is indeed, opening eyes.

Marketing abstracts

Affinity groups in direct marketing. B. C. Firmin in Direct Response (UK), October 96 (3 pages).

Looks at the pros and cons of two or more organisations joining forces on a direct response venture—affinity groups; sets criteria for determining affinity, e.g. if there is similarity between the organisations' customer profile, and considers reasons for affinity projects, such as image enhancement. As examples, quotes ventures between American Express and Encyclopaedia Britannica and between the Abbey National Building Society and estate agents.

Creating profits off a marketing failure. R. Rees in Chief Executive (UK), October 1986 (2 pages).

Describes how Anchor Foods, the UK subsidiary of the New Zealand Dairy Board, faced with a collapse of its single product-market following the imposition of EEC quotas, has successfully diversified into the aerosol cream and soft drinks market.

Export marketing strategies in the British clothing industry. L. S. Amine and S. T. Cavusgil in European Journal of Marketing (UK), Vol 20 No 7 (123 pages).

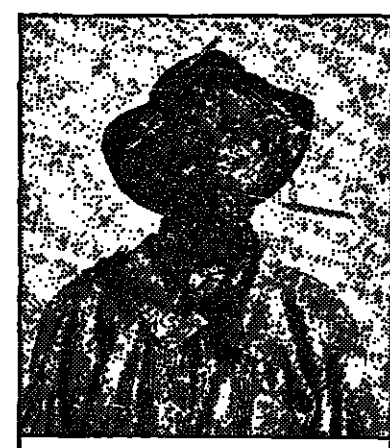
Tricks to determine the secrets of export success from an analysis of a sample of UK clothing manufacturers: admits that the results are somewhat tentative but reveals two surprising conclusions—that export performance improves with less product adaptation for exports, and that the policy of concentration on key markets seems to be largely irrelevant to the clothing industry.

How major agencies evaluate TV advertising. D. Jobber and A. Kilbride in International Journal of Advertising (UK), Vol 5 No 3 (84 pages).

Presents results of a study of the top 75 UK advertising agencies to assess what pre- and post-test television advertising research is most widely used; finds, *inter alia*, that group discussion is far and away the most used pre-test technique and image/attitude change the most popular post-test measurement. Some interesting discoveries along the way include the fact that 14 per cent of agencies had never heard of econometric modelling. In conclusion, considers that appropriate research facilities can provide them with a competitive advantage (or not).

These abstracts are condensed from the abstracting journal published by Anbar Management Publications. Licensed copies of the original articles may be obtained at a cost of £4 each (including VAT and p. 6; cash with order) from Anbar, P O Box 23, Wembley HA9 6DU.

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Notice published by the Director General of Telecommunications under Section 12 of the Telecommunications Act 1984.

Proposed modifications of the Conditions of the Licences granted to British Telecommunications plc ("British Telecom"), Kingston upon Hull City Council ("Hull") and Mercury Communications Limited ("Mercury") to run telecommunication systems.

- The Director General of Telecommunications ("the Director") hereby gives notice that he proposes, under section 12 of the Telecommunications Act 1984 ("the Act") to modify the Conditions in the Licences granted under section 7 of the Act to British Telecom, Hull and Mercury to run telecommunication systems by amending certain Conditions and inserting three new Conditions.
- The Secretary of State for Trade and Industry has announced that he intends to issue a Class Licence for the running of telecommunication systems providing Value Added and Data Services. The purpose of the proposed modifications described below is to allow British Telecom, Hull and Mercury ("the 3 PTOs") to offer Value Added and Data Services on an equitable competitive basis with other providers of such services.
- The principal proposed modifications are—

Publication of prices. The prices of Value Added and Data Services ("Relevant Services") must be published at least one day before they take effect and when offering to provide such services, the 3 PTOs may publish their charges for the services as a whole.

Undue Preference and Undue Discrimination. The 3 PTOs will be prohibited from showing undue preference to, or exercising undue discrimination against, any persons as respects the provision of Relevant Services.

Cross-Subsidisation. The 3 PTOs will be prohibited from unfairly cross-subsidising their Supplemental Services Businesses (that is, that part of their business which provides Relevant Services).

Accounting Provisions. The 3 PTOs will have to maintain separate accounting records in respect of their Supplemental Services Businesses.

Alterations to the PTOs' Telecommunication Systems. The 3 PTOs will have to inform the Director and give public notice of any proposals for changes to the means of access to a Relevant Service.

Numbering Arrangements. The 3 PTOs will have to adopt a numbering plan for the allocation of certain classes of numbers in respect of Relevant Services.

United Sales. The existing restrictions on linked sales will also apply to the provision of Relevant Services.

Code of Practice on the Confidentiality of Customer Information. The 3 PTOs will have to ensure that their employees who are engaged in their Supplemental Services Businesses observe the provisions of a Code of Practice which specifies the persons to whom they may not disclose information about a customer and regulates the information about a customer which may be disclosed without his consent.

Means of Access which conform to OSI Standards. The 3 PTOs will have to ensure that where an OSI Standard is specified by the Director, then means of access to any Relevant Service will have to conform to any applicable OSI Standard.

There are also a number of minor modifications designed to secure the purpose set out in 2 above and a number of consequential modifications.

4 The Director is required by section 12 (2) of the Act to consider any representations or objections which are duly made and are not withdrawn.

5 Any persons whose interests are likely to be affected by the modifications, and who wish to make representations or objections in respect of all or any of them, should do so in writing to Mrs Jane Humphreys, OFTEL, Atlantic House, Holborn Viaduct, London EC1N 2HG (stating their interests and the grounds on which they wish to make representations or objections) before March 27 1987. Copies of the proposed modifications may be obtained from OFTEL (Telephone 01-822 1623).

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Thursday February 26 1987

Education is paramount

WHOEVER LEADS the next British Government should make the restructuring of education a top priority. This will require a level of commitment at least equivalent to the push given by Mrs Margaret Thatcher to the reform of trade union legislation. The debilitating effect of inadequate education is much more damaging to the country's economic performance than was the excessive power of the trade unions before they were brought within the framework of the law.

The magnitude of the problem is illustrated by a paper on Japanese schooling and productivity published yesterday by the National Institute of Economic and Social Research and the Institute of Education, University of London. Written by Professor S. J. Prais, it is one of a number of similar pieces of evidence that have been made available in recent years. It is as conclusive as any.

Over 95 per cent of Japanese children now attend full-time schooling until the age of 18; in England barely a third of 16-18 year olds do so. The level of mathematical education in Japan is far higher: the average Japanese pupil at the age of 151 seems to do as well as the top 30 per cent of English pupils aged 16-plus. The quality of many Japanese examinations in mathematics is higher. The Japanese, whose work ethic is roughly twice the size of Britain's, turn out four times as many graduate engineers.

Vested interests

Such facts pile up inexorably, as they do in similar accounts from West Germany and France. It is clear that something has to be done. The difficulty is knowing where to start. The Germans and French have traditions of a structured, and nationally purposeful educational system. The Japanese have a culture that reveres education. In Britain most new initiatives are attacked by vested interests: if not the teachers' unions then the local authorities.

The Government has done little, although it has said much, about this since it was first elected in 1979. Sir Keith

Joseph took the debate into the heart of the Department of Education, where he enlightened his civil servants and brought in a strong-minded new Permanent Secretary. His successor, Mr Kenneth Baker, has been more successful in taking the debate to a wider public, demonstrating that the creation of a national core curriculum, including perhaps more rigorous teaching of mathematics, is no longer an unattainable ideal.

Mr Baker has also brought forward a plan to set up 20 semi-independent technology colleges in city centres; the first of these is to open at Solihull, in the West Midlands, in September next year. Hanson Trust is to provide £1m towards the capital cost, while local industries will give managerial assistance. The Association of Metropolitan Authorities and the National Association of Head Teachers have already complained.

General quality

The Government is expanding the Youth Training Scheme, providing two-year part-time vocational education along with German lines. This is welcome. The Technical and Vocational Education Initiative, which is designed to increase the vocational content of full-time schooling, is also new; it is too early to judge its effectiveness. In the words of Professor Prais, "the quality of the education in the schools is hardly more than scraps out of which great oaks may—or may not—grow."

If such initiatives are to succeed they must be accompanied by measures to enhance the quality of schooling in general, starting with the primary schools. The plan to introduce a national curriculum goes some way towards this, but it is only part of a solution. Teachers are required; they are particularly needed in the right subjects. Parents need to be encouraged, perhaps by a national information campaign, to play their part. Expectations of the future must be raised. In sum, nothing less than a root-and-branch reshaping of the entire system will do.

Fewer props for British coal

THE HISTORY of the British coal industry scarcely makes for dispassionate discussion of the case for introducing greater market discipline and private capital to British Coal. Nor does the strategic importance of this state-owned energy producer permit the British government to adopt a purely market approach to the industry. But as the House of Commons energy committee remarks in a report on the coal industry this week, there is a danger that stronger arguments can be taken to protectionist extremes. Coal is not, after all, a natural monopoly. The real question is how far and how fast market discipline should be applied.

The committee, some of whose main recommendations were not supported by the four Labour members, was undoubtedly right to rule out privatisation in the immediate future. Even if ideology is left to one side, British Coal would still look one of the odder candidates for privatisation in anything like its present form. The Central Electricity Generating Board accounts for nearly three quarters of total coal demand and the economic relationship between monopoly producer and captive consumer is heavily coloured by political considerations.

Struggle ahead

While great strides have been made since 1983 in improving business performance, there is still a hard struggle ahead in reducing unit costs to the point where the Government's intermediate objective of putting the enterprise on a sound commercial footing can be met. On the basis of assumptions that look far from unreasonable the committee estimates that the management will have to show a turnaround of £1.8m, on an existing turnover of £3.8m, to pull off the trick. That awesome figure reflects the extent to which British Coal continues to enjoy government support.

Privatisation could, of course, take place on a piecemeal basis. But a policy of plucking the jewels from the crown would simply exacerbate the problems of managing the less profitable residue.

Against that background there is everything to be said for the committee's suggestions for enhancing the role of the

private sector competitors of British Coal. In the recent past imports have satisfied between 2 per cent and 5 per cent of Britain's coal requirements; constraints on them have been removed. Private sector producers, meantime, account for between 1 per cent and 2 per cent. Yet their operations are unduly hampered by the fact that the monopolist, British Coal, is the regulatory and licensing authority.

Licensed open cast operators in the private sector have been paying royalties equivalent to 10 times normal world rates to British Coal. The royalties are also often higher than British Coal's own profit per tonne. Given the small size of the private sector it would be unrealistic to expect it to play a major role in the foreseeable future. Adequate safeguards in relation to health and safety are clearly also vital. But the committee's case for putting the regulatory role back into the Department of Energy and to have the private operators impose greater market discipline looks compelling.

Social factors

That said, it seems unlikely that even a Conservative government will be able to avoid future intervention in the industry. Capacity in mining cannot be expanded rapidly; nor can capacity be cut back without irreversible losses of coal reserves and fewer jobs in Britain's more depressed regions. In contrast, currency markets and energy markets, especially oil, are prone to huge short-term fluctuations. It follows that both strategic and social factors will exert some influence on policy. And a more market oriented approach does not mean that the Government should necessarily tolerate dumping by foreign coal producers.

In the aftermath of the miners' strike it is right that unavoidable pit closures should be handled with sensitivity (and as the committee remarks, that British Coal should do more to improve the state of labour relations in the industry). Disclosure of the assumptions behind closures makes obvious sense. But the chief responsibility for the social consequences rest with government—a lesson of history that should not be ignored.

On the day the Tower Commission reports, Stewart Fleming in Washington

assesses Ronald Reagan's chances of rescuing his beleaguered presidency

A hollow feeling at the heart of things

Reagan Administration was disrupted by covert operations run out of the National Security Council at the White House by Lt Col Oliver North. As a result high ranking officials, such as Secretary of State Mr George Shultz, lost the initiative in policy formulation in key areas such as the Middle East to the NSC's right-wingers—who were long on ideology but short on foreign policy experience.

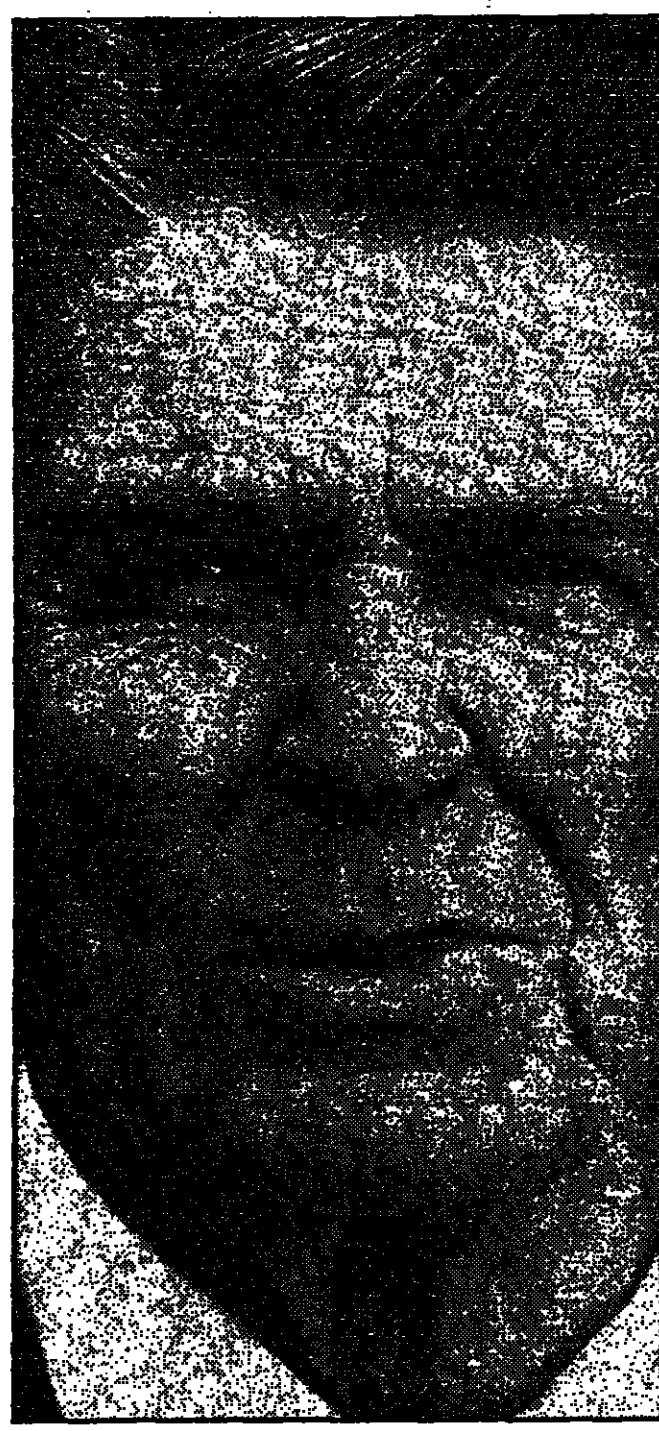
On Monday, a group of 11 of Mr Reagan's top advisers, including Mr James Baker, the Treasury Secretary, and former senator Mr Paul Laxalt, one of Mr Reagan's closest political friends, met the President to plan his response to the Tower Commission report.

It seems clear that a critical juncture has been reached in the Reagan presidency. He may be facing his last opportunity to halt the relentless downward spiral in his political fortunes since the autumn. The decisions he takes on the Tower report and on who should be White House Chief of Staff for his final two years will be crucial to the outcome.

The sense of a White House in disarray is deeply disturbing to administration officials. Take, for example, the judgment offered earlier this month in private, by one cabinet level official. Asked how he was functioning, given the White House's political problems, he said that he was fortunate. He had been in Washington as a member of the Nixon Administration when the Watergate scandal engulfed and paralysed the White House.

That experience, he said, was standing him in good stead. It had taught him the lesson that at times such as this he had to rely on his own credibility and relationships. He could not expect to run for support to a White House preoccupied with other things.

This gives something of a reassuring perspective on how individuals can operate in the Administration today. But a more objective examination of how this isolationist approach



Geneva arms control talks.

Mr Shultz, who would like to conclude an arms control agreement, has succeeded in fending off early deployment. But he appears to have embraced a re-interpretation of the 1972 Anti-Ballistic Missile Treaty, which arms control advocates argue will also kill off prospects for an agreement with Moscow.

Mr Weinberger's stance is comforting to those who believe that Washington needs to exert more pressure on Moscow at the bargaining table. It also reassures conservative Republican supporters of Mr Reagan, who are watching the ideological struggle for influence in the Administration with an eye on the 1988 election.

But, if those who argue that Mr Weinberger's policies spell death to progress in arms talks are right, then Mr Reagan will pay a price.

He will not have a popular high profile foreign policy agenda to offer to help distract attention from his domestic political travails. He will also have widened the battlefield on US strategic and defence policy in a congress controlled by

Democrats. They already sense that, later this year, they will be able to force Mr Reagan to abandon his cherished belligerent approach to dealing with the Sandinista Government in Nicaragua.

With much of his political strength squandered and challenges facing him on so many different fronts, the President cannot hope to reverse his decline—let alone improve his standing—without exerting powers of leadership and without the help of able advisers.

This is particularly true of Mr Reagan's White House staff. Its paradox of a passive president who retains ultimate decision-making authority on major issues, while delegating the formulation of detailed policies to a circle of close advisers.

Partly because the Reagan Administration—with its ideological imperatives—viewed the government bureaucracy as an inherited Washington with suspicion, observers have been struck by the way in which policy making tends to start at the top, rather than beginning in lower echelons of the bureaucracy and working up. Mr

Reagan's decision to embrace the "Star Wars" strategic defence initiative is one frequently cited example.

These characteristics mean that although cabinet officials can function independently within broad limits, key decisions are made at the White House. Thus a White House which is functioning badly is a particular liability to Mr Reagan. Under Mr Don Regan, it has functioned inadequately and this has become worse as the Iran scandal has deepened.

An autocratic personality who surrounds himself with acolytes—some in the White House refer to his staff as "the carpet mice"—Mr Regan has changed the White House for the worse. His determination to dominate the executive branch and control access to the President has meant that Mr Reagan has been cut off from the variety of opinion and judgment which would force a president who is intellectually less than vigorous, to think issues through.

Mr Regan seems to thrive on confrontation and has frequently demonstrated political ineptitude.

Those who predicted that trouble lay ahead when Mr Regan took over from Mr Baker as Chief of Staff, have been vindicated as more and more of the able and independently minded White House officials who have quit.

It is for reasons such as these that many in Washington, friends and critics of the President, including Mrs Reagan, have been saying since late last year that a necessary condition for an improvement in the President's fortunes would be the departure of his Chief of Staff.

Had he gone two months ago, many would argue, that his departure would have helped to cauterise the President's political wounds. A new man and a new team could have focused on the challenges facing Mr Reagan as a new Congress took office. They would have been less likely to have been seen as containing the damage to the President and to their reputations from the Iran scandal.

Today, officials who have worked at the highest level of government say the outlook is more grim. It will take some months for a new Chief of Staff to assemble an effective team, says one former cabinet official.

Much will depend, of course, on whom the President brings in. An experienced pragmatist may be the answer, one who knows the Republican Party and the Administration, but who is realistic enough to recognise—as Mr Baker appears to be doing—facing a new Congress from a weakened position requires flexibility, not confrontation.

The danger of such an approach is that it may be a recipe for drift. A fuzzy agenda is already being translated into higher rates of staff turnover and fading political support for less than a year in office from a decline which would cast a dark shadow over his presidency?

The evidence so far is not encouraging.

More options for gasmen

Sir Denis Rooke, that doggy champion of British Gas, is well known for upholding the interests of deserving employees, having fought hard to get them a generous allocation of shares when the corporation was privatised last year.

But when employees up and down the country opened the letters notifying them of their entitlement under the employee share option scheme, gasps of puzzlement and disbelief were to be heard. They had all been given 34 per cent more than their entitlement at the very generous price of 184p, a big discount from the current price which is equivalent to 160p per share fully paid.

A case of Sir Denis, recognising the benefits of capitalism, giving a practical parable to gasmen and gaswomen that talents put to use can multiply an hundredfold?

Also no, astute readers have already spotted that the entitlement certificates had been filled out with the sterling price of the shares in the numbers column which was then multi-

plied by £1.34 to give an incorrect price in the pound column. The switch was made by a high speed computer at Nationwide Building Society which runs the scheme, and was described rather quaintly by a British Gas spokesman as a "human error." Though replacement certificates are now on their way, some employees are said to be arguing that the original is a legally binding document. "But really," said the British Gas spokesman, "would they take us to court?"

High notes

The cost of staging Verdi's opera, Aida, in its original setting on the Nile at Luxor in May for ten performances is being put at a staggering \$7m to \$10m.

Nevertheless, the principal backer, oil businessman Fazul Mirwani, says the cost has already been covered with 25,000 advance ticket sales, and he hopes to make "a small profit."

Perhaps the principal interest in this multi-national production to all but the most ardent British opera buff is that the original, which is now in the Place de la Concorde, Paris.

As part of a \$400,000 contract to provide the technology for staging the opera, Beck and Pollitzer, is going to use high technology to achieve what thousands of slaves are expected to do in the score. The obelisk, dragged upright by the slaves to entomb Aida and her lover, will be a 24-metre-high replica of the original, which is now in the Place de la Concorde, Paris.

sweat of slaves, will raise it to the vertical by the power of electricity.

Cavalry charge

Here is one flotation where multiple applications will be welcome. The Cavalry and Guards Club has less than three weeks in which to raise £5.25m to buy the freehold of its London premises at 127, Piccadilly. "If we don't float, we are going to sink," says one club member.

Stockley, the property company which owns the freehold, has plans to convert the site into a hotel if the club's 3,025 members—and any sympathetic outsiders—cannot stump up the purchase price by March 16.

The club, whose president is the Duke of Kent, and whose members include Robin Leigh-Pemberton, governor of the Bank of England, was founded in the 1880s and has provided an elegant and congenial base for serving and retired officers and their wives ever since.

Membership costs anything between a day's pay for a serving lieutenant to £240 maximum for a retired field marshal. Subscriptions have been held at these levels for five years, but the club still runs profitably.

Chairman Maj Gen John Strawson, former adviser to Westland, says: "The club has come to be regarded as part of London's heritage, and we now have a unique opportunity to secure its future."

If there is a strong sense of history and tradition within its walls, the club has been innovative and entrepreneurial in planning its rescue. County, the merchant banking arm of Nat West is managing an offer of

debentures and preferred shares to the members and other interested parties.

Plain speaking

Top businessmen are not noted for frank confessions about their failings. Applause, then, for Yoshio Ohno, 65-year-old head of Shiseido, Japan's largest cosmetic company, for this admission in a Tokyo newspaper.

"I've quit saying anything about new products. When they told me Shiseido was going to put out white and yellow finger-nail polish and black lipstick in the London punk fashion, I said don't make too much of that stuff, it's not going to sell."

"So what happened? We couldn't keep up with demand. Now I've told middle management to leave fashions to the youngsters and not mix any young ideas in the bud."

Time share

Professional diligence can go no further. James Rowland Jones, chairman of Bremner, the controversial property group, who is fighting a proxy battle to keep his seat, has 350,000 of his shares held by Midland Bank nominees.

When he telephoned them to ask why they had not sent a proxy card supporting him, they replied: "We never send in proxy cards until the last moment in case the client changes his mind."

Rowland-Jones assured them he had no intention of changing his mind and voting for his own removal as chairman.

Food for thought

The English-language Arab News carries a tasteful report of the catering operations in Jeddah of a company called M. M. Badkook. Its name does not seem to have been any obstacle to its progress. Not only has it "several prestigious contracts already under its hat," according to the newspaper, but it has "a finger in every pie" as well.

Observer

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"How do I vote tactically to keep the whole lot of them out?"

ECONOMIC VIEWPOINT

The paradox of the low dollar

By Samuel Brittan

WILL PLAZA TWO—the agreement made in Paris which aims to shore up the dollar at around its present exchange rate, for an unspecified period of months—stick?

There is at first sight a paradox. Nearly all the respectable forecasters and economists think that the dollar is below its international purchasing power value, but above the rate required to put the US current balance of payments on a firm downward path and allay the spectre of a debt trap.

Most mainstream economists think the dollar should fall further

On a purchasing power argument, the dollar ought to rise. But nearly every mainstream forecaster and policy analyst believes that the dollar ought to fall further to prevent US net external debt from soaring without limit. Goldman Sachs believes that the dollar may have to fall another 10 per cent. Prof Martin Feldstein, the former chairman of the Council of Economic Advisors, believes it needs to fall by another 20 per cent.

The reason the required adjustment is expected to be in the opposite direction to that of purchasing power parity lies in history. As a result of a series of payments deficits, the US foreign debt at the end of the decade is likely to be between \$600bn and \$900bn according to estimates made by Prof Allan Meltzer for the Senate Banking Committee.

The service of that debt will require a trade surplus of \$50bn to \$70bn per annum, compared with the present annual deficit of \$150bn (on a balance of payments basis more favourable than the headline figures). To stop growing in the 1990s, there will have to be a turnaround of over \$200bn per annum, equivalent to about 44 per cent of gross national product in the US trading conditions.

Two agreements and prevalent expert views of the appropriate exchange rate for the dollar.

● The estimates of international trade elasticities are

By now the reversal must be about 80 to 90 per cent complete. But it is to cope with the accumulated hangover of the deficits that the real dollar exchange rate may have to move not only below its purchasing power parity but also below what was considered a very weak level in 1980.

The view expressed in this column that the US payments deficit reflects fundamentally an imbalance between savings and investment, of which the Budget deficit is the main manifestation, does not get one off the exchange rate hook. For a US fiscal tightening, which reduces the capital inflow from abroad and thereby improves the current balance, will bring a real depreciation of the dollar in its train.

The idea that a tighter fiscal policy should lead to a weaker currency—and a looser fiscal policy to a stronger currency—may seem paradoxical. But the key to the paradox is that we are talking about the real exchange rate.

If the British Chancellor surprises the foreign exchange market by announcing a lower than expected fiscal deficit, sterling may tend very temporarily to rise because of lower inflationary expectations, although the rise will probably be nipped in the bud by a policy-induced fall in interest rates.

In the American case, changes in the Budget deficit do not seem to have a large effect on inflationary expectations either way. The US underlying rate of inflation is some 2 per cent to 3 per cent above levels in West Germany and Japan; one expects, and no one expects it to narrow. In that case, a reduced US Budget deficit brings a weaker dollar, nominal as well as real, although not a crisis of confidence. Indeed, an expectation of a reversal of the past trend in the US budget may partially account for the shake-out the dollar has already experienced since 1985—more so than Plaza One.

I can think of only three ways of escape from the conundrum. The first is a two-way agreement and prevalent expert views of the appropriate exchange rate for the dollar.

● The estimates of international trade elasticities are

too pessimistic; and the present dollar rate—which is after all well below purchasing power parity—will still prove consistent with a turnaround in the US balance of payments. The likelihood of this happening would be strengthened if we could abolish the statistical black hole in the world economy, inside which it appears to have a \$90bn deficit with itself.

● The US current account may improve only very slowly.

● Plaza Two will break down much earlier than the Group of Five intends.

Although I should like to believe in the first escape route—that the econometric estimates are too pessimistic and that international markets are more responsive to price and profit changes—I do not want to put too much money on it.

Plaza Two may indeed come apart. But cynicism is too easy.

My main hope lies with the second possibility, with equal emphasis on the US balance of payments improving, and on the improvement being slow.

There is evidence to support both sides of this contention. Goldman Sachs has carried out a detailed analysis to show that, although the US federal budget deficit is unlikely to fall as far as the Gramscian Friedman legislation requires, it may nevertheless be expected to fall by about \$35bn in 1987, or from 51 per cent to 4 per cent of GNP. Such a fiscal construction should be favourable for the US overseas accounts.

In Japan and Germany, even if governments are unwilling to indulge in budgetary stimulation, at least the period of fiscal retrenchment is now over. So Japanese and German trade surpluses will no longer be boosted further from the fiscal side.

There are also some direct suggestions that current account imbalances are narrowing slightly. If one looks at trade volume indices rather than trade values, the indications are clear. The volume indices react more quickly to exchange rate changes and do not suffer from the J curve (the tendency for the recorded trade account to depreciate initially after a devaluation, because the existing volume of exports becomes more expensive in terms of the home currency, before any other responses take place). The OECD volume forecasts suggest that the US export to import ratio hit bottom in 1986 and may rise by 5 per cent in both 1987 and 1988. The Japanese and European rates are expected to fall by comparable proportions.

The estimates in Meltzer's paper illustrate why one should welcome slow adjustment. Suppose one wished to switch from a \$150m trade deficit to a \$60bn or \$70bn surplus by the beginning of the next decade to stop the growth of US external debt and to service that already incurred. That objective would be equivalent to the doubling of current US exports or halving current US imports.

The turnaround involved would be equivalent to 10 per cent of world trade and would be about twice the Japanese and German current payment surpluses combined—there is clearly not much scope for improving the US balance of payments at the expense of the Third World or the weaker or smaller OECD countries.

An attempt to make these vast changes in the composition of output in the major countries in the world economy would be a recipe for severe recession and protection. In a recession many of the resources released from the home market in the US or from the external sector in Germany and Japan would languish unemployed and not be switched to other uses.

These considerations add up to a powerful case for a slow-motion attack on the US overseas deficits and external debt. If the American external debt continues to grow in the 1990s, so that it eventually stabilises as a proportion of the US

national income, a debt explosion could be avoided, although not the burden of debt finance. There is a risk of overseas investors' confidence snapping during such a slow-motion adjustment. But the risks of US political leaders running out of patience are much greater.

In the meanwhile the condition for Plaza Two to hold is quite stringent.

It is that the expected rate of depreciation of the dollar after the expiry of the agreement should not be more than the excess of the differential between interest rates in the US on the one hand, and in the creditor countries on the other. If the expected depreciation is larger

A strong case exists for slow-motion attack on US overseas deficits

it will pay to move out of dollars in defence of the central bank.

The differential between US short-term interest rates and Japanese and German ones is now only about 2 per cent. It could be increased by tightening US monetary policy or by a further monetary relaxation in Germany and Japan. Although there is some hint of more tightness in the US, it will surely be better for a sluggish world economy if the emphasis is put on monetary relaxation by Germany and Japan, which now have underlying inflation rates close to zero. The creation of more D-Marks and more yen would also act directly to bolster the relative value of the dollar.

The fiscal relaxations which mainstream opinion prefers to urge on Germany and Japan, would be likely, as I have already suggested to increase the strain on the dollar. They would be even more likely to increase world interest rates and aggravate the problems of less developed countries. A fiscal stimulus might still be necessary for emergency anti-recession reasons, once German and Japanese interest rates hit rock bottom. But the main thrust of international co-operation should be on the monetary side.

Lombard
Sexism and the church

By Michael Prowse

THE GENERAL SYNOD of the Church of England today ponders some of the practical consequences of ordaining women priests. It will consider questions such as the appropriate compensation for male priests who feel compelled to leave the Church. The agonistic bulk of the British public will wonder what all the fuss is about. In the secular world, the principle of sexual equality is taken for granted. Some discrimination still persists (look at relative pay rates), but few would dream of defending it. When the UK boasts both a female head of state and a female prime minister, it seems absurd to question women's right to occupy positions of authority.

The majority of Anglicans, to their credit, do not try to pretend that the Church should remain an exception. They agree that it must move with the times and that it cannot expect to be either relevant or respected if it practices a crude and outdated form of sexual discrimination. The history of Christianity has been one of innovation and adaptation. It was once thought that you had to be a Jew before you could become a Christian: St Peter exploded that misconception by baptising the centurion Cornelius, a Gentile. More recently, worship in English (as opposed to Latin) was bitterly opposed: a man died in prison as a result of reading the Bible aloud in his own tongue in the crypt of St Pauls.

It is certainly possible, however, to argue that secular reasoning cannot be carried over into a religious domain. Non-believers work on the assumption that human beings are sovereign; from their standpoint, men and women can simply choose to do away with all forms of sexual discrimination. Believers, in contrast, explicitly accept the authority of a Higher Being. Nobody can deny that God could have decided to put the sexes on different levels; if He did so, His followers would just have to accept this.

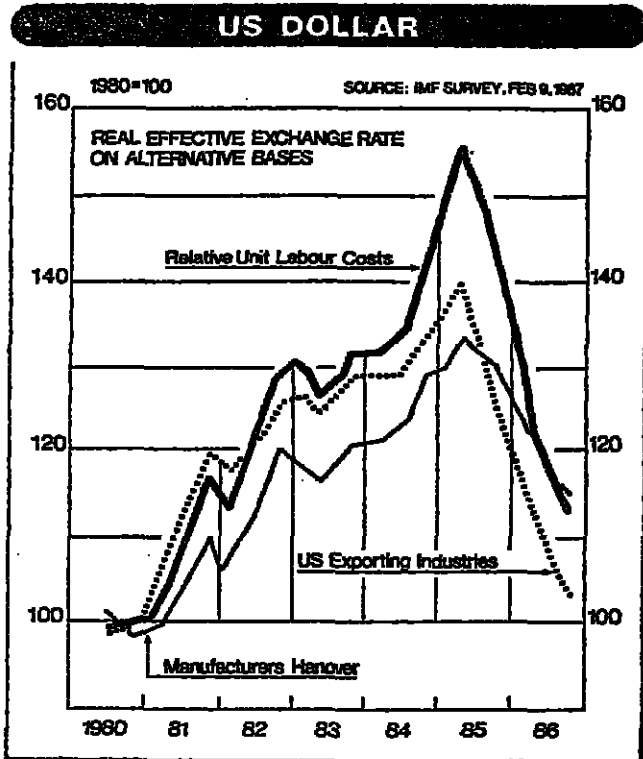
However, the evidence in favour of a sexist God is not very compelling. The sexual

discrimination that disfigures much of the Bible can be put on one side: hardly anybody now takes the Bible literally (if they did women would still be wearing hats in Church). It also seems frankly absurd to argue that there is something specially significant about the maleness of Jesus Christ. God had to take earthly form either as a man or as a woman; given the timing of the incarnation, it is entirely logical that the form chosen should have been male. But had the incarnation occurred, say, in Manhattan in this century, the form, surely might easily have been female.

It is hardly stretching the facts to argue that Christ's virtues were largely feminine ones. His life of humiliation and suffering, as some theologians have pointed out, stands as a reproach to masculine glorification of power and dominance. Christ was anything but a macho male. God in human form, by assumption a being with absolute power, chose to get across His message by passively allowing others to do terrible things to Him. One would have thought, therefore, that women would be well suited to act as representatives of Christ.

The argument for reform—and speedy reform—is greatly strengthened by the pragmatic observation that the Church simply cannot afford to turn away gifted and devout applicants on grounds of sex. The life of a pastor no longer has the cachet it enjoyed in Jane Austen's day: theological colleges are hardly overwhelmed with applications from Britain's brightest and kindest graduates. Moreover, it is highly probable that female priests would be able to "get through" to some unbelievers that are quite resistant to the authoritarian preaching style of many clergymen. By fighting reform, therefore, the dissenters may actually be hindering the spread of the Gospel.

The Church's influence has been on the wane for more than a century. If it wants to reverse the slide and win more converts, especially among the young, it should not delay the ordination of women priests.



The Manufacturers Hanover dollar index differs from the IMF and the Fed by including newly industrialising Pacific Rim countries. It also gives greater weight to Canada. The Manufacturers Hanover index plotted here is deflated by relative consumer prices.

Airline liability limits

From Mr H. Caplan
Sir, The characteristically brilliant survey of airline liability limits by Messrs Martin and Balfour (February 19) conceals a dialogue of the deaf between those social theorists who demand unrestricted compensation for death or injury from the enterprise which can afford to pay ("enterprise liability") and those who urge restraint based on personal responsibility (or "personal insurance"). Both viewpoints generate business for the insurance industry.

It is universally true that personal insurance policies (life or accident — purchased by individuals or employers) provide the only method of ensuring adequate and timely protection for death or injury. It is not, as Messrs Martin and Balfour seem to imply, a result unique to aviation or air travellers. The main gap in the system is the difficulty (particularly for young people) of providing adequate cover for injuries which may require lifetime medical services. Nor is there some new statistical insight which only now enables airlines to purchase a "substantially increased liability compensation" as advocated by your correspondents. The insurance market has always been able to provide adequate cover, and there is no doubt that airlines have always had and always will have adequate cover. The main arguments have been about price and it is in this area that the dialogue of the deaf becomes a thunderous roar.

Damages in the United States (and other common law countries) are unrestrained by considerations of personal responsibility or personal insurance. This is a potent factor in the price of liability insurance all over the world for every business and profession which has multiplied dramatically over the past 20 years under the influence of runaway damages in the US — the cost of which has been felt worldwide via the risk-spreading mechanisms of insurance and reinsurance. Thus airlines (who are particularly exposed to global forum-shopping) are reluctant to contribute anything more to the cost of the US-led damages explosion. This caution is not confined to "airlines of less developed states, which carry few westerners."

Protocol No. 3 represents the logical end of progress in airline liability limits. If and when the protocol comes into operation, the 100,000 SDR passenger limit is intended to be unbreakable, and governments will only be able to make small percentage increases in future years. This will revive the debate between "enterprise liability" and "personal responsibility." The US

Letters to the Editor

proposes to resolve the dilemma by creating an international air passengers' mutual insurance plan, financed entirely by a ticket surcharge (without reinsurance), to pay damage claims which exceed this future airline limit.

Before such a large slice of the market disappears forever from the insurance world, there is at least one alternative which should be considered, as it is potentially cheaper both for airlines and insurers. Suppose that airlines themselves purchased accident insurance for the benefit of their passengers. Accident insurers seldom have to budget for multi-million dollar lawsuits or lawsuits which would reduce insurance costs for the passenger-carrying enterprise. Alas, the law would have to be changed. It is not a new idea. It has a long history in Europe.

Harold Caplan,
36, Eastcheap, EC3.

Paying for studies

From the Acting Director,
Open Business School,
Open University
Sir, In his letter (February 19) Mr O'Shea concludes that, if British business school education is worth the full cost of the education, the educational marketplace also affords opportunities for management education that do not entail students in a £1,700 per year full-time commitment to studying.

Those who choose to combine studying with work experience will find that the Open University's Open Business School offers management education at a price they can probably afford. In any case, our experience is that employers are usually willing to pay the fee. 80 per cent of OBS students are sponsored by their companies.

As the manager-student progresses he, or she, will find that our typical course fee of \$455 buys expertise in specific fields as they may be encountered. Our courses are tailored to meet the demands of the modern business world.

From the taxpayer's viewpoint—to refer to the other side of Mr O'Shea's equation—OBS students do not enjoy fee subsidies. In the long run, the school must stand, or fall, on its own—that is, the fact that more than 10,000 managers have studied courses in our first three-and-a-half years indicates that it already exists on a firm foundation. What this shows is that many people prefer not to have to take time off work to study their vocation, and that many employers prefer not to let them go.

Euan S. Henderson,
Walton Hall,
Milton Keynes, Bucks.

Insider trading

From Mr O. Lodiemeji
Sir, Insider-trading laws are fundamentally flawed. As the regulations are made tighter and more strictly enforced, so also the potential profits from insider dealing rise. At the extreme, strict enforcement would create monopoly profits for anyone who could find a way round or who simply broke the law. It is clearly farcical to have a law the more strictly it is enforced the more profitable it becomes to violate it. Even if detection were certain, one can imagine a situation where the monopoly profits were so high—in millions of pounds—that many would opt to break the law, grab the money, have plastic surgery and disappear.

On the other hand I am not a supporter of legalising insider dealing. Those who do support it do not appear to have considered its behavioural and distributional effects. If much more money can be made from insider dealing than from the regular provision of services large sections of the financial community will be drawn to this and away from productive activity. One can imagine new graduates asking prospective employers what opportunities they provided for insider-dealing and were these passed down to the junior members?

It seems to me that what is required is some institutional response that evaporated a large part of the potential profits

from insider dealing. By reducing the potential profits one reduces the incentive to break the law. One scheme might be that any firm seriously considering a take-over would have to notify a central body who would put an asterisk on the firm's share quote without identifying the potential purchaser. Arrangements would be established for the regular removal of stale asterisks if bids are not pursued. In such a situation an owner of shares is forewarned and, if he does, at a gamble on whether an actual bid will arise.

Unless a scheme to reduce the potential profits is put into effect, one must help wondering whether, following the public-choice school of economics, the insider-trading laws were not sponsored by a group within the financial community who knew or thought they knew how to get round them or how to avoid getting caught and wanted the monopoly profits on this activity all to themselves.

O. A. Lodiemeji,
Flat 5,
10c Airline Gardens W8.

Textile trading

From the Director,
British Textile Confederation
Sir—Mr Bajwa (February 17) has given a good account of the textile and clothing exporting countries covered by the Multi-Fibre Arrangement, seems to have got himself rather tangled up in interpreting British trade statistics, to judge by his comments on a recent report produced by my confederation in co-operation with the British Clothing Industry Association and the Knitting Industries Federation.

The volume of UK textile and clothing imports from the low wage and state trading countries covered by the MFA rose by 21 per cent in 1986, on the back of devaluation of their currencies against sterling, while imports from other EEC countries fell by 1 per cent. In clothing—where most MFA countries concentrate—the MFA exporters accounted for no less than 63 per cent of total clothing imports, in volume terms, last year, mostly from a handful of newly industrialised countries. These are indisputable facts. Mr Bajwa's letter, which seems designed to minimise the dominance of the MFA countries strikingly shown by these figures, uses only data in terms of value, without taking into account the distortion caused by violently fluctuating exchange rates.

It is a pity that Mr Bajwa did not choose to comment on another point made by the BTC in releasing its report: the scandalously restrictive attitude taken by many of his members among the NICs in protecting their own textile and clothing markets.

Jan MacArthur,
24 Buckingham Gate, SW1

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Wall Street takes the strain

James Buchan in New York explains why arbitrage has become a dirty word

GOLDMAN SACHS, the reticent Wall Street investment bank, was once so proud of its successful defence of Unocal, the West Coast oil company, against Mr T. Boone Pickens that it told the world:

"This complex assignment," the bank said in its 1985 financial review, "required one of the most extensive efforts the firm has ever made to bring to bear the diverse skills of mergers and acquisitions, corporate finance, trading and arbitrage, and securities research professionals."

These words have come back to haunt the blue-chip investment bank. Two weeks ago, Mr Robert Freeman, the general partner responsible for the speculation in takeover stocks known as risk arbitrage, was arrested at the bank. It was alleged he supplied confidential details of Unocal's defence to Mr Martin Siegel, then a senior corporate financier at Kidder, Peabody, as part of a ring to swap inside information for arbitrage purposes.

The arrest of Mr Freeman, along with two former Kidder arbitrageurs (arbs), and admissions by Mr Siegel have demoralised Wall Street's arbs just as they were beginning to recover from the heavy losses caused by the disgrace last November of Mr Ivan Boesky, the so-called King of the Arbs. Never a talkative race, they are now shy as dogs.

"Unfortunately, the name arbitrageur is not the most popular around," said one arb anonymously. As the investigation into insider trading, conducted by the US attorney and the Securities and Exchange Commission, throws up new victims - and informers - so attention in Wall Street and in Washington is focusing on the potential for abuse in the major investment banks, which operate arbitrage departments and advise corporate clients on deals. These firms include such names as Morgan Stanley and Salomon Bros as well as Goldman Sachs.

Goldman and Kidder have sturdily defended their employees. Some bankers argue privately that the charges may derive only from such self-confessed miscreants as Mr Siegel or Mr Boesky. Others continue to say that arbs serve important market functions.

Arbs buy stock in the hope of



Wall Street: demoralised



Mr Ivan Boesky



Mr Martin Siegel

making a profit when a deal goes through. They add liquidity to the market and assume the risk of a deal's failure from other investors. Equally, they can help dealmakers to assess what the market will or will not accept.

The banks are supposed to operate invisible barriers, known as Chinese walls, between the dealmakers and the arbs. But "Chinese walls didn't keep the Mongols out of China," Mr John Dingell, a Democrat Congressman who last week tabled an insider trading bill, was reported as saying.

"Arbitrage departments are the point of greatest vulnerability for the misuse of information," says Mr Sam Hayes, professor of investment banking at Harvard Business School.

According to the criminal and SEC charges, Mr Siegel was active in arbitrage as well as corporate finance, his titular department at Kidder. There are widespread fears that the takeover boom of the 1980s and competitive pressures may have knocked holes in Chinese walls throughout Wall Street.

"The investigation will show if they were all insider traders," says Mr John Stoppelman, a Washington attorney with knowledge of securities regulation.

Earlier, the market was dominated by the likes of Goldman Sachs and Bear Stearns, but from the 1970s, when Mr Boesky set up on his own, a growing number of outside players have entered the field, including tiny boutiques run by former associates of Mr Boesky.

By last year, when the takeover boom peaked with no fewer than 3,350 public and private deals worth \$177bn, capital was flowing into arbitrage at an unprecedented rate. The new Boesky fund, formed in March with \$1bn in equity and debt, was just the largest of a number of new arbitrage partnerships.

As many as 200 firms may have been involved in arbitrage, with up to \$1.5bn in capital committed. Even commercial banks, such as Chemical, toyed with the idea of getting into the game and hired Mr Timothy Tabor, one of the two Kidder arbs, since charged with insider trading. Sometimes it only needed

somebody to announce a stake in a company to "put it in play." The arbs would rush in, leaving management with an extremely volatile share register.

On November 14, the pack of cards came tumbling down. Mr Boesky agreed to pay more than \$100m in illegal profits and fines and it has since been alleged that his brilliant intuition was little more than information stolen with the help of Mr Siegel and Mr Dennis Levinson, a former managing director at Drexel Burnham Lambert, the fast-growing investment bank deeply involved in financing takeovers.

Takeover stocks plummeted, by up to a third, on the news, and "some of the small speculators got hit so badly they shut up shop," according to one arb. Some estimates say that as much as 50 per cent of the capital committed to the market in November has vanished, including the Boesky funds.

Arbs say the withdrawal of capital and the eviction of traders "playing with a stacked deck" has led to wide spreads between market prices and the expected price of companies taken over. These wide spreads would normally offer opportunities for profit, but there are very few deals, and arbs have become much more cautious.

"Our feeling is that this year the market has dried up," says Mr James Kelly, president of W. T. Grimm, a Chicago firm which monitors US merger activity. One reason is that stock prices have shot up this year, making takeovers more expensive, but the pervasive air of scandal has scared away nervous institutions and investors.

"Nobody has confidence that the Drexels of this world have the big bucks for takeovers," said Mr Stoppelman, the Washington attorney. Up to now, only one bank has publicly downgraded arbitrage. Merrill Lynch, which hired Mr Tabor on the rebound from Chemical, said it had fired Mr Tabor and rethought its strategy. "The arbitrage community had a difficult time in the last quarter of last year," said Mr Bill Clark of Merrill. "Being a practical company, we decided to rethink the deployment of capital. That's why Tim Tabor was let go. Nobody's conservative in arbitrage. But there are elements of risk that we would no longer take."

Britain blocks bids for British Sugar

By Andrew Gowers in London

BRITAIN yesterday blocked two rival attempts by Italian and British companies to acquire British Sugar, the UK's largest beet refining monopoly. The decision followed a strong recommendation from the Monopolies and Mergers Commission.

Mr Paul Channon, Trade and Industry Secretary, ruled that control of the company, a subsidiary of S & W Berisford, the troubled commodity trading and processing group, by Ferruzzi, the agribusiness conglomerate which is Italy's third largest private sector company, or by Tate & Lyle, the UK cane refiner, might be expected to operate against the public interest by restricting competition.

He also ordered Ferruzzi to reduce its stake in Berisford from the present 23.7 per cent to a maximum 15 per cent over the next two years, and to exercise voting rights over only 15 per cent of Berisford's share capital in the meantime.

Mr Channon's decision, which follows a year of intense speculation over the future of British Sugar, disappointed Ferruzzi, Tate and Berisford, but was not entirely unexpected. Berisford's share price fell after the announcement but later recovered to close up 11p at 270p, while Tate rose 3p to 760p. On the Milan bourse, privately-owned Ferruzzi's holding company Agricola Flaminiana fell 135 to close at 12,235.

The ruling was welcomed by major sugar buyers in the food industry, who had feared that a takeover of British Sugar either by Tate or by Ferruzzi might have the effect of restricting competition and raising sugar prices. But the National Farmers' Union, representing British Sugar's best suppliers, said that while the decision had clarified the situation it had not dispelled uncertainty over the future of the company.

City of London analysts said the decision, while removing the prospect that Ferruzzi or Tate would pay an excessively high price for British Sugar, was a setback for all three companies involved. Ferruzzi saw British Sugar as a key to expanding its worldwide agricultural business.

Berisford has been disposing of assets in order to reduce its debts and had conditionally agreed to sell a 70 per cent stake in British Sugar to the Italian company for \$425m (\$645m).

Many observers believe that Mr Ephraim Margulies, Berisford chairman, would still like to sell British Sugar at the right price, though his advisers sought yesterday to dispel that impression. Analysts also note that both Ferruzzi and Tate, with 14.9 per cent, retain large stakes in Berisford, which might come into play should another bidder emerge.

The decision was also a blow to Tate & Lyle, which had mounted a bid for Berisford as a way of gaining control of its only significant UK rival and securing the future of its British cane refining operations, whose profits have fallen sharply in recent years.

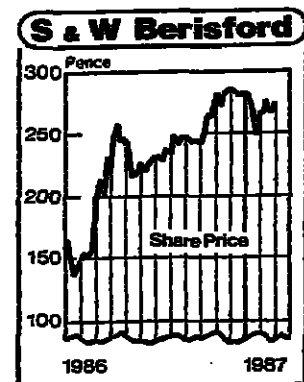
However, Mr Neil Shaw, Tate chairman, took comfort from a strong recommendation in the report that the problem of its depressed UK cane margins should be addressed by some other means. The Commission urged the Government to press Britain's EEC partners to agree an improvement, and said that failing this, Whitehall might have to consider directly subsidising Tate.

Mr Shaw has warned in the past that, if nothing is done to improve the position and if UK sugar demand continues to decline, the future of Tate's two British factories - at Greenock and in east London - may be in jeopardy.

Berisford and British Sugar yesterday put a brave face on Mr Channon's decision.

Sour end to sweet story, Page 18

THE LEX COLUMN Such sweet sorrow



three weeks of suspense were worth about £1.5bn to Glaxo's capitalisation, and yesterday's response to the details added a further £335m.

Since the beginning of the year, Glaxo's market value has increased by almost 60 per cent, at a compound rate of over 1 per cent per trading day. At that rate, the shares might be expected to reach £100 apiece by Christmas, making the company worth about £50bn - equivalent to about a fifth of the entire London market at present prices.

The fantastical nature of this projection does not, of course, render it impossible of fulfilment. Glaxo might simply be cheap on fundamentals, given the very high rate at which its earnings are increasing. Undervalued as it may still be, Glaxo must, however, be approaching its international level.

Assuming some £50bn at the bottom line for the year that ends this June, the company is valued on almost exactly the same multiple as Merck - 24 times prospective earnings - and that is a fair premium to the average for pharmaceuticals in the US. Japan, where much of the demand for Glaxo stems from, is another matter; but even there, a minority of drug companies are accorded a current-year multiple of more than 70.

Saab

Saab, the latest Scandinavian thoroughbred to seek a more international share register, will have done its reputation no harm at all with yesterday's figures. With the US executive classes still queuing

up to wait six months for the Saab 9000, the decision to expand output in the car division to 180,000 now looks almost conservative: not bad for a division that was written off as too small to survive seven years ago.

Despite a depreciation charge of over £100m pre-tax profits still rose 15 per cent to SKr 3.32bn (£330m) and the SKr 2 share dividend rise was doubled by a special 50th anniversary distribution.

The feared squeeze between a declining dollar and a rising mark has been avoided; in fact Saab actually made money on currency differences. Next year could prove more difficult and there is also the longer-term fear of a growing Japanese presence in the US luxury car market which suggests faster penetration of Europe may be necessary. The truck division - which will remain the dominant engine of growth for the foreseeable future - knows all about that and is expected to lift its market share (and remarkable margins) again next year. London should provide a warm welcome if the shares are, indeed, be listed.

Scandinavian Bank

Pricing Scandinavian Bank cannot have been easy. A novel sort of equity - multicurrency units - in an unusual type of bank, the issue seems to be overcoming the handicap of unfamiliarity, pulling in an unexpectedly broad stream of enquiries from individuals and going down well enough with the institutions. Thus far, there might have been some temptation to push the price hard, and hope that the weight of applications carried the issue through to a small premium.

Yet the existing shareholders are committed to keeping so much of the stock that they stand to lose more from a sour after-market than they could gain from scalping the new subscribers. And although Scandinavian has made a point of protecting its future earnings by generous provision against Latin American loans, the rising sense of risk that has afflicted bank shares this week has had to be recognised in the 210p price. Unless Brazilian brinkmanship makes things worse before the issue closes, or the market is flooded with rights issues from the clearers, Scandinavian should be safe.

UK economic prospects revised upwards by national institute

By Philip Stephens, Economics Correspondent in London

THE NATIONAL Institute of Economic and Social Research, the independent UK forecasting unit, said yesterday that it was now more optimistic about Britain's short-term economic prospects, and halved its previous forecast of the likely current account deficit this year.

The institute, which in recent years has been among the more gloomy of Britain's forecasters, revised upwards its projections of output growth this year, and nudged down its forecast for inflation. The forecasts assume that Mr Nigel Lawson, the Chancellor of the Exchequer, will cut taxes by £2bn (\$3.5bn) in his March 17 budget.

Its latest quarterly review still projects a marked deterioration in Britain's trade position at the end of the 1980s.

In the short term, however, it believes that the impact on the current account of the balance of payments will be less severe than previously expected because of buoyant earnings from Britain's overseas assets.

For 1987, the institute is forecasting a current account deficit of £2.6bn compared with the £5.8bn shortfall it was predicting last November. Output this year is now expected to rise by closer to 3 per cent than the 2.5 per cent it had previously forecast, while inflation, though accelerating, may remain under 5 per cent.

The growing optimism over eco-

Sterling's strong run in the wake of the Paris accord on currencies ended yesterday.

The pound had risen strongly earlier this week partly because of confidence in the British economy.

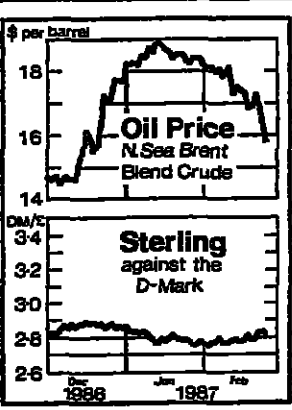
Yesterday, however, the continued fall in oil prices which took Brent, one of the key crude oils, below \$16 a barrel, unnerved those investors who had bought substantial amounts of sterling earlier in the week, and they started taking their profits.

In London, the pound ended at \$1.5375 and DM 2.8100.

economic prospects in the run-up to the general election was reinforced yesterday by the final results of the latest survey of the Association of British Chambers of Commerce. The survey indicates that brighter prospects for orders and jobs in industry have now spread from the prosperous south-east to the Midlands and the north of England.

The institute made clear that it believed the improvement was not a reflection of the success of the Government's strategy but rather a reflection of its decision to ease policy ahead of the election. It also sees little hope of more than a small and temporary downward trend in unemployment.

Nevertheless, the more upbeat tone of its forecasts is likely to encourage speculation in London's fi-



Financial markets of an early reduction in interest rates, if not before, then certainly immediately after the budget on March 17.

Mr Lawson indicated at last week's meeting of foreign ministers in Paris that, while he did not want to see any fall in sterling's value, he would also prefer it not to rise strongly.

This suggests that the Treasury has an informal target range for the pound's value and would react to a sharp appreciation by cutting interest rates.

The Bank of England, however, has so far adopted a cautious stance, reflecting its concern about inflationary pressures in the economy and still-buoyant credit and money supply growth.

Details, Page 6

Reagan on the defensive over Iran report

Continued from Page 1

some improvement in the public's assessment of how he is handling his job, with 55 per cent of those asked approving of his job performance compared with 50 per cent in December.

Officials have conceded that they expect the report to be highly critical and the White House is reported to be planning a public relations offensive by the President next week to help him regain the political initiative.

There have been apparently conflicting reports about the commission's study in leaks which have been appearing in the press. Some, for example, have suggested that the report will conclude that the administration entered into the arms deal with Iran with the clear objective of swapping arms for US hostages held in Beirut by pro-Iranian terrorists.

Other reports have suggested that the commission accepts the President's assertion that the initiative was essentially a diplomatic initiative aimed at trying to build relationships with moderate political elements in Iran.

The reports are expected to be the most comprehensive assessment of the controversy so far. But it is not expected to resolve many of the outstanding issues, such as how much of the proceeds of the arms sales were diverted to the Contra rebels seeking to overthrow the Government of Nicaragua.

Fears over Brazil debt

Continued from Page 1

1982 and 1983 when banks refused to roll over such loans, contributing to severe liquidity problems for Brazilian banks.

If there had been any erosion, bankers believe it would have been better handled by concentrating on those banks refusing to extend the lines rather than by a blanket penalisation.

The Brazilian move is expected to have little or no effect on creditors who simply renew credit lines. Creditors often, however, agree to renew lines but are actually repaid for several days before the loan is re-extended. This shows the lending bank that the borrower is liquid. In this case - or if a creditor refuses to renew - the payment is to be made into the Central Bank.

Dividends and profit remittances are continuing to be honoured by Brazil, though these too are now being required, until tomorrow, to pass through the central bank.

While officials have assured foreign companies that this procedure is simply a temporary measure to prevent fraudulent leaks of foreign exchange, there is concern that the requirement could become permanent.

Despite persistent denials from the Government, there is also widespread speculation in the media and business circles that Brazil's foreign exchange reserves are substantially less than the \$3.96bn claimed, if outstanding liabilities are subtracted.

India calls for counter-trade

Continued from Page 1

Companies bidding to supply 40 to 60 seat passenger aircraft to Vayudoot, India's third public sector airline, are being asked to cover at least 30 per cent and maybe 70 per cent or more of the foreign exchange cost, and Boeing has been asked to cover part of the cost of the expected order from Air India for two or three 747 airliners.

India would also like to make some parts for Airbus Industrie aircraft.

On the Vayudoot contract, Saab of Sweden is believed to have offered to sell its aircraft for Indian rupees, without involving any foreign exchange, which is one way of making a counter-trade offer.

World Weather

Area	Temp	Wind	Cloud	Temp	Wind	Cloud	Temp	Wind	Cloud
Algeria	13	55	15	15	55	15	15	55	15
Amman	12	35	15	15	55	15	15	55	15
Antwerp	6	43	15	15	55	15	15	55	15
Athens	23	77	15	15	55	15	15	55	15
Bombay	25	77	15	15	55	15	15	55	15
Buenos Aires	19	65	15	15	55	15	15	55	15
Calcutta	22	71	15	15	55	15	15	55	15
Cairo	22	71	15	15	55	15	15	55	15
Cardiff	9	47	15	15	55	15	15	55	15
Delhi	24	75	15	15	55	15	15	55	15
Dublin	11	52	15	15	55	15	15	55	15
Edinburgh	10	50	15	15	55	15	15	55	15
Geneva	10	50	15	15	55	15	15	55	15
Hong Kong	22	71	15	15	55	15	15	55	15
London	10	50	15	15	55	15	15	55	15
Los Angeles	10	50	15	15	55	15	15	55	15
Madrid	10	50	15	15	55	15	15	55	15
Mumbai	24	75	15	15	55	15	15	55	15
New Delhi	24	75	15	15	55	15	15	55	15
New York	10	50	15	15	55	15	15	55	15
Paris	10	50	15	15	55	15	15	55	15
Rangoon	24	75	15	15	55	15	15	55	15
San Francisco	10	50	15	15	55	15	15	55	15
Singapore	24	75	15	15	55	15	15	55	15
Tokyo	10	50	15	15	55	15	15	55	15
Washington	10	50	15	15	55	15	15	55	15
Zurich	10	50	15	15	55	15	15	55	15

Readings at mid-day yesterday.

C-Cloudy D-Dry F-Fair S-Sunny T-Thunder

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Newly Qualified Accountancy Appointments

The Financial Times has arranged with the Institute of Chartered Accountants to publish a list of those candidates who were successful in the recent PII examination. We propose to publish the list in our issue of Thursday, March 5, which will also contain several pages of advertisements under the heading "Newly Qualified Accountancy Appointments." The advertising rate will be £43.00 per single column centimetre. Special positions are available by arrangement at premium rates of £52.00 per single column centimetre.

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and entries in the Guide will be charged at £65.00 which will include company name, address and telephone number.

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INTERNATIONAL APPOINTMENTS

Mattel elects new chief

BY LOUISE KENNE IN SAN FRANCISCO

MATTEL, the California manufacturer of Barbie Dolls and a wide range of toys and games, has appointed John W. Amerman, formerly president of its international division, its chairman and chief executive.

Mr Amerman succeeds Mr Arthur S. Spear, who announced his retirement in October. Since Mr Spear's retirement, Mr Amerman has been a member of a three-man executive team that has performed the chief executive's functions.

The appointment of Mr Amerman comes in the wake of Mattel's recently reported fourth quarter net losses of

\$19.6m. For 1986, Mattel made net losses of \$951,000, compared with net income of \$78.7m in 1985.

The international division, which Mr Amerman has run, has however performed well over the last year, recording a 47 per cent sales increase for the first nine months, while US sales sagged. Total sales for 1986 were flat at some \$1.06bn.

Industry analysts say that Mattel's problems in the US lie with the shrinking popularity of its "Masters of the Universe" action figures, which for several years enjoyed high ratings among little boys.

Even Barbie, Mattel's 27-year-old dress-up doll, has problems with new competitors such as Hasbro's more modern "Jem" doll, the leader of a female rock band.

But Mattel is fighting back with some new ideas of its own. The company has recently launched a new range of toys called "Captain Power and the Soldiers of the Future" which automatically interact with television broadcast signals to bring a cartoon show "to life." And Barbie, despite her age, is doing a "rocker" gear and leading her own band called "Barbie and the Rockers."

CSR reorganises management

BY OUR FINANCIAL STAFF

CSR, the diversified Australian sugar refiner, has followed the announcement in December of the appointment of Mr Ian Burgess to succeed Mr Bryan Kelman as chief executive officer at the end of this year, with the announcement of further changes.

Mr Gene Herbert is to be appointed deputy chief executive on Mr Kelman's retirement in December. Mr Herbert lately took over responsibility for all group finance matters while retaining responsibility for the group's oil and gas and coal activities.

Mr Gavin Campbell, executive director of CSR Ltd, five directors is to retire from CSR, and will leave the company towards the end of the

year. Mr Campbell is to help with the transition by taking responsibility for the group's sugar activities until his retirement.

Mr Tony McAuley, executive general manager, minerals, has decided to retire on July 1. Mr Bill Bennett is to take responsibility for the group's minerals activities and planning in addition to his responsibilities for aluminium and the group's personnel and services functions.

Mr Burgess, Mr Herbert and Mr Bennett are to continue as executive directors of CSR Ltd, as will Mr Campbell until his retirement.

CSR is planning to restructure

its oil and gas investments. It intends to amalgamate its investments in the Cooper Basin with its other oil and gas activities (excluding Richter Drilling) to form an entity to be known as CSR Petroleum.

Mr Fraser Alsworth, managing director of Deiki Petroleum, is to become chief executive of CSR Petroleum, on April 1. Mr Greg Swindon, executive general manager, oil and gas, is to retire on March 31 and will become a director of, and consultant to, CSR Petroleum from April 1. Mr David Sawyer will continue as executive general manager, coal.

Mr Geoff Kells is appointed executive general manager, building materials.

Senior post change at Northrop

NORTHERN Corporation, the

manufacturer of military aircraft and of military electronics programmes, has appointed Mr Kent Kress, 48, president and chief operating officer, in succession to Mr Frank Lynch, 65, who has been elected vice chairman.

Mr Kress, who joins the board, became senior vice president of technology and development of Northrop in 1982, having joined the company in 1975.

Mr Lynch took over as Northrop's president and chief operating officer in 1982. He has been with the company since 1950.

Phelps Dodge leadership shift

PHILIPS DODGE CORPORATION, the largest domestic

copper producer in the US, has appointed Mr G. Robert Durham chairman and chief executive. Mr Durham is to remain in the position of president. Mr George Munroe has retired as chairman, but remains a director and is also to serve as chairman of the finance committee of the board.

Three new vice presidents—Mr Nicholas Balch, Mr Thomas Foster and Mr William Tubman—have been elected, and Mr Robert Kress has been appointed a director.

Alusuisse nominates its next chairman

BY JOHN WICKS IN ZURICH



Mr Pius Binkert: set to take over as chairman of Alusuisse

MR PIUS BINKERT has been nominated by the board of Swiss Aluminium, of Zurich, to succeed Dr Nello Celio as company chairman in April.

Dr Celio, a former Swiss Min-

ister of Defence and of Finance, had taken over the leadership of the Alusuisse Group early last year, following the resignation of Mr Emanuel Meyer, as chairman in the wake of substantial corporate losses. Dr Celio then undertook to serve as chairman until reaching the statutory retirement age this year.

Mr Binkert, who is 63, is board chairman of the Zurich-based Forbo group—an international producer of carpeting and wall coverings—and also acts as managing director and deputy chairman of Keramit Holding, the maker of ceramic products, of Laufen, and a board member of Swiss Bank Corporation, one of the Big Three Swiss banks, of Basle.

Also up for election to the Alusuisse board at the April 22 shareholders' meeting is Dr Albert Bodmer, chairman of the executive committee of Ciba-Geigy, the Basle-based chemical company.

Top move at Lohjan Paperi

BY OLLI V. VIRTANEN IN HELSINKI

LOHJAN PAPERI, the Finnish paper making subsidiary of Rauma-Repol, the Finnish industrial group which acquired Sterling Coated Materials of the UK in 1985, has appointed Mr Jussi Virkunen, 43, as managing director. Mr Virkunen, who is currently

managing director of Lohja Paperiprodukt, the German subsidiary of the company, is to take up the position on May 1.

Lohjan's current managing director, Mr Seppo Virtanen, 44, is to become chairman of the board at Lohjan Paperi.

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High Profile Role for Young Accountant Finance Manager, Europe

Age 25-28

c£20,000-£23,000 + car.

Our client is a significant division of one of Britain's largest, most successful, and diversified multinational companies. The division itself operates in the area of high added value brands and has trading subsidiaries in over 22 countries worldwide.

The Company's European operations, which include trading divisions in France, Germany, Holland, Portugal and Spain are expanding rapidly and as a result a new position has arisen for a Finance Manager to be based in the Company's corporate offices in London.

Reporting to the Finance Director, Europe, the position covers responsibility for monitoring and reporting on the performance of European subsidiaries. The role will involve a wide range of special assignments, such as feasibility studies, the development of accounting and management reporting systems, European tax planning etc. The development of a close working relationship with local management is essential to the position.

Candidates will be qualified accountants with an ability to conduct business in either Spanish, French or German, or have the basic grounding and willingness/ability to learn. Individuals should have experience of working in the commercial sector, ideally within an international environment, preferably Europe. They should be prepared to travel within Europe a certain amount of the time. Tact, self-confidence, a strong personality combined with an ability to influence through good communication skills and a commercial approach are essential.

Promotional prospects both in this Company or the wider Group are outstanding.

If you feel that you can meet this requirement you should telephone Peter Flamminger on 01-439 6911 or write to him enclosing a confidential resume and current salary details at:
Financial Management Selection,
21 Cork Street, London W1X 1HS.

**Financial
Management
Selection**

Specialist Search and Selection Consultants

Accountancy Appointments

FINANCE DIRECTOR

FAST MOVING LEISURE INDUSTRY

Berkshire

c.£35,000 plus car & benefits

This interesting company is a profitable subsidiary of a young, dynamic PLC. Operating across the UK through regional offices, it employs several hundred field based sales/service staff.

The core activity is the supply of entertainment equipment to a wide range of leisure outlets and the company is an important player in a competitive market.

The Finance Director will control established accounting and DP functions. Budgetary control and management reporting systems are computerised and make a positive contribution to the performance of the business at operating level. Working

closely with the Managing Director, the appointee will make a substantial input to business strategy and be accountable for the effectiveness of a major element of the company's overheads.

Candidates should be qualified accountants used to working closely with (and preferably managing) DP resources. A background in a fast moving, sales-led business is essential.

The appointment, which will initially be made on a designate basis, carries attractive benefits and relocation assistance will be provided, if necessary. To apply, please send full career details quoting reference M6130/L to Mike Smith, Executive Selection Division.



Peat Marwick Mitchell & Co.,
165 Queen Victoria Street, Blackfriars, London EC4V 3PD.

Finance Manager

Europe/Middle East/Africa

c £25,000

This position is based in the London Office of the E.M.A. Division of a substantial American high technology multinational whose activities in the region include 4 manufacturing centres; marketing, sales and after sales service in approximately 20 territories; and several joint ventures.

The Region is dynamically managed by a small high calibre top team which has recently restructured the businesses to strengthen still further the leading position in the market place. The Finance Manager is required to replace a promoted Accountant who was No. 2 to the Regional Financial Controller.

The main responsibilities include the consolidation of monthly reporting for the region and preparation of analysis and commentary for management; an important new initiative to realign management information with the new structure; development of banking arrangements through the Region and the minimising of foreign currency risk; reviews of the international tax position of the European companies and the preparation of UK computations; and a variety of ad hoc projects throughout the Region. Regular liaison with local controllers and the USA parent is required and there is high level general management exposure within the office. There will be some overseas travel of short duration.

Applicants should be qualified accountants with experience of US accounting conventions and current computer applications gained either in the profession or with another US multinational. Applicants from the profession with several years' post qualification experience, will be welcome. The ability to convey financial information easily to general management and to comprehend the economics of the business is an important requirement.

Please reply quoting reference L 287 to:

Brian H Mason
Mason & Nurse Associates
1 Lancaster Place, Strand
London WC2E 7EB
Tel: 01-240 7805

Mason & Nurse
Selection & Search

CRIGHTON

DESIGN MANAGEMENT CONSULTANTS

Financial Controller/
Company Secretary

Crighton is a dynamic and fast expanding design management consultancy specialising in retail, shopping centres, offices and graphic communications.

Established in 1984, with backing from the Prudential, we presently employ 55 people. When ready, we wish to be a public company in order to fuel long term growth objectives.

An experienced, hard working and highly capable Financial Controller is required to proactively manage the finances of the company. You will be responsible for financial and management accounting, computing systems, financial administration and all company secretarial duties.

It is likely that you will be between 30 and 40 years old as the person we require needs proven line management skills, flexibility and drive. You must be professionally qualified and, ideally, have had 3 years management experience within a service industry.

Base salary is negotiable. You will receive a profit bonus and share options, which have exceptional capital gains potential. Career opportunities are unlimited.

Please write, with C.V., to Anthony Coats, Crighton Limited, 10 New Oxford Street, London WC1A 1EE. Telephone (01) 405 8484.

Appointments Advertising

£48 per single column centimetre.
Premium positions will be charged £52 per single column centimetre.
For further information call:
Jane Liversidge 01-248 5205

SPECIAL PROJECTS SERVICE INDUSTRY

ACCA/ACMA Late 20's

City

£ Excellent

Our client is a major division of a substantial Blue Chip Group, operating within a specialist market on a worldwide basis.

An immediate requirement has been identified for an individual of outstanding ability to take up a high profile project based role. Reporting directly to the Divisional Financial Controller, principal areas of involvement will include the standardisation of financial models and reporting formats, economic and treasury analysis, including monitoring FX exposure.

Candidates should be young, highly motivated accountants with a strong academic background. They will also be required to demonstrate excellent analytical and inter-personal skills. The remuneration package includes a high base salary, company car and other benefits commensurate with a progressive organisation. Prospects for further development are excellent.

Interested applicants should contact Eileen Davis on 01-930 7850 or write enclosing brief details to the address below:

ROBERT • WALTERS • ASSOCIATES

RECRUITMENT CONSULTANTS

66-68 Haymarket London SW1Y 4RF Telephone: 01-930 7850

Pensions Manager

Circa £28,000

Somerset

C & J Clark Limited, the parent company of the privately owned international shoe-making and retailing group, wish to appoint a Pensions Manager to control our UK Fund, owing to the planned retirement of the present manager.

Reporting to a C & J Clark Limited main board director, you will take full responsibility for running the Pensions Department which controls and administers a fund currently standing at £130m, with 5,700 members and 4,500 pensioners.

Ideally you will have an appropriate qualification in either Accountancy, Company Secretarial or a related profession, preferably with a knowledge of UK pension practices. Also, a working knowledge of international pensions and computerized pensions systems would be an advantage. Maturity and personal attributes are important; the successful candidate, therefore, is unlikely to be under the age of 45.

The Company prides itself on the fund having a human face - consequently the person appointed will

have an ability to communicate with all levels in the business.

As we are currently considering changes needed in the light of recent legislation and are conducting a basic review of our UK occupational schemes, the new Pensions Manager will be involved in that process.

A comprehensive benefits package is provided, and includes a 2-litre company car, bonus scheme, and free BUPA, together with generous relocation expenses.

Please write, with full C.V., to:
David B. Humphrey,
Management Development Manager,
C & J Clark Limited,
40 High Street, Street,
Somerset BA16 0YA.



FINANCIAL DIRECTOR

A key appointment in Property Development

£35,000 p.a. neg. + benefits

Hertfordshire

Our Client seeks an exceptional individual to assume a key role in the financial management of their growing property development and property investment business. With extensive resources and a diverse and impressive portfolio, the Company's outstanding success is due in no small part to the strength and commitment of their management team.

You should be a Chartered Management Accountant, aged up to 35, with at least five years post qualification experience in a senior commercial role. Previous involvement in the property development business will be a definite asset. In addition to providing management accounting information and control to the business you should have the experience to advise the Company in Corporate Taxation Matters, Acquisitions, and the Treasury Function.

With a proven record of success, you must also demonstrate the following qualities:

- * A self-starter with a successful track record in contributing to the growth and profitability of a business.
- * The ability to implement change within a proactive environment.
- * A knowledge of computerised systems.
- * The ability to design and implement innovative systems which will cope with changing circumstances.

The Financial Director will also assume the responsibilities of Company Secretary and should be familiar with the legal aspects of this role.

An attractive employment package will be offered with the opportunity for equity participation. The Company is located in St. Albans which is convenient to all major routes North of London.

If you can meet these requirements write in strict confidence to N. J. Beaumont at the address below quoting reference FT/740/NB.

Executive Selection Associates Limited,
17 The Broadway, Old Hatfield, Herts, AL9 5HZ.
Telephone: Hatfield (07072) 64311.

**EXECUTIVE
SELECTION
ASSOCIATES**

ACCOUNTING IN THE CITY

Management Consultant, Banking
to £35,000 + car
Strengthen your skills within a leading international accountancy firm. As a graduate accountant, (27-33), you will be a good communicator, with experience of providing profit analyses and management information within the securities and investment banking sector. Ref: SW1963

Financial Accountant £30,000 package
An outstanding opportunity has arisen for a qualified accountant, (26-30), from a financial service background, to play a key part in developing financial controls for a large international bank. This is a high profile role offering rapid career progression. Ref: PW0378

Please contact Sarah Wainman, on 01-256 5041 (out of hours: 01-981 5963)

Bank Administration
to £30,000 + bank benefits + car
Be at the heart of a major merchant bank. Contribute to the systems development of a centralised operational department. You should be a technically strong systems accountant (about 30) with broad banking experience. Consultancy experience would also be valuable. Ref: RS0363

Systems Accountant
to £25,000 + mortgage
A market leader within the insurance sector offers an unusually challenging role and broad range of experience to young graduate accountants (25-30). Candidates will be qualified with proven experience of system development and an insurance/reinsurance background. Ref: NP0382



Management Personnel
Recruitment Selection & Search
10 Finsbury Square, LONDON EC2A 1AD.

The Wellcome Trust Financial Controller

The Wellcome Trust is the largest private grant giving foundation in the country. Its income is used to support research in human and animal medicine and the history of medicine.

We are seeking a Financial Controller, who will report to the Trust's Deputy Director, who will be involved in all financial and accounting matters including investment management and monitoring.

Candidates must be qualified accountants, have experience in investment monitoring/management, the ability to lead the work of a small team and be able to contribute on a broad front.

Salary will be by negotiation and other employment conditions are first class.

Application forms, and further details about the Trust and the position are available by writing to: Miss J A L Reynolds, The Wellcome Trust, 1 Park Square West, London NW1 4LL.

Profile Management Search

FINANCIAL DIRECTOR

SURREY c. £35,000 + CAR

A growing, and highly profitable, commercial property development company, part of a large Plc Group, requires a Director to control the accounting function and manage the funding operations.

Candidates should be qualified accountants, aged 35-45, and will have a strong management accounting, as well as financial accounting, background. Experience or modern property development funding operations and negotiations would be a valuable advantage.

This is a career opportunity in an exciting environment with a young team. Excellent remuneration package is negotiable.

Please write, in confidence, with full Curriculum Vitae and present salary, to:-
W. G. Farnley-Whittinghall
PROFILE MANAGEMENT SEARCH
Tabard Chambers, 53 Northgate Street,
Gloucester GL1 2AJ

TREVOR JAMES & PARTNERS
62-64 Moorgate London EC2R 6EL
Tel: 01-920 9512



Accountancy Appointments

The bottom line for ambitious Tax Specialists

& CO

For many the 'bottom line' will be finding an interesting, challenging and varied role, for which they will be well rewarded. We can offer the immediate prospect of earning up to £30,000 and the opportunity for rapid development to partner. Whether you're a manager, assistant manager, or supervisor, it's hard to ignore the fact that you could well go further, faster, as one of our valued tax advisory team.

You'll be in an influential position, servicing your own group of clients. What's more, the majority of your work will be tax and business consulting - providing interest and continuous intellectual challenge.

In terms of training, you'll find our commitment

to your development is second to none. We devote time, effort and expense to meet your individual requirements.

As for our requirements, we are looking for business-minded chartered accountants in their 20s and 30s, who are keen to work as part of a cohesive, friendly team constantly exchanging knowledge and ideas. You will be able to obtain the very best from your own ability and find real job satisfaction.

We believe that the opportunities in tax with Arthur Andersen are exceptional. Why not see for yourself by spending time with us, talking to a cross-section of our team.

As a first step to an opportunity that's not just better, but better by far, write to: Richard Gould, Assistant Personnel Manager - Tax, Arthur Andersen & Co., 1 Surrey Street, London WC2R 2PS or call him on 01-438 3479.

**ARTHUR
ANDERSEN
& CO**

OFFICES IN ABERDEEN, BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM AND READING.

Finance Manager

c £22,000 + Car + Benefits

This is an opportunity for a well motivated graduate chartered accountant with 2/3 years post qualification experience to make rapid progress in a large subsidiary of a major Financial Services Group.

The position involves working closely with a small team of experienced professionals involved in structuring complex multi-million pound financial proposals.

The main emphasis will be on financial evaluation of business proposals, return on investment, taxation and risk considerations in addition to analysing the Division's profit performance in liaison with the Finance function.

Training will be provided and scope for career advancement within the finance function or a front line lending role will depend upon the level of achievement.

Applicants should be able to demonstrate above average performance in one of the top professional firms. Financial service experience gained in audit/investigations or directly in the sector would be particularly appropriate. Applicants direct from the profession will be welcome. The position is City based. Age guideline 26-28.

Please apply in confidence quoting ref. L 285 to:

Brian H Mason
Mason & Nurse Associates
1 Lancaster Place, Strand
London WC2E 7EB
Tel: 01-240 7805

**Mason
& Nurse**
Selection & Search

US INVESTMENT BANK Senior Financial Manager c£60K

International expansion of a prime US Investment Bank has created a senior financial managerial position. The role involves management of 25 high calibre staff in a group whose responsibilities encompass direct financial reporting of trading activities both to traders and board members.

The successful candidate, in his/her early 30's, will have:

- an accountancy background
- exposure to, and understanding of, the UK Securities Market
- experience of managing highly motivated and bright professionals

This position represents an outstanding opportunity for a talented, ambitious professional who needs the stimulus of a challenging career within a first class institution.

Interested individuals should contact Suzie Mummé on 01-248-3653 (0932 220151 evenings/weekends) or write enclosing a detailed curriculum vitae. All applications will be treated in strictest confidence.

BBM

60, Cheapside, London EC2V 6AX

Telephone: 01-248 3653

CONSULTANTS IN RECRUITMENT

Finance Director

North East

c£25,000 + Car

Our client is a profitable, £13m turnover subsidiary of an acquisitive UK PLC, engaged in the manufacture of high-technology products for the electronics sector.

They wish to appoint a Finance Director, who will assume full responsibility for finance and data-processing in a totally autonomous business environment. Key areas of involvement will include the implementation of a fully integrated manufacturing and financial control system, stringent control over the manufacturing cost and inventory base, cash/treasury management and provision of comprehensive financial and commercial advice to the Board.

Candidates, aged 30-40, should be qualified accountants with in-depth experience of financial management gained in computerised manufacturing environments, who can demonstrate a high degree of commercial awareness, well developed communication skills and a pragmatic approach to business problem-solving.

Comprehensive relocation facilities are available where appropriate. Interested applicants should write to: Stephen Broadhurst, quoting ref. L8305, at Michael Page Partnership, Leigh House, 28-32 St Paul's Street, Leeds LS1 2PX. (Tel: 0532 450212).

MP

Michael Page Partnership

International Recruitment Consultants

London Windsor Bristol Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
A member of Addison Consultancy Group PLC

FINANCIAL DIRECTOR (DESIGNATE)

London

Neg c£25K
+ Incentives & Car

Our client is a recently formed but rapidly expanding trader in, and fitter of, domestic appliances, with already an excellent relationship with 'household name' suppliers, and bespoke customers. Present turnover in excess of £4.5M is set for further substantial growth.

In a fast moving commercial environment, cash and cashflow control, and optimisation of product margins and contributions, must be items which feature among the broad experience of the 30 to 40 year old, and qualified, ideal appointee sought.

A substantial incentive bonus will be devised geared to results in addition to salary, and participation prospects in line with controlled growth are excellent.

Candidates, male and female, please write to David T. Bentley, Manager, Human Resources Division, 3i Consultants Limited, 8 High Street, Windsor, Berks SL4 1LD, or telephone Windsor (0753) 887175 (24 hour service), for further details and an application form, quoting DB/647.

3i

3i Consultants Ltd
Human Resources Division

Appointments Advertising

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Premium positions will
be charged £52 per
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For further
information call:

Louise Hunter
01-248 4864

Jane Liversidge
01-248 5205

A UNIQUE OPPORTUNITY FOR MANAGERS

TO JOIN AN INTERNATIONAL PRACTICE

Age: 26+

Salary: £20-£28,000+car

One of the top international firms of chartered accountants seeks A.C.A.'s at Audit Manager or Assistant Manager level. Vacancies are primarily in London, but are also available in a network of regional offices. It is essential that you should demonstrate proven technical ability, good communication skills and a determination to succeed in a fast moving environment. Large firm experience and a degree are not essential requirements.

Our client offers:

- ◆ A wide variety of practical experience on prestigious clients.
- ◆ A strong emphasis on investigations and corporate finance assignments.
- ◆ Overseas secondments as your career progresses.
- ◆ Post qualification training and extensive technical support.

The growth of the practice continues to generate realistic opportunities to reach partnership for those who demonstrate the required skills.

For further information please contact either Gary Johnson or Caroline Benton AIFP, on 01-836 9501 (evenings/weekends 058-283 1801). Douglas Llamias Associates Limited, 410 Strand, London WC2R 0NS.

ACCOUNTANCY & MANAGEMENT RECRUITMENT CONSULTANTS

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TELEPHONE: 01-836 9501

**Gabriel
Duffy**

Consultancy

Enterprise Oil

TAX ACCOUNTANT CENTRAL LONDON

Enterprise Oil is one of the UK's largest independent energy companies with worldwide interests. The continuing successful expansion of its operations has created a new position for a young corporate tax specialist to join its small tax team.

The role offers exposure to corporation and petroleum revenue taxes; tax forecasting; economic analysis and the company's tax advisory service. There is some compliance work to be undertaken, and the appointed person can expect increasing involvement in international tax matters. Training will be given as necessary.

Candidates should be younger accountants or tax specialists, ideally with a professional qualification. Salary is negotiable depending on experience, and the benefits are those associated with a large, profitable concern.

Interested persons should contact Annie Maxey at the address below, or telephone her on (01) 831 2288 (day) or (01) 891 4767 (evenings & weekends).

Gabriel Duffy Consultancy, Financial Selection and Search, 31 Southampton Row, London WC1B 5HJ.

Financial Analyst

Mid/late 20s

City-based multinational

to £22,000

This prominent British plc generates the majority of its £2bn revenue from a world-wide spread of subsidiaries and associates. The finance group at the City headquarters has specialist controllers covering each of the specific business areas, whose work involves the planning, review and development of these international interests. The analyst will work closely with a controller in a management accounting role, as well as undertaking acquisition investigations and other special projects. There will also be a significant

involvement with the group's corporate planning activity. The post will provide an excellent introduction at the centre of a major multinational, as a springboard for career development in the UK or overseas. The preference is for graduates with an accounting qualification, who have experience in a large-scale, sophisticated environment.

Please send full cv indicating current salary, in confidence, to Michael Egan, Ref: 1324/MJE/FT.

PA

PA Personnel Services

Executive Search - Selection - Psychometrics - Remuneration & Personnel Consultancy

Hyde Park House, 60a Knightsbridge, London SW1X 7LE.
Tel: 01-235 6060 Telex: 27874

Accountancy Appointments

FINANCIAL CONTROLLER

London

c.£27,000 + car

A young and dynamic graphic design and promotions company with an impressive client portfolio is seeking a Financial Controller. The company is expanding steadily and is continuously reviewing its future capital requirements.

The successful candidate will be responsible for all aspects of the company's financial and administrative affairs, including day-to-day accounting, the enhancement of financial controls and computer based financial systems, as well as working closely with the company's directors on commercial and strategic matters.

Candidates, preferably graduate chartered accountants, must have wide commercial experience ideally gained within an entrepreneurially run

market-orientated company. Previous exposure to project/fee billing finance in service, advertising or PR companies, would be invaluable.

In addition to strong technical skills, the successful candidate will have a strong, outgoing personality, a quick and perceptive mind and be able to employ a shirt-sleeves approach. A sense of humour would be a definite advantage.

Working closely with the directors in a fast moving, informal environment, this appointment holds considerable potential including the opportunity to contribute fully to the development of the business.

Please write in confidence enclosing career details and quoting reference 6467/L to Anne Routledge, Executive Selection Division.

**PEAT
MARWICK**

Peat, Marwick, Mitchell & Co.,
165 Queen Victoria Street, Blackfriars, London EC4V 3PD.



AN OPPORTUNITY TO MOVE INTO FINANCIAL PLANNING AND CONTROL WITHIN A MAJOR U.S. MULTINATIONAL

ACA/ACMA LATE 20's

to £23,000 + car

West London

Black & Decker is a leading FMCG group with worldwide interests. An unusual opportunity has arisen offering management status within their Financial Planning Department.

The position carries responsibility for the planning and control of the Company's profitability and Balance Sheet through the review of the UK operating division. Particular emphasis is placed on overhead performance against plans, budgets and estimates.

The successful candidate will also act as the principal finance contact with manufacturing and distribution operations.

Candidates should be assertive, highly motivated graduate Accountants. ACA's who are currently working in a top professional firm would be of particular interest.

This is an outstanding opportunity to move into a competitive and dynamic organisation. Prospects for advancement into general management areas, including marketing, are excellent.

Interested applicants should telephone David Ryves on 01-930 7850, or write giving brief details to the address below:

ROBERT WALTERS ASSOCIATES

RECRUITMENT CONSULTANTS

66-68 Haymarket London SW1Y 4RF Telephone: 01-930 7850

Appointments Advertising

£43 per single column centimetre
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For further information call:
Jane Liversidge
01-248 5205

Daniel Berry
01-248 4782
Emma Cox
01-236 3769

Appointments Wanted

SITUATIONS WANTED

Chartered Secretary, 53, 30 years
as Company Secretary/Accountant
seeks permanent/part-time position.
Write Box AD421, Financial Times
10 Cannon Street, London EC4V 4BY

Financial Controller

East Anglia

c£23,000 + Car + Bonus

Our client is a subsidiary of a major \$1 Billion + US multinational specialising in the manufacture of engineering components.

Recent reorganisation has now created the opportunity for an experienced accountant to join the management team as Financial Controller of a large operating unit based in East Anglia.

This key role will have responsibility for:

- * preparation of financial and management reports
- * business planning, budgeting and forecasting
- * asset management and control
- * further development of financial systems

- * provision of financial advice
 - * active participation in the management of the business
- Applicants should be qualified accountants, aged 30 plus, and should be able to demonstrate a successful track record at a senior management level within a manufacturing environment.

A positive and intelligent approach to problem solving and strong commercial skills are the key personal characteristics required.

Interested applicants should write to Peter Ward
ACMA enclosing a CV quoting ref: HCN 1002
at 39-41 Parker Street, London WC2B 5LH.



Michael Page Partnership

International Recruitment Consultants

London Windsor Bristol Birmingham Nottingham Manchester Leeds Glasgow & Worldwide

A member of Addison Consultancy Group PLC

CJA

RECRUITMENT CONSULTANTS

35 New Broad Street, London EC2M 1NH

Tel: 01-588 3588 or 01-588 3576

Telex No. 887374 Fax No. 01-256 8501

This VP level position provides scope to advance to Audit Manager appointment within 12-18 months. Up to 20% travel to Asia, Europe and USA should be expected.



SENIOR INTERNATIONAL AUDITOR MERCHANT/INVESTMENT BANKING

CITY

£25,000-£32,000 + CAR

MAJOR INTERNATIONAL MERCHANT BANK

We invite applications from accounting or finance professionals (CA, ACA preferred) aged late 20's/early 30's, who must have had at least 3 years' experience either working in a merchant/investment bank or within the profession auditing similar financial institutions. Knowledge of the latest merchant banking products is essential and EDP audit/supervisory experience is important. The selected candidate, who will report to the International Audit Manager, will be responsible, as a senior member of the international auditing team, for challenging and varied audit assignments. Particular emphasis will be placed on the ability to establish audit programmes of new merchant banking products and to assess the risks of these products to the bank. The Senior Auditor will also develop appropriate 'in house' training programmes for capital market products in conjunction with the training division of the audit department in the US. Essential qualities are strong analytical, interpersonal and communication skills, well developed management attributes plus the ability to produce timely results. Initial base salary negotiable £25,000-£32,000 plus company car and full range of generous banking benefits. Ref SIA18806/FT. Applications in strict confidence under the appropriate reference will be forwarded unopened to our client unless you list companies to which they should not be sent in a covering letter marked for the attention of the Security Manager: C/JRA.

This same client also seeks a similarly qualified Japanese speaking professional to work in their Tokyo audit office. Salary and benefits will be highly competitive within the Tokyo market. Ref: AJ18806/FT.

CAMPBELL-JOHNSTON RECRUITMENT ADVERTISING LTD., 35 NEW BROAD STREET, LONDON EC2M 1NH

Group Accountant

Central London

up to c.£22,000 p.a.



Our client is a leading name in a rapidly growing area of hi-tech consumer orientated goods and services which has witnessed a boom in the last 18 months. Currently operating at a turnover in excess of £100m the company has the support of a substantial household name behind it, but is achieving a reputable status of its own within a very commercial market.

Its Finance function seeks to achieve a high standard of technical and management reporting to support these growing activities. As a result of recent promotion, the client is now looking to recruit a high calibre Accountant to perform the following functions:

- Consolidating all divisional finance reports.
- Developing internal controls, standards and systems for the Centre and Divisions.
- Ensuring that all information submitted complies with reporting standards.
- Objectively appraising operational performance and plans.

- Coordinating the preparation and consolidation of divisional budgets, plans and forecasts.
- Acting as liaison accountant with Finance function of wider Group.

Candidates should be qualified accountants, with some post-qualification commercial experience and be able to provide evidence of an ability to work under pressure and tight deadlines. In addition strong financial and general accounting skills are essential.

The Client's continuing growth coupled with its Management Development programme provides good promotional prospects.

If you feel that you are suitable and interested in the above role please contact Karen Wilson BA, ACMA on 01-439 6911 or write to her enclosing a CV and a note of current salary to: Financial Management Selection Limited, 21 Cork Street, London W1X 1HB.

**Financial
Management
Selection**

Specialist Search and Selection Consultants

Group Finance Director

Central London

c£35,000 + CAR AND BENEFITS

Our client's business is Communications - they are one of the largest multi-national groups in the world, with offices throughout Europe, North America, the Far East and Australia.

The UK Group has a turnover well in excess of \$55 million and covers Advertising, Direct Marketing and associated business.

The person we are seeking will be able to control the total Financial function of the UK Group and advise on and implement plans for its future development.

We envisage you will be aged around 35-40, be a qualified accountant and have the personality and commitment to work with a young

aggressive management team.

The key qualities sought are first class accounting skills, excellent communication abilities and the experience of dealing with entrepreneurial management.

We would prefer someone who has experience from within a service-related industry and is familiar with a fast moving, often pressurised environment.

In addition to negotiable salary of around \$35,000 plus company car, a highly attractive range of benefits is offered.

Please write enclosing your career history to date to: Mr J Barnes, at the address below.



Recruitment Enhancement Services

62/64 Baker Street, London W1M 2EJ

FINANCIAL DIRECTOR

Cambridgeshire/
Bedfordshire

Neg c £25K + Car
+ share option idc

Our client, a wellbacked 'start-up' 1.5 years ago, has now successfully reached the next important stage of its development, and is poised for an exciting period of expansion.

Now sought to join a small management team is (ideally) a degree level 'Industrialised CA', aged 30-40, whose experience to date must include:

- ① 'Top level' financial control and management
- ② 'Shopfloor' management accounting
- ③ Manufactured capital goods environment
- ④ Integrated DP monitoring and reporting systems

For an appointee who can additionally bring personal qualities of resilience and flexibility to a small but rapidly growing company environment, a commitment to full financial and managerial involvement is promised.

Candidates, male and female, please write to David T Bentley, Manager, Human Resources Division, 3i Consultants Ltd, 8 High Street, Windsor, Berks SL4 1LD, or telephone Windsor (0753) 867175 (24 hour service) for further details and an application form quoting ref DB/648.



3i Consultants Ltd
Human Resources Division

Group Financial Director

East Midlands

c.£24,000 + car + bonus

Our client is a private, family-owned organisation with a number of profitable operating companies involved in house building, construction, joinery, plumbing and heating, and house letting, with a combined turnover of some £10 million.

The Group wishes to appoint a senior, commercially-minded, qualified accountant to take the lead in the strategic financial planning and management of the Group's future activities.

The successful applicant should be between 28-40, have at least five years commercial experience, preferably in the construction or property development related environment. Experience of controlling accounting and computing activities is a prerequisite.

In the first instance please write quoting reference 9690 and submitting a curriculum vitae, including current salary details, to:

Peter Childs,
Pannell Kerr Forster Associates,
New Garden House,
78 Hatton Garden,
London EC1N 8JA.

**Pannell Kerr
Forster
Associates**
MANAGEMENT CONSULTANTS

Newly Qualified Accountancy Appointments

The Financial Times has arranged with the Institute of Chartered Accountants to publish a list of those candidates who were successful in the recent FIC examinations. We propose to publish the list in our issue of Thursday, March 5, which will also contain several pages of advertisements under the heading "Newly Qualified Accountancy Appointments." The advertising rate will be £43.00 per single column centimetre. Special positions are available by arrangement at premium rates of £52.00 per single column centimetre.

Guide to Recruitment Consultants

and entries in the Guide will be charged at £65.00 which will include company name, address and telephone number.

For further details, please telephone:

Louise Hunter on 01-248 4864

Jane Liversidge on 01-248 5205

Daniel Berry on 01-248 4782

Emma Cox on 01-236 3769

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER
LONDON • FRANKFURT • NEW YORK

Accountancy Appointments

Management Accountant

West End

attractive salary + car

This client is the oil exploration and production division of a major international group with diverse interests. There is now an immediate requirement for a qualified accountant to join their small but professional team.

The role will encompass planning, systems improvement, taxation matters, financial and management accounts. Liaison with overseas subsidiaries will necessitate occasional travel to North America.

Candidates should be qualified accountants, age indicator 25-30, who feel that they could make an immediate contribution in a demanding environment and who

could progress within the organisation. A highly competitive remuneration package will include a fully expensed car.

Interested candidates should send a résumé quoting ref: 119 or telephone Nigel Hopkins FCA, 97 Jermyn Street, London SW1Y 6JE. 01-839 4572.

Cartwright Hopkins

FINANCIAL SELECTION AND SEARCH

INTERNATIONAL CONSULTANCY IN FINANCE

London base

How much could you contribute to our progress?

In today's Cable and Wireless you'll find Group companies at work in more than 49 countries, providing expert, creative solutions to the most complex telecommunications demands.

It is an approach that has earned us a powerful position in world markets as one of the largest, most innovative organisations in this fast-developing field of high technology.

And it's an approach that now requires the creation, in the London based Finance Department, of a strong team with financial expertise. This will be a central task-force of consultants, on call to assist each operating company in our worldwide network, to continue managing existing business, to meet changing demands and tackle new market opportunities.

For the dynamic and ambitious qualified Accountant, preferably aged 28-35, the brief means being prepared for assignment on a range of projects as broad in diversity as in geography. You should be prepared to spend a significant part of your time at operating companies in the UK and overseas. You must be capable of working

on your own and as a member of a team. It is essential that you have the ability to contribute a mature and original approach to assignments which may have a fundamental impact on the future performance of this International Group. Success here could lead to a number of management opportunities at almost any location at which the Group is represented.

Are you confident you could make a real contribution in this environment? Have you had a number of years' post-qualification experience either in a large professional firm or in a progressive commercial company? Have you designed and implemented computerised financial systems?

The salary will be individually tailored to attract the best and benefits will include car, BUPA and relocation expenses where appropriate.

Please reply, enclosing full career details, to: Michael Hann, Bull Thompson and Associates Limited, Corporate and Recruitment Consultants, 63 St. Martin's Lane, London WC2N 4JX, quoting reference 1216.



Cable and Wireless
Helps the world communicate

Assistant to Chief Executive UK HOLDINGS COMPANY

London Package £25,000

Assume a defined role supporting the Chief Executive of a leading plc engaged in property development and service industries, already a top performer in niche markets. Undertake original marketing and business research. Carry out financial appraisals and capital evaluations. Argue your input to the Business Plan.

Our Client: Well-established Group with multi-million turnover. Acclaimed builder of luxury homes. Top distributor of prestigious cars. Developer of high quality commercial property including an imaginative Enterprise Zone developments.

Your Opportunity: Inject your original thought and business experience into the Chairman's strategic and tactical planning. Learn the business and create your own executive appointment in the medium term.

Our Ideal Candidate: Graduate or qualified professional. 3-4 years experience in financial services, property or the commercial sector. Financially literate. Energetic, creative thinker. Preferred age 24-33 years.

Remuneration Package: An excellent basic salary + bonus + suitable executive car + generous fringe benefits.

ACT NOW. In complete confidence, telephone or write to the company's established adviser, John G. W. Gelling MA, MBA (Chartered) on 01-888 2051 (24 hour answering 01-888 2055). Your identity will not be disclosed to any third party without written consent.

MERTON ASSOCIATES (CONSULTANTS) LIMITED

100 Victoria Road, London W12 8JL

WILLMOTTS

CHARTERED SURVEYORS

FINANCIAL CONTROLLER

Age: 26-35 Circa. £17,500 + Car

We seek a qualified Accountant with experience in the administration of Company Accounts. The successful applicant will have a Department of three and will be primarily responsible to the Finance Director for the production and control of monthly Management Reports.

We possess an IBM System 36 and, therefore, a knowledge of computers would be an advantage.

This is a career opportunity with the anticipation of taking up the post of Company Secretary with Board representation.

We are a Group of seven Companies serving the Property Industry with plans for growth in this exciting sector of the market.

Apply in writing: Michael P Collins BSC, FRCS

42-65 Gresham Road, London W12 8JL

ACCOUNTANT ADMINISTRATOR

WEST END c. £18,000 p.a.

Our client, a small but expanding international oil and gas service company, seeks a qualified accountant to take charge of the financial and accounting aspects of the company.

The person will be responsible for producing and monitoring budgets, cash flow forecasts, management and financial accounts and in addition would assume responsibility for all Company Secretarial and related matters.

Applicants must have a good knowledge of personal computers and be qualified, with at least 3 years' commercial experience, preferably with a petroleum service company.

Please write in confidence, with full career details, to: G. P. Smith, FINNIE & CO., Chartered Accountants, Keston House, 3 Gate Street, London WC2A 3HX.

LONDON-BASED SHIPPING COMPANY

urgently requires an

ACCOUNTANT OFFICE MANAGER

for complete accounting function and office administration. Salary negotiable.

Applicants in writing by Friday February 27 1987 to

Mr B. Downes, Director
ANL MARITIME SERVICES LTD
No 1 Seething Lane
London EC3N 4AX

inmac

UK FINANCIAL CONTROLLER

Bracknell

Package to £30,000 + car

Our client is the world's leading direct marketer of computer supplies, accessories, furniture and data communications products, with operations in the USA, UK, France, West Germany, Sweden and the Netherlands. Inmac (UK) Ltd commenced operations in 1980 and its sales are now well in excess of £20 million, contributing more than 20% of world-wide turnover.

Continuing business success has led to the promotion of the U.K. Financial Controller into general management and the need to seek his successor. Reporting to the U.K. General Manager, the role is that of a business manager responsible for all the financial aspects of the company's operations

and provides a key interface with branch, European and corporate centres.

Candidates should be CAs, offering both experience with a major international professional firm and at least 5 years in leading commercial companies embracing substantial managerial and financial responsibilities. They should be commercially orientated team players. Exposure to US business management practices through working in a European subsidiary and possession of fluency in another European language would also be very attractive attributes.

Please write, in confidence, quoting reference I3301/L to Mike Blackenhagen, Executive Selection Division.



Peat, Marwick, Mitchell & Co.,
165 Queen Victoria Street, Blackfriars, London EC4V 3PD.

CHALLENGING ASSIGNMENTS

ACAs/Finalists

neg. to £20,000 + Car

Based in LONDON, our client is one of the leading BRITISH BREWERS with increasing overseas interests in both the UNITED STATES and EUROPE.

Arguably, it is the fastest growing company of its kind with a 50% increase in TURNOVER and 62% increase in PROFITS in the past three years.

For this reason, CAREER PROGRESSION for the two young ACA/ACCA/ACMAS or EXCEPTIONAL FINALISTS we seek, is POTENTIALLY EXCITING and long-term prospects for above-average performers are SUPERB.

The company's major interests include TAVERNS, OFF-LICENCES, a major RESTAURANT CHAIN, FAST-FOOD CHAIN, DISCOTHEQUES and five COUNTRY CLUBS each with its own GOLF COURSE.

There is a 20% travel content from a LONDON base and a full RELOCATION package is available where relevant.

Please telephone and send your c.v. to:
George D. Maxwell, Managing Director
ACCOUNTANCY APPOINTMENTS EUROPE
1-3 Mortimer Street, London W1
Tel: 01-580 7738/7098 (direct)
01-637 5277 ext. 281/282

Accountancy Appointments Europe

Executive Manager

Qatar

Neg. Salary + Good Benefits



A Member of the LINK Recruitment Group Ltd

This is an exciting opportunity for a person with wide experience of Financial Investment Houses, Banks or Finance Companies to join a Qatari company in the capacity of Executive Manager.

With direct responsibility to the Main Board you will advise on new investments, monitor existing investments, and generally head up the company operations.

A Degree or equivalent Banking qualification is required together with a minimum of 7 years experience in a financial/investment advisory role. You should be bi-lingual in Arabic/English.

In return the company offer a good negotiable salary and family benefits. The contract will be for two years initially but with good prospects for long-term employment.

Please contact Tony Smith who is advising on this appointment, ITRL, 24 Buckingham Gate, London SW1E 6LB - 01-630 6848 fax 01-628 6237.

Hoggett Bowers

Executive Search and Selection Consultants

Group Finance Controller

Central London Base, c £35,000, Car, Excellent Benefits

Entrepreneurial drive and quality management have produced outstanding growth in this quoted property development company. Present portfolios exceed £200 million in industrial and commercial projects. This new position results from that growth, reports to the Finance Director and leads a team responsible for Group finance in all its aspects. Financial accounting is operating well, therefore initial tasks are to upgrade project and management information and develop further the methods and criteria for sourcing and placement of funds. Candidates aged mid thirties will be Chartered Accountants, academically well qualified and with an outstanding record in the profession and in industry or commerce. Essential qualities are drive, authority, personal skills and the ability to settle quickly as a senior manager in a team always intent on its next success. Career potential and rewards are based on performance.

To apply ask for an application form or send C.V. I.L. Duff, Hoggett Bowers plc, 1/2 Hanover Street, LONDON, W1R 9WB, 01-734 6852. Ref: 12145/FT

Group Comptroller

London, Up To £35,000, Car

A chance to take a leading, highly visible role in a major food manufacturing and distribution plc, arising from recent and planned extensive expansion and development. The group has an annual turnover of more than £450 million. It is a diversified business with many products that are household names selling in high street stores. As Group Comptroller you will be a strong influencing force, working with senior group executives throughout the organisation, looking at reporting procedures, acquisition and investment appraisal, treasury management and other key functions. You will report directly to the Group Financial Director and be supported by a small Head Office staff. Candidates, aged 35-40, preferably Chartered Accountants, must have several years of post-qualifying experience in industry covering line accounting and a headquarters role. First class financial skills and developed commercial awareness are necessary personal pre-requisites. G. Sable, Hoggett Bowers plc, St John's Court, 78 Garside Street, MANCHESTER, M3 5EL, 061-632 3500. Ref: 29698/FT

Corporate Development Executive

FMCG Acquisitions UK & Europe

Thames Valley, To £25K, Quality Car, Benefits

This highly successful progressive company, part of an American FMCG multinational, has immediate expansion plans for growth by acquisition in both the UK and Europe. This has created an excellent opportunity for a high potential individual. Key tasks will be the identification and evaluation of acquisition targets and the preparation of plans, valuations and board proposals. Candidates aged 26-35 should be graduates with an accountancy qualification or MBA. They must have broadly based accounting knowledge plus specific experience in business analysis and financial planning. Computer-modelling skills and a knowledge of French/German would be advantageous. This position offers a challenging opportunity with excellent career prospects for motivated candidates with the determination to succeed. M. Gould, Hoggett Bowers plc, 1/2 Hanover Street, LONDON, W1R 9WB, 01-734 6852. Ref: 21088/FT

Young Chartered Accountants

Major plc - International Headquarters Role

West London, c £20,000

In this large significantly profitable multinational organisation, continuing organic and acquisitive growth demands dynamic financial control of the Group's diverse and widespread operating companies. In this context there are two key roles for technically able and ambitious ACA's requiring a high level of individual initiative and offering significant scope, freedom and accountability. Key areas range from all aspects of group accounting to senior level financial management issues utilising the most sophisticated management information systems. This will involve extensive liaison with Main Board, divisional and operating company management requiring the flexibility to operate at both 'hands on' and strategic levels. Experience either with a major professional firm working with international plc clients or in a financial role in a multinational plc headquarters would be the ideal background. Opportunities for career progression are excellent, the environment is demanding, fast moving and highly professional and international travel is an integral part of the role. Age envisaged is mid-twenties. C.T. Walker, Hoggett Bowers plc, 1/2 Hanover Street, LONDON, W1R 9WB, 01-734 6852. Ref: N11010/FT

These positions are open to male or female candidates. Please telephone for a Personal History Form to the relevant office, quoting the appropriate reference.

Appointments Advertising

£43 per single column centimetre
Premium positions will be charged £52 per single column centimetre

For further information call:

Jane Liversidge 01-248 5205

Daniel Berry 01-248 4782

Emma Cox 01-236 3769

Accountancy Appointments

Financial Manager

Stockbrokers

£30,000 + Car and Bonus

KMG Thomson McLintock
Management Consultants
70 Finsbury Pavement London EC2A 1SX

Our client is a well established City stockbroking company operating in the UK and to a major extent in international markets, with the backing of two well known banks.

They wish to recruit a qualified accountant for a role which encompasses not only normal accounting responsibilities and financial control but involvement in a variety of project and development work across the company. This is an unusually good opportunity for someone who is prepared to develop their skills within the specialist environment of the new financial markets.

Candidates should be commercially-minded accountants who can demonstrate a hard headed approach to business. They will have a proven track record and should welcome a demanding and challenging role. They will be able to identify and tackle problems and priorities successfully and have the personal credibility to command the respect of the directors. For the right candidates the prospects are exceptionally good and could, in time, lead to a Board appointment.

Please write in confidence to Jane Woodward (ref: 6991)

Raychem Accounting Manager

Leuven (20 miles from Brussels)

RAYCHEM is a US owned material science multinational, developing and supplying high performance products to new technology industries. Their site in Belgium, locating two international divisions with manufacturing, research, marketing and distribution activities, is employing over 900 people.

They are now looking for a high calibre Accounting Manager, within the finance department, who will directly report to the financial controller. This key position includes the following responsibilities:

- * Supervision of the General and Cost Accounting department, employing twelve qualified staff;
- * Responsible for management and US reporting;
- * Interpretation of results, financial analyses and commentary;

Excellent salary package

- * Coordination of the closings;
- * Implementation and development of systems.

Candidates should be aged 27 to 32, qualified chartered accountants with two to three years' post qualification experience, either in the profession or in industry. They should possess excellent communication and business skills and have had exposure to computerised accounting systems. An attractive salary package will be offered to the successful candidate and career opportunities are excellent in this international and innovative company.

Candidates interested in an initial meeting in London should contact either Frank Van de Voorde in Brussels on 010 322 648 13 84 or James Forte in London on 01-831 0431, or send their curriculum vitae to Michael Page International, Avenue Louise 350, Box 3, 1050 Brussels, Belgium.



Michael Page International
Specialists in Finance Recruitment
London Brussels New York Paris Sydney

Financial Controller

Top job with an expanding food processor

to £27,000 + car North West

This thriving company, a £ multi-million subsidiary of a large international group, manufactures and sells its extensive high volume, high value food product range to major retailers and caterers nationwide. The record of growth is impressive and will be sustained through further investment and improved management control.

Reporting to the Managing Director, accountability will be for all financial and management accounting in the UK including Company Secretariat, Pensions and Personnel responsibilities. With a compact team in support, a key objective will be the progressive enhancement of the computerised financial and factory accounting systems. Naturally, involvement in the management of the business will be total.

Probably in their late 30's early 40's candidates will be professionally qualified senior financial managers from food, drink, pharmaceutical or other relevant high speed manufacturing industry where exacting management information and control systems are essential for commercial success.

Remuneration for discussion to £27,000. Car and usual big company benefits include cost of relocation to a pleasant part of the North West.

Please write - in confidence - with full career details to Roy Hammond, ref. B13003.

MSL International (UK) Ltd.
Sovereign House, 12-18 Queen Street, Manchester M2 5HS.
Offices in Europe, the Americas, Australasia and Asia Pacific.

MSL International
Executive Search and Selection

AUDITING FOR PROFIT!

Rochdale, Lancs

£21,000 + Car

We believe that we are the best retailer in our sector of the industry, but we are aware that it takes more than excellent stores, good trading practice and first class merchandise to run a truly successful retail enterprise. We must also ensure that each function within the business provides us with optimum cost control and profit opportunity. In recognition of this need we have created an exciting new role which reflects a new primary objective of Internal Audit within Woolworths - that of profit enhancement.

As Operations Auditor you will achieve this objective by:-

- * evaluating the effectiveness, efficiency and contribution of all the Company's operations.
- * evaluating the validity of business policies.
- * critically appraising current systems.
- * providing practical cost effective solutions to business problems.

A qualified accountant, you will have a minimum of 5 years post qualification experience, at least two of which will have been spent in a line management position. You will also have significant knowledge of Mainframe and Micro Computer operations and retail experience would be a distinct advantage.

You will have excellent written and oral communication skills enabling you to produce coherent, constructive reports and proposals. You will also need the strength of character and diplomacy necessary to persuade senior management to question current operating procedures and accept practical proposals for new, cost effective policies.

Rewards include a salary of £21,000, company car, a generous benefits package and relocation expenses where appropriate. Opportunities for career progression with the Company are excellent.

If you are a logical thinker with the ability to provide creative, profitable solutions to business problems, write now with full c.v. to:-

Karen Moir,
Personnel Officer,
Woolworths plc.,
Royle Barn Road, Castleton,
Rochdale, Lancs OL11 3DU.

WOOLWORTHS
People serving people

Our Commercial Objectives call for first-class Financial Service

Management Accountants (2)

Salary range £17,840-£19,893

Among the UK water authorities, Thames Water has taken a pro-active commercial approach and has moved into new growth businesses.

So that we can continue with this positive approach we are looking for two qualified accountants with substantial commercial experience, a pro-active style and good communication skills.

The emphasis is on contributing to the growth in profits and the provision of a first class financial service to support the head of two of our businesses. You must be able to demonstrate experience of working to tight deadlines in the preparation of management reports, budget appraisals (capital, project, and pricing studies) and business plans.

The position reports to the Financial Controller Enterprise Business and you will assist him in contributing to the growth of the businesses through internal expansion and acquisition.

The posts are based in Reading. Benefits include, a pension scheme with interchange facilities and help with relocation expenses where necessary.

Application form and further details can be obtained from the Personnel Director, Room 312 Thames Water, King's Meadow House, c/o Nugent House, Western Road, Reading, Berks RG1 8DB, or by ringing Sue Caslow on 0734 593815. Please quote ref: MA. Closing date 6th March 1987.



RUNNING WATER FOR YOU

Financial Controller

Surrey

£25,000 + car

Our client is the UK subsidiary of an international plc. It is the market leader, with annual turnover in excess of £150 million, in its highly competitive and fast moving sector of the service industry.

Reporting to the Finance Director you will be responsible for all aspects of financial planning and control. An early priority will be to upgrade computer based management information and reporting procedures. Working closely with the young senior management team, you will be involved in a variety of 'ad hoc' projects as the business grows.

Probably in your late 20s or early 30s, you will be a qualified accountant with a strong track record either in the profession or in commerce. This is a new appointment and the opportunities both within the company and elsewhere within the group are good.

Please write in confidence to John Cameron, quoting reference C763, at 84/86 Grays Inn Road, London WC1X 8AE (telephone 01-404 5971).

CAMERON · SIMPSON
Consultancy · Search · Selection

Financial Director Designate

East Lancs. Salary neg. c£25K + Car + Benefits

Our client is a well established, privately owned, British High Technology Food Manufacturer, which has enjoyed consistent growth in a specialist sector of the market place. They have now identified the need for a Financial Director with strong entrepreneurial, financial and business skills to assist in the next stage of the Company's progress.

Reporting directly to the Managing Director you will be responsible for management and statutory accounting and financial planning. Experience of up to date methods of Stock, Production and Treasury Controls are considered useful attributes as is computer literacy.

Candidates, aged 30-35, should ideally be graduate Chartered Accountants with an authoritative, innovative and intelligent approach and who possess in-depth financial experience gained in a fast moving environment where working under pressure is normal.

Interested candidates who match these searching requirements, should send a detailed CV, including current salary, to Don Day FCA quoting reference LM61 at Spicer and Pegler Associates, Executive Selection, Friary Court, 65 Crutched Friars, London EC3N 2NR.



Spicer and Pegler Associates
Management Services

INTERNAL AUDIT

c £17,000 — 25,000 + car

Are you a recently qualified Accountant/or possess Internal Audit experience/or have Computer Audit experience with data-base systems? If so, we have a variety of excellent positions available in National and International companies based in London and the Home Counties.

Please telephone

Alan Jacobs on 01-583 1661

or send c.v. in confidence to:

ASB RECRUITMENT

50 Fleet Street, London EC4Y 1BE

INTERNATIONAL FUND MANAGEMENT

PARIS

We are a small team of English-speaking investment advisers operating in Paris. We need a young motivated, highly numerate qualified chartered or certified accountant to run our portfolio valuation and administration systems. The ideal candidate is probably newly qualified or with one or two years' post-qualification experience. The job will entail the development of our systems software working in close conjunction with our in-house programmer. The right applicant will be able to work on his own, enjoy responsibility, and will be offered the opportunity of directing the development of a fast growing, exciting off-shore organisation. Some knowledge of French is desirable but not essential. Salary from FFY 165,000 dependent upon the calibre of the candidate.

Send full career details to:

Paul Smith, Michael Rule S.A.
29 rue la Boetie, 75008 Paris, France

or
Telephone 010-33-1-42-66-06-40
for further details

CHIEF ACCOUNTANT

Exciting opportunity to join management team of growing Record Company.

Candidate must be experienced accountant familiar with computerised systems and have good communications skills.

Salary to c. £14,000.

Send cv to:

ROUGH TRADE RECORDS LTD
61 Collier Street, London N1 9EE

UNIT TRUST ACCOUNTANT

CITY

c. £20,000 pa + benefits

National Provident Institution, a substantial life assurance and pensions office has established an excellent reputation and seeks an able young accountant to control the accounting and administrative aspects of its rapidly expanding unit trust management company.

Responsibilities include the maintenance of accounting and unit records, the preparation of statutory accounts and reports to unit holders and the calculation of daily unit prices. The company is currently in the process of developing new computerised administrative and accounting systems and it is anticipated that this individual will adopt a major role in their implementation.

The successful applicant will be a qualified accountant with previous experience in a unit trust environment, preferably using modern computerised systems for transaction processing and the provision of management information.

The post offers in addition to the remuneration quoted a generous range of benefits normally associated with a financial services company.

Please apply in writing enclosing a full written cv to:- Mrs Tess Dilleen, Assistant Personnel Manager, National Provident Institution, 48 Gracechurch Street, London EC3V 0BB



CONSULTANT Career Counselling and Recruitment

LONDON

To £25,000

Chartac Recruitment is a small professional team responsible for the career counselling and recruitment of Institute members. A further Consultant is now needed to contribute to the enthusiastic development plans we have for this unique service.

The Consultant's role involves advising young members on career plans, counselling and assisting experienced members with job moves or with employment difficulties, and assisting client companies in recruiting Chartered Accountants. An important feature will be the development of commercial and industrial placement work.

Candidates must demonstrate experience in senior accountancy recruitment or personnel work and, if not a Chartered Accountant, a thorough understanding of their employment role is essential.

To find out more about this rewarding position contact, in confidence, John N Seear FCA on 01-628 7060 or at home on 0234 720409, or write with a full C.V.



Chartac Recruitment Services
Institute of Chartered Accountants in England and Wales,
PO Box 433, Moorgate Place, London EC2P 2BJ.
Tel: 01-628 7060

CHARTAC

Accountancy Appointments

THE BURTON GROUP PLC

...Pre-tax profit up 85% to a record £148.7 million... Group sales up 123% to £1.2 billion... Earnings per share up 22% to 17.8p...

CORPORATE FINANCE

c. £25,000 package + car

For the sixth successive year the Burton Group has produced record results. With the acquisition of Debenhams, the Group has set itself a clear objective to become Britain's pre-eminent speciality retailer. Established businesses comprise such well known high street names as Burton Retail, Top Shop, Top Man, Dorothy Perkins and Evans whilst new ventures include Principles and Champion Sport.

The Corporate Finance function, based in Central London, provides comprehensive financial advice and support in all aspects of the Group's operations. Joining a small, highly professional team, this is an exceptional opportunity to make a real contribution to the continued success of the Group. Assisting with various corporate finance activities this key appointment will focus upon operational control, providing an independent review of divisional performance. Responsibilities will encompass business analysis, acquisition reviews, marketing strategies and forward planning.

You can expect the position to be demanding, requiring developed analytical ability, excellent communication skills and total commitment. Aged mid-late 20's, you should possess a professional accountancy qualification, commercial flair and the ability to influence senior management. Career prospects are excellent.

Please apply directly to Jeff Groat at Robert Half Personnel.

ROMAN HOUSE, WOOD STREET, LONDON
EC2Y 5BA. 01-638 5191

ROBERT HALF

FINANCIAL RECRUITMENT SPECIALISTS

LONDON BIRMINGHAM WINDSOR MANCHESTER NEW YORK & 65 OTHER CITIES WORLDWIDE

Group Finance Director for plc

North West

c£40k + Quality Car + executive benefits incl. relocation

A strategic business role for an outstanding Accountant

Our client, a progressive plc with a turnover in excess of £80m now seeks a Group Finance Director to ensure the highest level of performance within the finance function and to take a strategic role in helping to plan the Group's overall business expansion and development. Reporting to the Chief Executive the successful candidate will be responsible for a wide range of key business activities including:

- Financial evaluation of acquisition prospects and major capital projects.
- Treasury management including review of alternative and additional sources of finance.
- Reviewing accounting systems and financial performance throughout the Group.
- Co-ordinating Group management information systems and computer strategy.

The successful candidate will almost certainly be a Chartered Accountant aged 35-45 with an exceptional career profile which must include experience in the above areas, and in the financial reporting requirements of a plc. Additional experience of working in manufacturing businesses and of creating and implementing a wide range of integrated accounting systems will be useful.

To match the highest level of technical expertise outstanding personal qualities are also required including:

- The perspective to take both an operational and a strategic view of the Group's activities.
 - The flair to gather, advise and act on the implications of relevant financial information.
 - The energy and personality to influence and motivate at all levels of the Group.
- Applicants should write with full personal and career details quoting reference PS/176 to Paul Bailey, Spicer and Pegler, Personnel Services, Derby House, 12 Booth Street, Manchester, M60 2ED.



Spicer and Pegler
Personnel Services

Investment Banking

New Qual ACAs c£30K

A major international investment banking group seeks young, qualified accountants to set up their new capital markets and securities support groups.

The individuals, preferably with banking experience, must be ambitious, have analytical enquiring minds and be able to liaise effectively with board members and trading staff.

The positions offer exciting opportunities to develop a career away from run of the mill financial accounting at a time of significant changes in London's financial markets.

Interested individuals should contact Suzie Mumm on 01-248-3653 or 0932-220151 (evenings/weekends), or write enclosing a CV.

All applications will be treated in the strictest confidence.

BBM

60, Cheapside,
London EC2V 6AX

Telephone:
01-248 3653

CONSULTANTS IN RECRUITMENT

The challenge of building and maintaining effective financial controls in a rapidly expanding and dynamic company.

FINANCIAL CONTROLLER

£16,500 + Car London

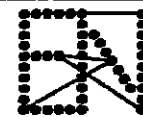
Our client operates a successful and fast developing trading company supplying a range of imported products to a number of specialist markets. Their continuing profitable growth will be heavily dependent on the establishment of comprehensive financial control and reporting systems, and for that reason they now wish to appoint an energetic, effective and ambitious Financial Controller.

Candidates should have at least three years relevant commercial experience which will enable them to control a small department responsible for day to day accounting, cash and inventory management together with the implementation of sophisticated computer based control systems. A professional accounting qualification and/or knowledge of import procedures would be helpful.

This is a key position with future potential for a board appointment.

Applicants should write to or telephone, in complete confidence, Brian Kemp at Executive Network or weekends (4pm to 9pm) and evenings on 01-657 2734.

EXECUTIVE NETWORK
(CONSULTANTS) LIMITED
19, BEDFORD ROW, LONDON WC1R 4EB
01 831 8202/9458



Head of Finance & Administration

London Neg to £25,000

For a large and distinguished national youth charity. Responsibility is for managing the accounting and administration functions. You will also act as Secretary to the Council and its supporting committees. You must be extensively experienced in these areas and have a relevant professional qualification or its equivalent.

Please write to:
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FROGMORE ESTATES PLC



The Group is currently considering the introduction of a powerful integrated computer system and experience in this area could be of advantage.

The role envisaged is considered to be important, carries with it a high level of responsibility and offers excellent prospects and scope for the future to the right person. Thus, a salary of not less than £20,000 per annum plus a company car and other benefits is envisaged.

Please apply for an application form in writing to T.M. Birchmore, Company Secretary, Frogmore Estates plc, Frogmore Hall, Watton-at-Stone, Herts SG14 3RW or by ringing his secretary on Ware (0920) 830033.

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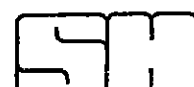
Our client is the European arm of a rapidly growing American computer services group. The services are provided to the major manufacturers and users of computers, networks and electronics throughout Western Europe.

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Letters of application, together with CV, salary progression and any other relevant data, should be sent without delay to Mr. C.A. Cotton, Stoy Hayward Associates, 8th Floor, Peter House, St. Peter's Square, Manchester, M1 5BH, quoting reference SH1 892.



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aged 25 to 32 years c.\$17,000 or more

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Aged in your 30's, you will be a qualified accountant who is probably currently the financial controller of a large manufacturing plc. Strengths in systems development will be an indispensable requirement as will the ability to make a major commercial contribution in a role which will impact on all areas of the business. Of equal importance is that you can demonstrate the personal qualities required to step up to number one in a company whose culture is geared to the team player rather than the solo artist. If you can, this is an outstanding opportunity.

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Financial Controller Industrial Electronics

North

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Candidates are likely to be graduate accountants, aged around 30-40, who will be energetic, highly motivated and able to demonstrate flair in a fast moving environment. The salary package is negotiable and will include an executive motor car plus other attractive benefits including relocation expenses where appropriate. Please write initially with full career details to Lance Wilder, as advisor to the Company, quoting ref. 1702 st.

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Birmingham B3 2BP

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Confidential Reply Service: Please write with full CV quoting reference 2075/CS on your envelope, listing separately any company to whom you do not wish your details to be sent. CVs will be forwarded directly to our Client who will conduct the interviews. Charles Barker Recruitment Limited, 30 Farringdon Street, London, EC4A 4EA.

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Deputy Finance Director

London

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They should be capable managers, commercially orientated and with the potential to match the considerable career potential the Company offers.

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Please send full career and salary details to our recruitment consultant, Mrs Jennifer Baker, LINK Management Selection, 24 Buckingham Gate, London SW1E 6LB. Telephone: 01-834 3777.

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Previous experience as a financial controller of a business, perhaps a subsidiary or division of a quoted group is preferred. Alternatively, a management accountant able to demonstrate an impact on profits and cash flow will be considered. A working knowledge of financial computer systems is desirable. The significant reward package includes a fully expensed car and the opportunity to earn an equity stake in the business after a year.

Please reply outlining why you are relevant (stating reference 688), with a CV, current salary and daytime telephone number to:

Barrie Pearson, Managing Director,
Acro House, 69/76 Long Acre, London WC2E 9JW.



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INTERNAL AUDIT OFFICER

The Internal Audit Officer, reporting to the Head of Internal Audit, has responsibility for the day-to-day management of the financial, operational, trust and EDP audit functions. A considerable amount of time will be taken up in the planning and review of assignments, provision of guidance to staff and general development of the Internal Audit Department.

The successful candidate will be a qualified accountant with at least two years' post qualification experience, and should have significant bank auditing and staff management experience.

EDP AUDITOR

The EDP Auditor, reporting to the Internal Audit Officer, will have operational responsibility for monitoring systems development projects, EDP environmental audits and specific EDP application audits. The EDP Auditor will be expected to contribute to the general development of the EDP audit function and to promote the integration of the EDP and non-EDP aspects of auditing.

The successful candidate will have a programming background as well as accounting and bank auditing experience and should also be familiar with systems development methodology.

The Bank provides a competitive tax-free salary and benefit package, and the opportunity to enjoy the climate and lifestyle offered by Bermuda.

Interested candidates should forward comprehensive curriculum vitae for themselves (and their spouses if applicable) to:

The Bank of Bermuda Limited
Representative Office
B. of B. (Europe) Limited
Minster House
12 Arthur Street
London EC4A 9AB
Attention: Mr Alastair Macdonald

DEALERS

Foreign Exchange, Securities, Futures,
Money, Equities
Wellington, New Zealand

Crown Corporation is a major New Zealand-based international marketing and investment group. Trade in meat and other agricultural products is expected to earn the group NZ\$700 million in 1987, more than 5% of New Zealand's total export receipts. Crown is involved also in equity investment, venture capital and consumer finance.

Following a significant restructuring of its business and organisation during the last year, Crown Corporation is now enhancing its financial services capability, and seeks dealers for a small trading team located in Wellington.

Written applications are invited from experienced and able dealers whose record shows they have the skills and expertise to add value to the proceeds of the Crown groups world-wide trading business.

Remuneration will be fully in line with international practice, and assistance with removal expenses will be provided. Initial interviews will be held outside New Zealand, with selected candidates being asked to spend time in Wellington before final decisions are made.

Please email applications, with full details of experience and qualifications, to Mr A G Lodge,
Crown Corporation Limited, Post Office Box 3148,
Wellington, New Zealand.

CROWN
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LUDWIG INSTITUTE FOR CANCER RESEARCH

BRANCH ADMINISTRATOR/ACCOUNTANT

The Ludwig Institute for Cancer Research, an international research organisation with thirteen branches worldwide, requires an Administrator/Accountant for one of its London Branches, located at Middlesex Hospital.

Responsibilities will include the financial and cost accounting function of the branch; quarterly and year-end reporting to Head Office; and the provision of general administrative back-up to the Branch Director.

The ideal candidate will be a qualified accountant with solid practical accounting and management experience including knowledge of mini/mainframe computer accounting systems.

This position will be attractive to a highly motivated individual with the ability to work without direct supervision. Salary will be negotiated but will be fully commensurate with the qualifications and experience of the successful candidate.

Reply in confidence (marking the envelope "Middlesex Administrator") stating full details of education, experience and references as well as salary history to:

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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Thursday February 26 1987

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KWU plans job cuts after severe decline in 1986 turnover

BY DAVID MARSH IN MUELHEIM

KRAFTWERK UNION (KWU), the West German power station manufacturer owned by the Siemens electrical group, suffered a severe fall in turnover last year and was able to pay an unchanged DM 100m (\$64.8m) dividend to its parent company only out of cash built up in previous years.

Confronted with falling orders, officials said the company planned to resort to early retirement measures to cut its workforce by between 20 and 30 per cent from the present level of around 14,200 by around 1991.

Mr Klaus Barthelt, the KWU chairman, said that the company last year went through the most difficult period in its often turbulent 18-year-old history as a result of the downturn in nuclear markets at home and abroad.

It is to be integrated more closely into the Siemens group from October 1. This is a bid to give KWU more flexibility to develop its non-nuclear business within the Siemens Group. But both Siemens and KWU deny this adds up to any weakening of its nuclear commitment.

Mr Barthelt said that "the world after Chernobyl is no longer the same." He made clear that not only the Soviet nuclear accident, but also economic difficulties affecting potential developing country clients, were casting heavy clouds over the nuclear business.

One bright spot was KWU's nuclear fuel activities, which Mr Barthelt described as being "pleasantly stable" in Germany and abroad. It has recently bought Exxon's nuclear fuels business.

Profits at Saab rise to SKr 3.1bn

By Sara Webb, Stockholm Correspondent

SAAB-SCANIA, the Swedish automotive and aerospace group, reported a 14.5 per cent increase in profits after financial items to SKr 3.13bn (\$481m) in 1986, compared to SKr 2.73bn the previous year.

Group sales increased by 10.6 per cent to SKr 35.2bn against SKr 31.84bn a year ago.

The group is planning a bonus issue in August which would pave the way for a listing overseas.

Both the Scania and Saab car divisions reached record sales volumes. The Scania division, which makes buses and trucks, showed a 12 per cent increase in sales to SKr 15.2bn. Division profits (before appropriations and taxes) rose 29.5 per cent to SKr 2.4bn.

The number of trucks and buses delivered increased by 10 per cent to 28,421 with 91 per cent of sales going overseas.

Scania maintained its 13 per cent share of the west European market and increased market share in Argentina and Australia. Order bookings increased 19 per cent, helped by large orders from the Norwegian armed forces and the Indian Army.

The Saab car division showed a 17 per cent rise in sales to SKr 14.2bn, despite the lower dollar exchange rate, while profits rose by only 3 per cent to SKr 941m.

It sold 128,988 cars during 1986, with 77 per cent going to overseas markets. The group has decided to increase annual production capacity to 150,000 and is building a new car plant in Malmo, southern Sweden.

The Saab aircraft division showed stagnant sales of SKr 3.3bn and made a loss of SKr 33m compared with a profit of SKr 106m in 1985. The group said this was partly because a number of the aircraft were delivered for leasing, profits from which will be included in future results.

Paul Betts looks at the likely effects of France's internal air travel deregulation

French airlines head for prices dogfight



Jean-Didier Blanchet, Air Charter chief executive, left, acknowledges that the domestic charter business already accounts for 10 per cent of his company's overall business although the group sees the main growth of its business in the international market.

A PRICE war is likely to be unleashed in French domestic air travel after the Conservative Government's decision to deregulate internal air travel by allowing charter companies to compete on domestic routes against Air France, the national airline company, and Air Inter, the main domestic carrier.

Nouvelles Frontières, the aggressive and fast-growing French charter and holiday tour group, has already announced plans to offer low-cost charter services on key domestic routes such as Paris-Toulouse, Paris-Marseille, and Paris-Nice in competition with regular Air France and Air Inter services.

The deregulation plans are being drawn up by Mr Jacques Doumenge, the liberal transport minister. Mr Doumenge has already opened up competition on French West Indies routes by breaking Air France's monopoly on these destinations and allowing charters to fly to the French Antilles.

He also increased competition between Air France and UTA, the French private international long haul carrier, by allowing UTA to fly on North Atlantic routes which, until now, were the preserve of Air France.

However, he has also given Air France the go-ahead to fly to Tahiti, one of UTA's key long-distance destinations. He plans to extend this competition on domestic flights.

Air France and Air Inter are concerned by the changes but believe they can compete against the new charter services.

Mr Jean-Didier Blanchet, chief

executive of Air Charter, which is 80 per cent owned by Air France and 20 per cent owned by Air Inter, said yesterday that Air France on Paris-Nice already offers a return flight for FFf 680 (\$111) which is FFf 10 cheaper than the proposed Nouvelles Frontières fare for the same route.

Moreover, the scheduled airlines regard France's high-speed train links as bigger competition on domestic routes than competition from charters.

Mr Blanchet said Air France had lost about 25 per cent of its business on the Paris-Geneva route because of the high-speed train, or train à grande vitesse (TGV). Air Inter lost about 50 per cent of its business to the TGV on the Paris-Lyon route.

Plans to develop TGV links to Bordeaux and eventually to Belgium, Germany and the Netherlands will also have an impact on the scheduled airlines.

However, the domestic charter business has been spreading. Mr Blanchet acknowledged that it already accounted for 10 per cent of Air Charter's overall business, although the Air France-Air Inter subsidiary sees the main growth of its business on the international market.

Since 1982, Air France has made a big effort to develop the charter business to halt an increasing penetration of the French air charter market by foreign companies. The French companies saw their share of the market fall from 47 per cent in 1980 to 37 per cent in 1982.

However, the French companies, spearheaded by Air Charter, have recovered their market share with more than 50 per cent of charter services originating from France. Air Charter's share of the market amounted to 43 per cent last year.

None the less, after strong growth in 1984 and 1985 when Air Charter's overall activity grew in the two years by 110 per cent, the charter company saw its operations decline by 8.3 per cent which Mr Blanchet describes as a "year of consolidation."

The charter company carried 1.8m passengers last year and saw its net earnings rise from FFf 5.7m in 1985 to FFf 15m last year.

Mr Blanchet said he expected profits to decline slightly this year to FFf 13m. Air Charter expects to carry 1.8m passengers this year and see its sales increase to FFf 12.5bn from FFf 1.2bn last year.

The company is to cut its prices by an average of 4 per cent to 8 per cent this year and launch an advertising campaign reflecting the growing competitive pressures on the French charter and general passenger airline business.

AT&T sued over move on toll-free dialling

BY ANATOLE KALETSKY IN NEW YORK

AMERICAN TELEPHONE & Telegraph (AT&T) is being sued for its promotion of international toll-free dialling services, in an unusual legal challenge brought by Worldwide 800 Services, a company based in Switzerland.

Worldwide is run by Mr Stanley Scheinman, a former senior executive of MCI Communications, whose litigation against AT&T in the 1970s played a crucial part in the breakup of the big US telecommunications group.

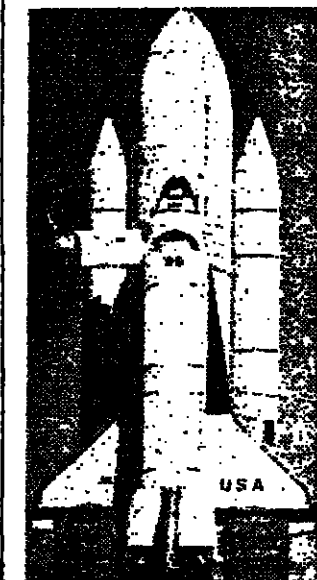
The lawsuit, filed on Tuesday night in the US District Court at Chicago, alleges unfair methods of competition and deceptive advertising by AT&T in its efforts to expand its highly profitable and rapidly growing US toll-free dialling system around the world.

AT&T now offers toll-free dialling to the US from 17 countries in Europe, North America and Asia and has been advertising heavily to attract new customers.

Among the statements made in this advertising is that potential clients "won't find this type of service anywhere else at any price."

Worldwide 800 Services, which is owned by HITK Corporation, a leading US business development company, claims to have been offering similar services to clients in the hotel, travel and stockbroking businesses for the past 12 years.

AT&T said yesterday that it would "certainly take the suit seriously" but would not "argue this matter in public beyond saying that the advertising in question is neither deceptive nor fraudulent."



Thiokol to repair rocket flaw at cost

BY JAMES BUCHAN IN NEW YORK

THIOL, the builder of the booster rocket used in the US space shuttle Challenger, is to forego profit on some \$400m in work to repair flaws in the design and construction of the rockets.

In renegotiating the contract to build the solid-fuel rockets, which Morton Thiokol has held as a single supplier since 1973, the National Aeronautics and Space Administration (NASA) said there was no suggestion that the company was taking responsibility for the accident last year which destroyed the Challenger.

Morton Thiokol said it believed it was "in the best interests of all concerned to resolve these matters without resorting to lengthy and expensive litigation."

The Challenger exploded over Cape Canaveral on January 28 1986, killing all seven crew. Federal investigators have traced the explosion to a gas leak caused by the stress of cold weather on flawed design in the booster rocket.

Both the US Government and the company have negotiated settlements with the crew members' families.

Nasa hopes to hold a preliminary test of the redesigned rocket this summer and is planning to relaunch the shuttle early next year.

Under the preliminary agreement with Morton Thiokol, the contract's value, including work already done, will be increased to \$1.5bn. Of this, about \$400m in work to modify the booster and replace

equipment lost in the Challenger disaster will be handled at cost.

Overall, Morton Thiokol's total profit will be held to \$86m as against a potential \$91m on the original, smaller contract.

Morton Thiokol, which has already earned about \$150m on shuttle work, said the understanding with Nasa would result in a "significant negative impact" on the earnings of its aerospace group for the year to next June.

Last year, the group made operating profits of \$96m on sales of \$933m. However, strong specialty chemicals results would still leave earnings of \$2.80 to \$3 a share, according to Mr Charles Lookie, chief executive.

Schering group sales decline

By Leslie Collett in Berlin

SCHERING, the West German pharmaceutical and chemical company, had a rare decline in group sales last year while group profits fell by an undisclosed amount.

Turnover at the Berlin-based multinational dropped 9 per cent to DM 4.7bn (\$2.5bn) while earnings for the group were said to have dropped "distinctly". Profits of the parent company, Schering AG, however, were said to have held up at about the 1985 level.

The fall in turnover was largely the result of the devalued dollar and pound sterling. Excluding exchange-rate factors, Schering would have had higher sales last year.

This announcement appears as a matter of record only.

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25th February, 1987



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Issue Price 100½ per cent.

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Particulars of the Bonds are available in the Extel Statistical Services. Copies of the particulars may be obtained during normal business hours on any weekday up to and including 2nd March, 1987 from the Company Announcements Office of The Stock Exchange and up to and including 12th March, 1987 from:—

S. G. Warburg Securities,
1 Finsbury Avenue,
London EC2M 2PA

Bankers Trust Company,
Dashwood House,
69 Old Broad Street,
London EC2P 2EE

26th February, 1987

INTERNATIONAL COMPANIES and FINANCE

Morgan Grenfell Group plc
(Incorporated with limited liability in England under the Companies Act 1948 to 1967)U.S. \$200,000,000
Undated Primary Capital
Floating Rate Notes

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from 26th February, 1987 to 26th August, 1987 the Rate of Interest will be 7% per annum.

The interest payable on the relevant Interest Payment Date, 26th August, 1987, will be US\$351.94 for each US\$10,000 Note and US\$8,798.61 for each US\$250,000 Note.

Agent Bank:
Morgan Guaranty Trust Company of New York
London

Impresit leads bidders for Spanish group

By Alan Friedman in Milan

IMPRESIT, the civil engineering subsidiary of Italy's Fiat Group, is leading a Spanish-Arab consortium of investors which is bidding to acquire the Madrid-based Hispano Alemana de Construcciones, a large Spanish construction company which was part of the Rumasa Group.

The takeover of Alemana, which is thought likely to obtain the Madrid Government's blessing in the next few days, would see Fiat joining forces with a Spanish bank which is 30 per cent owned by the Libyan Arab foreign bank. The Libyan institution was until a few months ago a major Fiat shareholder, with 15 per cent of the Turin Group's equity.

The plan to take control of Alemana, Spain's seventh-largest construction concern with around \$250m of 1986 revenues, would see Fiat-impresit buying 26 per cent.

Banco Arabe Espanol, the bank which is 30 per cent Libyan-owned, and 30 per cent owned by the Kuwait Foreign Trading and Investment Company, would acquire 25 per cent of Alemana. Mr Mario Capile, a Madrid-based Italian investor who has been involved in the car components industry, would take 26 per cent of Alemana.

The Fiat-led consortium is expected to pay between \$10m and \$12m for the financially-troubled Alemana. The sale would allow the Spanish Government to divest a company which was once a key holding of Rumasa, the conglomerate which was built up by Mr Jose Maria Ruiz-Mateos.

SGS earnings increase 17% to SFr 112m

By William Dufforce in Geneva

SOCIETE GENERALE de Surveillance (SGS), the world's largest privately owned quality control and inspection group, yesterday reported a 17 per cent increase in net consolidated earnings to SFr 112.3m (\$72.5m).

The board proposes to raise the shareholders' dividend to SFr 93 a share and *bon de jouissance* from the SFr 82 paid on the 1985 account.

Group gross revenues grew by 5.4 per cent to SFr 1.6m during 1986, the negative effect of the lower dollar exchange rate being offset by the advance in income in local currencies.

Cash flow improved by 14.2 per cent, moving from SFr 145m in 1985 to SFr 166m.

Nokia increases profits to FM 674m

BY OLLI VIRTANEN IN HELSINKI

NOKIA, Finland's largest stock market quoted company, with interests in the electronics, cable, paper and rubber industries, reported a 22 per cent increase in profits after financial items to FM 674m (\$148m). Earnings per share rose from FM 10.4 to FM 11.5. The group's net sales, according to the preliminary report released yesterday, amounted to FM 12bn, up 9 per cent on 1985.

Profit before appropriations and taxes declined from FM 834m to FM 731m, which is explained by sales of property worth FM 282m in 1985.

The group's largest business sector, electronics, reported a 15 per cent increase in net sales to FM 3.2bn. Operating profits in the electronics sector rose from FM 260m to FM 370m. Electronics was the

group's only business sector that saw its operating profit increase.

Net sales of the rubber and flooring sector was up 20 per cent at FM 1.5bn, mainly a result of the acquisition of the Conrad Scholtz company of West Germany.

Cables and machinery business sector had net sales of FM 3.2bn, almost the same as in 1985, while the paper, power and chemicals sector recorded a drop of 4 per cent in net sales to FM 2.4bn.

The group's chairman and chief executive officer, Mr Kari Kairamo, expects the rapid growth to continue also in 1987, particularly in the electronics sector. The group's net sales will, according to him, increase at the same pace as in 1986.

Turnover at Hero falls to SFr 408m

By John Wicks in Zurich

HERO, the Swiss foodstuffs concern, saw group turnover fall slightly from SFr 424.7m (\$274m) to SFr 407.7m last year. According to a letter to shareholders of parent company Hero Conserven Lenzburg, however, this was because of the sale to Nestle of the cornflakes subsidiary Getreideflocken, whose annual sales in 1985 had totalled SFr 45m.

Cash-flow of the group rose sharply from SFr 30.4m to SFr 41.7m in 1986 and consolidated net profits almost doubled from SFr 10.7m to SFr 21.3m.

Hero Conserven Lenzburg, which was recently successful in warding off a takeover bid from the Jacobs-Suchard group, is to recommend at its April 29 shareholders meeting increased dividends of SFr 25 per cent registered share and SFr 100 per bearer share from increased net earnings of SFr 10.2m (1985: SFr 7.1m).

This 25 per cent pay-out compares with dividends in 1985 of SFr 15 and SFr 60, respectively, plus corresponding jubilee bonuses of SFr 5 and SFr 20.

Before the shareholders' meeting, an extraordinary general meeting is to be held in Regensdorf on March 10 at which the board will propose an offer whereby existing holders of bearer shares will be able to convert these into registered shares.

While this measure is seen as guaranteeing the future independence of the company, Hero proposes to ease statutory restrictions in connection with the transfer of registered shares.

Sabena still in profit despite drop in traffic

SABENA, Belgium's national airline, said the company remained in profit in 1986 despite a downturn in traffic on the North Atlantic route and a temporary loss of landing rights in Zaire, Belgium's former colony, AP-DJ reports from Brussels.

The company did not give figures. Details of Sabena's results will be published in June.

However, a spokesman for the airline said that Sabena made a loss of Bfr 390m (\$92m) on flights to Zaire because of a dispute that resulted in Sabena losing landing rights in Zaire for a month.

Sabena's net profits amounted to Bfr 345.5m in 1985. The Belgian state has a direct holding in Sabena

of about 55 per cent with the remainder of capital held by public and private institutions.

The Sabena spokesman said that as a result of financial operations in 1986 the airline had resources amounting to Bfr 10.3m to finance fleet renewal. The spokesman said that Sabena would take delivery later this year of five Boeing 737-300 jets. The cost of the jets is about Bfr 6m.

Separately, Sabena said it was continuing to negotiate with Scandinavian Airlines System (SAS) on a co-operation agreement. Firm proposals for the accord should be made around mid-April, the company said.

US QUARTERLIES

DEAN STEARNS			ITT FINANCIAL CORP		
Third quarter	1986	1985	Fourth quarter	1986	1985
Revenue	\$75.0m	\$75.0m	Revenue	\$34.0m	\$31.0m
Net profits	\$8.0m	\$7.0m	Net profits	\$3.0m	\$2.0m
Net per share	\$0.74	\$0.58	Net per share	\$0.28	\$0.18
Year			Year		
Revenue	\$270.0m	\$270.0m	Revenue	\$130.0m	\$120.0m
Net profits	\$28.0m	\$25.0m	Net profits	\$15.0m	\$14.0m
Net per share	\$2.50	\$2.25	Net per share	\$1.41	\$1.27

RESOLUTE BUSINESS SYSTEMS (RBS)			BLACK TRUCKS		
Fourth quarter	1986	1985	Fourth quarter	1986	1985
Revenue	\$21.0m	\$20.1m	Revenue	\$7.1m	\$6.0m
Net profits	\$2.0m	\$1.0m	Net profits	\$0.7m	\$0.5m
Net per share	\$0.80	\$0.40	Net per share	\$0.28	\$0.13
Year			Year		
Revenue	\$72.0m	\$68.0m	Revenue	\$27.0m	\$20.0m
Net profits	\$6.0m	\$3.0m	Net profits	\$9.0m	\$6.0m
Net per share	\$2.20	\$1.00	Net per share	\$1.00	\$0.60

FOSTER WHEELER			NAVISTAR INTL		
Fourth quarter	1986	1985	Fourth quarter	1986	1985
Revenue	\$67.0m	\$62.0m	Revenue	\$100.0m	\$90.0m
Net profits	\$7.0m	\$7.0m	Net profits	\$10.0m	\$10.0m
Net per share	\$0.72	\$0.71	Net per share	\$1.00	\$0.90
Year			Year		
Revenue	\$260.0m	\$260.0m	Revenue	\$360.0m	\$360.0m
Net profits	\$28.0m	\$28.0m	Net profits	\$36.0m	\$36.0m
Net per share	\$0.81	\$0.70	Net per share	\$0.82	\$0.60

Rhône-Poulenc to raise Ffr 2.5bn

By Paul Betts in Paris

RHÔNE-POULENC, the French nationalised chemicals group, is to raise Ffr 2.5bn (\$410m) in fresh equity funds next week by issuing non-voting shares called *certificats d'investissement privilégiés* (CIP).

CIPs are a form of non-voting securities which nationalised companies can issue in France to reinforce their capital funds.

Rhône-Poulenc has been asking for some time to raise fresh equity to help finance its recent \$375m acquisition of Union Carbide's agricultural activities. The equity issue will help hold down the group debt following the US deal.

The French conservative government, however, had delayed giving Rhône-Poulenc the go-ahead for its non-voting equity for fear of crowding out the French financial markets at a time when it was launching its first privatisations.

All of these securities having been sold, this announcement appears as a matter of record only.

February, 1987

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**Fannie Mae****Federal National Mortgage Association**

Common Stock

This portion of the offering was offered in the United States and Canada by the undersigned.

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INTERNATIONAL COMPANIES and FINANCE

Matsushita Electric has first decline in 11 years

By Yoko Shikata in Tokyo

MATSUSHITA ELECTRIC Industrial, the Japanese maker of National and Panasonic brand consumer electronics products, yesterday reported its first decline in group sales and profits for 11 years.

Consolidated net profits for the year to November 20 decreased by 34 per cent to ¥163,600m (\$1,060m), on turnover which at ¥4,574.9m was down by 9.5 per cent. Net earnings per share were ¥89.74, against ¥135.08.

The company said its results were severely affected by the rise in the yen's value against the dollar and slow economic growth in Japan. The figures reflected performance by 65 consolidated subsidiaries, including the Victor Company of Japan (JVC), Matsushita Kokuji Electronics, Matsushita Communications and Matsushita Electric Trading.

Matsushita officials said the year's rise generated a loss of ¥300m, which rationalisation efforts failed to offset. Operating profits fell 44.4 per cent to ¥311.77m.

Domestic sales fell by 1 per cent to ¥2,466.8m, while overseas sales declined 20 per cent to ¥2,008.1m, reflecting the difficult export climate.

Video cassette recorders, the company's main product line, increased in sales volume but generated lower revenue because of a greater proportion of low-priced models and the fall in export earnings, resulting in a 20 per cent fall in video equipment turnover to ¥1,502.8m.

Matsushita is to change its year-end to March 31, in order to unify the fiscal year of most of its group companies. The period from November 21 1986 to March 31, 1987, is being treated as an irregular period, in which consolidated net profits are expected to emerge at ¥410m on sales of ¥1,420m.

Westfield rises 78%

Westfield Holdings, an Australian shopping centre operator with interests in the US, increased profit after tax by 78.5 per cent to A\$8.6m (US\$6.4m) in its first half-year to December, Reuter reports from Sydney.

Sevenfold profits leap at Ariadne

By Bruce Jacques in Sydney

ARIADNE AUSTRALIA, the Brisbane-based takeover specialist chaired by Mr Bruce Judge, has topped up its acquisition war-chest after bumper earnings in the December half-year.

The company also lifted the interim dividend from 3.5 cents to 4.5 cents a share after net profits emerged seven times higher at A\$81.25m (US\$41m) against A\$8.77m.

Mr Judge said that the group had sold its remaining shares in the New Zealand-based Renouf Corporation to institutions, realising about A\$800m. This privately held Judge Corporation is to assume a larger role at Renouf.

Mr Judge said he would direct funds from the sale primarily into the company's growing offshore interests. These include a joint venture with the William Simon venture in the US; Goode, Durrant and Murray (the UK financial services group); and Impala Pacific in Hong Kong.

The funds injection will also contribute to a substantial reduction in Ariadne's debt levels and help to generate further profits, he said. Mr Judge pointed out that the group had derived virtually no benefits in the half from the Simon venture and its newly-formed mining arm, Giant Resources.

Giant, revamped from the shell of a Queensland company, has emerged with annual gold capacity of more than 400,000 oz, placing it potentially among Australia's largest producers.

During the half, Ariadne also replaced all its existing secured banking lines with a A\$500m unsecured line from ANZ Bank.

Contributions from Giant and the group's overseas interests should ensure further profit growth in the current half, although Mr Judge said cash settlements from the Renouf sale would probably not be received until after this year's June 30 balance date.

He said profit growth in the latest half came fairly evenly from all group operations and earnings a share increased from 4.25 cents to 13 cents despite a one-for-six bonus issue and an A\$150m one-for-four rights issue in the half.

The group's tax bill was still a modest A\$15.6m, but compared with nil previously, while interest charges rose from A\$5.2m to A\$4.3m.

Renouf has agreed to buy 25 per cent of Euro-National Corporation, another New Zealand merchant bank, Reuter adds from Wellington.

The deal is worth upwards of NZ\$175m (US\$96.8m). Sir Francis Renouf has meanwhile resigned as chairman in favour of Mr Judge.

Goodman Fielder, the recently merged Australasian foods group, showed net profits for the first half to December of A\$63.34m (US\$42.4m), Reuter reports from Sydney.

This was against A\$4.51m for Fielder, Gillespie Davis alone a year earlier, before it merged with the larger Goodman Group of New Zealand and Australia's Allied Mills. The latest result was before extraordinary credit of A\$51.4m.

Six-month growth for Peko-Wallsend

Peko-Wallsend, the Australian resources group, increased profits after tax in the first half to December to A\$52.5m (US\$21.75m) from A\$30.1m, AP-DJ reports from Sydney.

The company said second-half results would benefit from improved productivity.

Hong Kong gas utility 27% ahead

HONG HONG and China Gas has announced net profits for last year of HK\$235.16m (US\$30.15m), an increase of 27 per cent, AP-DJ reports from Hong Kong.

The company also recorded an extraordinary gain of HK\$227.52m, allowing a total dividend of 36 cents. The directors also recommended a two-for-five scrip issue.

First earnings for Egypt's export development bank

EXPORT DEVELOPMENT Bank of Egypt (EDBE) recorded a E£21m (US\$1.5m) profit in the 17 months to June 1986, its first full trading period.

EDBE's return on capital which averaged E£25m was 8.2 per cent, Dr Hazem Beblawi, the bank's chairman, described the result as a "reasonably good start given the difficult business environment."

EDBE was established at the urging of the World Bank and other international institutions to invigorate Egypt's weak export sector. The World Bank is providing about \$125m, part of which is to be disbursed by EDBE.

A recent survey found that Egyptian exports grew 280 per cent between 1978-83, but this was almost totally the result of increased sales of petroleum products and cotton. Other exports slipped back.

because of the recession, and the sharp appreciation of the yen, which had increased the cost of its loans and component parts.

Total Malaysian car sales have fallen from a peak of 110,000 units in 1984 to 47,000 units last year. The Saga's share of the market last year was 47 per cent.

The company had 487m ringgit in long-term loans at the end of March 1986.

Tan Sri Jamil Jan, Proton's chairman, said the company was actively seeking export markets and hoped to break into the American market early next year. Small batches of the car have been sold to Bangladesh, Pakistan, Malta and New Zealand.

Hyundai Motor, the South Korean car maker which has been rapidly expanding exports, in particular to North America, lifted net profits by nearly a third in 1986 to 35.3m Won (\$44.75m), Our Financial Staff writes.

Sales showed a far larger jump of 82.1 per cent to 1,906.4m Won, and the company said its turnover target for the current year envisaged a further substantial rise to 2,500m Won.

The dividend, paid largely to the parent Hyundai group, is to remain at 60 Won per share.

Hyundai Motor now ranks as the most profitable of Korean listed companies, according to the Dalshin Research Institute. The results of a survey yesterday showed a jump from fourth place the previous year. It is seventh in sales terms.

Proton is 70 per cent owned by the Malaysian Government's Heavy Industries Corporation (Hicom), and the Mitsubishi group of Japan.

The 560m ringgit car venture is a favourite project of Dr Mahathir Mohamed, the Malaysian Prime Minister, who envisaged many industrial spin-offs.

Proton is currently facing two major problems: the shrinking Malaysian car market

Initial deficit for Malaysian car maker

PERUSAHAAN Otomobil Nasional (Proton), manufacturer of Malaysia's National Car, suffered a loss of 42.5m ringgit (US\$6.7m) for its first year of operations which ended in March 1986.

The company's annual report, released yesterday, said it incurred an operating loss of 27.7m ringgit, mainly because of low production volume.

Proton began commercial production of its car, the Saga, in July 1985, and produced 17,000 units by March last year. Its annual installed capacity is 80,000 units. Sales during the period totalled 172m ringgit.

The company also suffered a foreign exchange loss of 14.8m ringgit because of the sharp appreciation of the yen.

New brands boost income at Asahi Breweries

By Our Tokyo Staff

ASAHI BREWERIES of Japan boosted pre-tax profits 62.7 per cent to a record ¥3,320m (\$24.6m) last year, benefiting from the introduction of new brands.

Net profits were 11 per cent higher at ¥1,510m on turnover of ¥259.36m, up 9.7 per cent.

Beer sales advanced 12 per cent both by volume and by value. Carbonated beverages were adversely affected by an unusually cold summer.

In the current year, Asahi Breweries will begin producing Coors beer under licence from the US.

By lifting the proportion of imported barley, costing only a quarter of domestic barley, to more than 80 per cent of the company's total use, Asahi foresees a 16.5 per cent increase in pre-tax profits to ¥5.2m with net profits of ¥1.8m, up 19 per cent, on turnover of ¥300m, up 15 per cent.

Goodman Fielder gains from merger

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By Our Tokyo Staff

ASAHI BREWERIES of Japan boosted pre-tax profits 62.7 per cent to a record ¥3,320m (\$24.6m) last year, benefiting from the introduction of new brands.

Net profits were 11 per cent higher at ¥1,510m on turnover of ¥259.36m, up 9.7 per cent.

Beer sales advanced 12 per cent both by volume and by value. Carbonated beverages were adversely affected by an unusually cold summer.

In the current year, Asahi Breweries will begin producing Coors beer under licence from the US.

By lifting the proportion of imported barley, costing only a quarter of domestic barley, to more than 80 per cent of the company's total use, Asahi foresees a 16.5 per cent increase in pre-tax profits to ¥5.2m with net profits of ¥1.8m, up 19 per cent, on turnover of ¥300m, up 15 per cent.

Goodman Fielder gains from merger

Goodman Fielder, the recently merged Australasian foods group, showed net profits for the first half to December of A\$63.34m (US\$42.4m), Reuter reports from Sydney.

This was against A\$4.51m for Fielder, Gillespie Davis alone a year earlier, before it merged with the larger Goodman Group of New Zealand and Australia's Allied Mills. The latest result was before extraordinary credit of A\$51.4m.

Six-month growth for Peko-Wallsend

Peko-Wallsend, the Australian resources group, increased profits after tax in the first half to December to A\$52.5m (US\$21.75m) from A\$30.1m, AP-DJ reports from Sydney.

The company said second-half results would benefit from improved productivity.

Hong Kong gas utility 27% ahead

HONG HONG and China Gas has announced net profits for last year of HK\$235.16m (US\$30.15m), an increase of 27 per cent, AP-DJ reports from Hong Kong.

The company also recorded an extraordinary gain of HK\$227.52m, allowing a total dividend of 36 cents. The directors also recommended a two-for-five scrip issue.

First earnings for Egypt's export development bank

EXPORT DEVELOPMENT Bank of Egypt (EDBE) recorded a E£21m (US\$1.5m) profit in the 17 months to June 1986, its first full trading period.

EDBE's return on capital which averaged E£25m was 8.2 per cent, Dr Hazem Beblawi, the bank's chairman, described the result as a "reasonably good start given the difficult business environment."

EDBE was established at the urging of the World Bank and other international institutions to invigorate Egypt's weak export sector. The World Bank is providing about \$125m, part of which is to be disbursed by EDBE.

A recent survey found that Egyptian exports grew 280 per cent between 1978-83, but this was almost totally the result of increased sales of petroleum products and cotton. Other exports slipped back.

because of the recession, and the sharp appreciation of the yen, which had increased the cost of its loans and component parts.

Total Malaysian car sales have fallen from a peak of 110,000 units in 1984 to 47,000 units last year. The Saga's share of the market last year was 47 per cent.

The company had 487m ringgit in long-term loans at the end of March 1986.

Tan Sri Jamil Jan, Proton's chairman, said the company was actively seeking export markets and hoped to break into the American market early next year. Small batches of the car have been sold to Bangladesh, Pakistan, Malta and New Zealand.

Hyundai Motor, the South Korean car maker which has been rapidly expanding exports, in particular to North America, lifted net profits by nearly a third in 1986 to 35.3m Won (\$44.75m), Our Financial Staff writes.

Sales showed a far larger jump of 82.1 per cent to 1,906.4m Won, and the company said its turnover target for the current year envisaged a further substantial rise to 2,500m Won.

The dividend, paid largely to the parent Hyundai group, is to remain at 60 Won per share.

Hyundai Motor now ranks as the most profitable of Korean listed companies, according to the Dalshin Research Institute. The results of a survey yesterday showed a jump from fourth place the previous year. It is seventh in sales terms.

Proton is 70 per cent owned by the Malaysian Government's Heavy Industries Corporation (Hicom), and the Mitsubishi group of Japan.

The 560m ringgit car venture is a favourite project of Dr Mahathir Mohamed, the Malaysian Prime Minister, who envisaged many industrial spin-offs.

Proton is currently facing two major problems: the shrinking Malaysian car market

Initial deficit for Malaysian car maker

PERUSAHAAN Otomobil Nasional (Proton), manufacturer of Malaysia's National Car, suffered a loss of 42.5m ringgit (US\$6.7m) for its first year of operations which ended in March 1986.

The company's annual report, released yesterday, said it incurred an operating loss of 27.7m ringgit, mainly because of low production volume.

Proton began commercial production of its car, the Saga, in July 1985, and produced 17,000 units by March last year. Its annual installed capacity is 80,000 units. Sales during the period totalled 172m ringgit.

The company also suffered a foreign exchange loss of 14.8m ringgit because of the sharp appreciation of the yen.

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NOTICE OF REDEMPTION To the Holders of INTERNATIONAL STANDARD ELECTRIC CORPORATION 12% Sinking Fund Bonds due 1996

NOTICE IS HEREBY GIVEN, pursuant to the provisions of the Indenture dated 15th March, 1984 (the "Indenture"), between International Standard Electric Corporation and Bankers Trust Company, Trustee, that \$7,796,000 principal amount has been selected by the Trustee for redemption on 15th March, 1987 at the principal amount thereof in accordance with the Sinking Fund provided for in Section 3.06 of the Indenture. The following are the serial numbers of the Bonds which will be redeemed in whole.

16	1562	3208	4811	6470	8077	9732	11083	12619	14468	16245	17977	19509	21245	22884	24685	26233	27794	29428	31367	33467	34662	36216	37800	39483	41073	42659	44514	46444	47907	49622	51082	52531	54020	55701	56012	57296	58710	60112	61296	62994	63814	65179	66796	70196	71731	73159	74536
21	1595	3219	4813	6481	8109	9756	11106	12642	14491	16268	17999	19531	21267	22906	24707	26255	27816	29450	31389	33489	34684	36238	37822	39505	41095	42681	44536	46465	47928	49643	51103	52552	54041	55722	56033	57317	58731	60133	61317	62999	63819	65184	66801	70201	71736	73164	74541
26	1614	3232	4826	6494	8122	9769	11119	12655	14504	16281	18012	19544	21280	22919	24720	26268	27829	29463	31402	33502	34697	36251	37835	39518	41108	42694	44549	46478	47941	49656	51116	52565	54054	55735	56046	57330	58744	60133	61319	62999	63819	65184	66801	70201	71736	73164	74541
31	1627	3245	4839	6507	8135	9782	11132	12668	14513	16290	18021	19553	21300	22928	24729	26277	27838	29472	31411	33511	34706	36260	37844	39527	41117	42694	44549	46478	47941	49656	51116	52565	54054	55735	56046	57330	58744	60133	61319	62999	63819	65184	66801	70201	71736	73164	74541
36	1640	3258	4852	6520	8148	9795	11145	12681	14522	16303	18032	19564	21316	22939	24730	26280	27841	29475	31414	33514	34709	36263	37847	39530	41120	42694	44549	46478	47941	49656	51116	52565	54054	55735	56046	57330	58744	60133	61319	62999	63819	65184	66801	70201	71736	73164	74541
41	1653	3271	4865	6533	8159	9808	11156	12694	14531	16314	18043	19575	21332	22955	24731	26281	27842	29476	31415	33515	34710	36264	37848	39531	41121	42694	44549	46478	47941	49656	51116	52565	54054	55735	56046	57330	58744	60133	61319	62999	63819	65184	66801	70201	71736	73164	74541
46	1666	3284	4878	6546	8170	9819	11168	12707	14540	16325	18054	19586	21348	22971	24732	26282	27843	29477	31416	33516	34711	36265	37849	39532	41122	42694	44549	46478	47941	49656	51116	52565	54054	55735	56046	57330	58744	60133	61319	62999	63819	65184	66801	70201	71736	73164	74541
51	1679	3297	4891	6559	8181	9830	11179	12720	14549	16336	18065	19597	21364	22994	24733	26283	27844	29478	31417	33517	34712	36266	37850	39533	41123	42694	44549	46478	47941	49656	51116	52565	54054	55735	56046	57330	58744	60133	61319	62999	63819	65184	66801	70201	71736	73164	74541
56	1692	3310	4904	6572	8192	9841	11190	12733	14558	16347	18076	19608	21380	23011	24734	26284	27845	29479	31418	33518	34713	36267	37851	39534	41124	42694	44549	46478	47941	49656	51116	52565	54054	55735	56046	57330	58744	60133	61319	62999	63819	65184	66801	70201	71736	73164	74541
61	1705	3323	4917	6585	8203	9852	11201	12746	14567	16358	18087	19619	21396	23022	24735	26285	27846	29480	31419	33519	34714	36268	37852	39535	41125	42694	44549	46478	47941	49656	51116	52565	54054	55735	56046	57330	58744	60133	61319	62999	63819	65184	66801	70201	71736	73164	74541
66	1718	3336	4930	6598	8214	9863	11212	12759	14576	16369	18098	19630	21412	23033	24736	26286	27847	29481	31420	33520	34715	36269	37853	39536	41126	42694	44549	46478	47941	49656	51116	52565	54054	55735	56046	57330	58744	60133	61319	62999	63819	65184	66801	70201	71736	73164	74541
71	1731	3349	4943	6611	8225	9874	11223	12772	14585	16380	18109	19641	21428	23044	24737	26287	27848	29482	31421	33521	34716	36270	37854	39537	41127	42694	44549	46478	47941	49656	51116	52565	54054	55735	56046	57330	58744	60133	61319	62999	63819	65184	66801	70201	71736	73164	74541
76	1744	3362	4956	6624	8236	9885	11234	12785	14594	16391	18120	19652	21444	23055	24738	26288	27849	29483	31422	33522	34717	36271	37855	39538	41128	42694	44549	46478	47941	49656	51116	52565	54054	55735	56046	57330	58744	60133	61319	62999	63819	65184	66801	70201	71736	73164	74541
81	1757	3375	4969	6637	8247	9896	11245	12798	14603	16402	18131	19663	21460	23066	24739	26289	27850	29484	31423	33523	34718	36272	37856	39539	41129	42694	44549	46478	47941	49656	51116	52565	54054	55735	56046	57330	58744	60133	61319	62999	63819	65184	66801	70201	71736	73164	74541
86	1770	3388	4982	6650	8258	9907	11256	12811	14612	16413	18142	19674	21476	23077	24740	26290	27851	29485	31424	33524	34719	36273	37857	39540	41130	42694	44549	46478	47941	49656	51116	52565	54054	55735	56046	57330	58744	60133	61319	62999	63819	65184	66801	70201	71736	73164	74541
91	1783	3401	4995	6663	8269	9918	11267	12824	14621	16424	18153	19685	21492	23088	24741	26291	27852	29486	31425	33525	34720	36274	37858	39541	41131	42694	44549	46478	47941	49656	51116	52565	54054	55735	56046	57330	58744	60133	61319	62999	63819	65184	66801	70201	71736	73164	74541
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106	1822	3440	5034	6702	8302	9951	11300	12863	14648	16457	18186	19718	21540	23122	24744	26294	27855	29489	31428	33528	34723	36277	37861	39544	41134	42694	44549	46478	47941	49656	51116	52565	54054	55735	56046	57330	58744	60133	61319	62999	63819	65184	66801	70201	71736	73164	74541
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UK COMPANY NEWS

Scandinavian Bank lists its unique shares at 210p

BY DAVID LASCELLES, BANKING EDITOR

Scandinavian Bank, the UK-registered consortium bank, yesterday put a price of 210p on the unique multi-currency shares which it is selling on the London market. At this price, the bank is valued at £167m.

The issue will result in 34.5 per cent of Scandinavian's equity being held in the open market. The remainder will continue to be owned by Scandinavian's five Nordic bank shareholders.

The £57.75m worth of shares are to be offered as units consisting of a basket of currencies: 10p, 10 US cents, 10 German pfennigs and 10 Swiss centimes. But the shares will be listed in sterling and have their dividends paid in sterling.

The application list will open on March 4, and dealings will start on March 11.

The offer price, which was agreed in conjunction with Morgan Grenfell, the merchant bank, and Cazenove, the brokers

to the issue, implies a historic earnings multiple of 8.1 times. This is slightly higher than the clearing banks but below some of the merchant banks and the recently-listed TSB. The net assets per unit after the offer will be 193.8p.

The prospectus contains no profit forecast for 1987. But it says that barring unforeseen circumstances, the total dividends for the year will be not less than 8p. This represents a prospective gross dividend yield of 5.4 per cent, which is slightly less than the average of the clearing banks.

Last year, Scandinavian Bank earned £26.4m pre-tax, up from £14.5m in 1985. With £3.5m of total assets, it is the 11th largest banking group in the UK. Of the £53.7m which it will receive from the offer after expenses, about £27.2m will be retained by the bank to finance future expansion.

Mr Garrett Bouton, the chief executive, said the issue had

generated a heavy response. More than 25,000 people had applied for the prospectus and the range of institutions which had expressed interest was wider than expected. However, Scandinavian Bank recognised that this was an unusual issue and had priced it at what it believed to be discount in order to ensure its success. He said the bank expected the units to trade at a premium of 10-15 per cent on flotation.

The reaction in the City to the price was mixed. Analysts said Scandinavian was a quality institution with a good recent earnings record. However, the issue was complex and many investors would shy away from it because of that.

Scandinavian won a landmark High Court judgment in December allowing it to convert its sterling capital into four currencies. This was to protect it from currency volatility, and to add greater certainty to its planning.

See Lex

Union fears Lucas plans to sell off subsidiaries

By John Griffiths

Lucas Industries, the engineering group, may be preparing to sell off many of its electrical automotive components subsidiaries, TASS, the manufacturing union, claimed last night. Lucas declined to comment. However, after giving evidence to the Commons Select Committee on Trade and Industry yesterday, Mr Jack Gill, deputy chairman and group managing director of Lucas Industries, said that the company was now looking for collaboration in the electrical, automotive components and aerospace sectors.

However, following a meeting with the management, the TASS view was that the Lucas Electrical subsidiary appeared committed to retaining only two businesses in the automotive sector: vehicle lighting and engine management systems.

Mr Chris Darke, a TASS national official, said that the union's concern over the future of Lucas' automotive operations now went well beyond the possible impact on the company—of the sale of Leyland Trucks to DAF.

According to the union, a number of Lucas electrical operations, notably its small motors and screenwriters operations at the Great King Street, Birmingham, plant; batteries; starters; alternators and switchgear, appeared to be the subject of interest from foreign groups.

Union officials said that several Japanese delegations had been observed at Lucas' switchgear plant at Burnley, and at its vehicle-battery producing facilities.

Both General Motors, through its AC Delco components division, and Robert Bosch, the West German components maker, thought by TASS to have been involved in at least informal discussions about Lucas' small motors and starter/alternator businesses respectively. However, no comment was available from the companies last night.

Although Mr Drake acknowledged that all these contacts could merely involve exploring collaboration possibilities, he said that "the City is being told the whole story but the unions are not. We believe that Lucas is preparing the City for some kind of announcement before the end of March."

Andrew Gowers on a crucial ruling in the fight for British Sugar

A sour end to a sweet struggle

TOMORROW, IT will be exactly from everyone from sugar buy-British Sugar Corporation came into public play, when it was revealed that Ferruzzi, the privately-owned Italian agribusiness group, was interested in acquiring it.

Yesterday, after 12 months in which S. & W. Berisford, the commodity group which is British Sugar's parent, fought with several major companies, the UK beet sugar monopoly appeared to be almost back to square one.

In a move which took few observers by surprise but disappointed all the participants, Mr Paul Channon, the Trade and Industry Secretary, blocked attempts to gain control of the Peterborough-based company by Ferruzzi and by Tate & Lyle, the cane refiner which is its only significant UK rival. He was acting on strong recommendations from the Monopolies and Mergers Commission, which said that acquisition by either company might be expected to act against the public interest.

Berisford, which wanted to sell a 70 per cent stake in its profitable subsidiary to Ferruzzi for £425m in order to generate cash, has been frustrated in an important part of its balance-sheet restructuring programme. Ferruzzi has been prevented from undertaking a major expansion of its agricultural empire which it hoped would give it a bigger voice with the EEC authorities in Brussels.

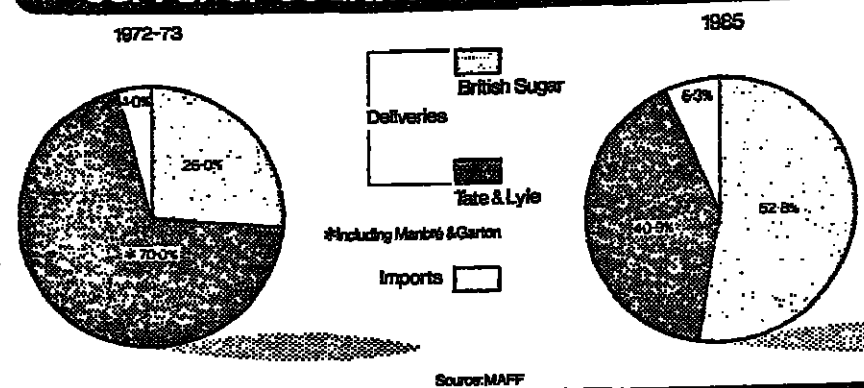
And Tate, which mounted a bid for Berisford with a view to obtaining British Sugar, has seen the end of its ambitions to unify the British sugar market and set the future of its troubled UK refining operations on a more stable foundation.

The MMC report, its second on British Sugar in just over five years and said to be its longest on any subject, treats a wary path through the minefield of competition and political issues which the industry now presents.

Apart from the companies themselves, it heard evidence from everyone from sugar buyers to farmers. Once again, it comes to the inescapable conclusion that the scope for real competition in supplying the £950m-a-year British market with sugar is already severely limited.

What is more, the Commis-

SUPPLY OF SUGAR IN THE UK (market shares by volume)



sion acknowledges a contention that has been a central part of Tate's argument all along: that it suffers a serious structural disadvantage under EEC regulations that are principally designed to protect beet producers; that it is in essence a price taker rather than a price setter and is therefore exceptionally vulnerable.

But the report goes on to demolish large parts of the case put up by both would-be bidders. Tate, for example, which would control about 96 per cent of the British market if it had been allowed to acquire British Sugar, argued that this would not materially reduce competition because imports from the Continent would prevent it from using its dominant position to raise prices unreasonably.

The Commission says, by contrast: "We consider that if the merger took place there would be a reduction in competition. This would be likely to result in price increases... likely to be sufficient to be detrimental to manufacturers and to be passed on to domestic consumers."

Ferruzzi, for its part, has no UK sugar interests at present, but it controls large swathes of the industry in Italy and France respectively through its Eridania and Beghin-Say subsidiaries. Acquisition of a dominant stake in British Sugar would give it control over about 25 per cent of all EEC sugar production quotas. Much more than in the case of Tate, its bid also aroused furious opposition from almost all those who gave evidence to the Commission's inquiry.

Brushing aside Ferruzzi's copious assurances to the contrary, the Commission pinpoints three adverse effects which this concentration might have in the UK market:

● It might restrict the ability of merchants and major users to import sugar from the Continent. "This would raise the ultimate ceiling on United Kingdom sugar prices and sooner or later could be expected to lead to higher prices whatever pricing strategy the merged company initially pursued," it said.

● The enhanced influence which Ferruzzi would undoubtedly wield in Brussels could be used to the detriment of UK interests.

● Ferruzzi's ownership of British Sugar would "be detrimental to the maintenance of independent cane refining in the UK."

Significantly, the Commission extends this proviso to "any company which is a large beet refiner in the Community with considerable quantities of quota sugar available for export" — a remark that will be read with dismay by other EEC sugar companies that are rumoured to have been eyeing up British Sugar.

In a most unusual passage, the report says: "The problem of cane refineries is essentially a political one to which a political answer should be sought."

It recommends that the Government should make every effort in Brussels to negotiate an increase in the cane-refining margin—set under EEC rules.

And failing that, it says that the Government should consider some other form of long-term assistance for the cane industry, either through a reduction in the price paid to Third World suppliers (offset perhaps by development aid) or through a direct subsidy to Tate.

Mr Channon, in his statement yesterday, sounded distinctly evasive about these suggestions, saying that the cane margin is a Community matter. But he should be in no doubt of the force with which Tate intends to press them home.

Cowie doubles to record £8.2m

STRONG performances by both its finance and motor activities enabled T. Cowie to raise its profits from £4.06m to a record £8.21m pre-tax for the 1986 year.

Cowie, which in recent months made clear that it was on the lookout for acquisitions, confirmed two weeks ago that it had taken a 14.86 per cent stake in Lookers, a Manchester-based car distributor.

Earnings for 1986 worked through 20.8p higher at 43.56p per 5p share on a net basis. A final dividend of 5.12p raises the total by 3p to 6.5p net.

Profits by division broke down as to finance £5.07m (£2.78m), motor (£1.81m), coach travel £246,000 (£192,000), agriculture loss £32,000 (profit £301,000) and fire, safety and security £74,000 (£81,000).

The directors said yesterday that they were continuing to review a number of proposals to restructure the finance activities to the best long-term advantage of shareholders.

They added that the strong growth in profitability of the dividend emphasised its value

to the group and its significant potential.

They anticipated further expansion and progress in activities and were confident of improved results in 1987.

Contract hire, leasing and hire purchase all produced substantial improvements in both volume and profitability.

All franchises held by the motor division showed substantial improvements in all areas with the exception of new vehicle sales due to the continuance of low margins the motor manufacturers.

Rationalisation of the coach activities resulted in an improved performance.

Trading in the agriculture division was adversely affected by reduced demand following a poor year for farmers. The directors anticipated a return to profitability in 1987.

Tax for the past year accounted for £1.09m (£564,000) and minorities for £9,000 (£33,000). Turnover was static at £217.03m (£217.71m).

comment

It is the synergy between Cowie's finance and motor

activities that has enabled it to double earnings and in response to this the shares rose by over £1 to 413p. In 1984, Interleasing was acquired, adding 12,000 vehicles to a contract hire fleet of just under 4,000. Wait 31 months, the average life of the cars, and bang, the profit on the sale of the second-hand vehicles drops straight into the finance division's till. No wonder that the plans to float half of this area have been dropped and £100m of longer-term bank loans are now seen as the answer to the funding problem. As all of Cowie's finance activities are related to its motor side, expansion will be driven by searching out targets among contract hire companies and main dealers.

The only question then is whether the management is good enough at selling second hand cars to protect residual profits. After Jaguar blocked its application to move Cowie has taken a shine to Lookers, which has not warmed to this second approach by a predator within six months. Unless the second-hand car market collapses, £10m pre-tax should be passed this year which has the shares on a prospective rating of just over 3.

Falcon faces wind-up order

BY PHILIP COGGAN

Falcon Resources, the oil and gas company which has had its shares suspended from the market since October 1985, is to face a compulsory liquidation order in the High Court in July.

The news was announced by Owl Creek Investments, the OTC-quoted oil company which has fought a dogged legal battle with Falcon over the past year. Falcon joined the market in July 1984 via a rights issue at 85p and touched 520p early in 1985 on expectations of substan-

tial oil and gas reserves. After a scrip and sub-dividend it plummeted to 45p (pre-scrip 135p) before the suspension.

At the time of the suspension, Mr Ronnie Monk, Falcon's chairman, talked of "a substantial acquisition" and promised details "within 16 days" but the deal fell through and despite occasional optimistic statements from Mr Monk, Falcon has never returned to the market.

Owl Creek was formed by a

group of investors in a drilling programme at the eponymous Colorado site. Its operator was Falcon-Andru Energy, a company one-third owned by Falcon interests, a subsidiary of Falcon Resources.

OCI also announced the completion of its purchases of Melinga Resources, a Canadian-listed oil and gas group, and agreement on drilling programmes at seven wells in Hughes County, Oklahoma.

The consideration for the

Pres. Entertainments forecasts £2m

President Entertainments has acquired the leasehold premises, businesses and associated assets of five pasta restaurants — the Pasta Bars — operated by Oakpearl and Wipark for £2.15m excluding expenses.

At the same time, Mr Robert Earl, chairman, said that he estimated pre-tax profit for 1986 would be not less than £2m, compared with £1.4m for the previous year. He believed that the excellent record of growth would continue.

The consideration for the Pasta Bars will be satisfied by the issue of 1.7m new ordinary shares which have been placed with institutions at 133p per share.

Yorks. Chemicals advances 77% to £3.2m

Yorkshire Chemicals continued to progress through the second half of 1986 and for the full year returned profits of £3.23m at the pre-tax level.

That was an improvement of 77 per cent over the previous year's £1.83m and a shade ahead of City expectations.

Group sales increased from £34.7m to £40.15m with strong growth recorded by each operating division—dyes, tanning materials and speciality chemicals.

The directors said the 18 per cent rise in sales and better profit margins (they improved from 5.4 per cent to 8 per cent) mainly reflected a further fundamental improvement in manufacturing efficiency, marketing effectiveness and working capital control.

Trading conditions also became more favourable as the year progressed, in part a consequence of the weakening of sterling against European currencies.

Meanwhile, shareholders are

to receive a 5p dividend for 1986, the final being 3.5p. Last time they were paid a single dividend of 3p.

Operating profits rose from £2.6m to £3.89m. Interest charges were cut to £858,000 (£768,000) but tax took slightly more at £595,000 (£408,000).

Undiluted earnings worked through at 19.3p (10.5p) per 25p share; diluted, the figure amounted to 16.4p (10.2p).

comment

Once again Yorkshire Chemicals' colours division provided an unexpected fillip to group profits, and the better-than-expected results took the shares up 10p to 240p. Speciality chemicals suffered from ICT's decision to set up its own cul-phone manufacturing capacity, but the loss of business on that side was easily outweighed by further efficiency gains in the colours division and a second-half firming of dyestuffs prices in the Far East. The current year will bring the conversion of the outstanding loan stock

into 4m ordinary shares, so around £400,000 will come off the interest charge, and that combined with a bright outlook for colours and new customers for speciality chemicals should produce around £4.3m. The

prospective p/e multiple of 12 looks undemanding, but it is probably high enough given the cyclical nature of Yorkshire's markets and the distant prospect of its UK tax losses running out.

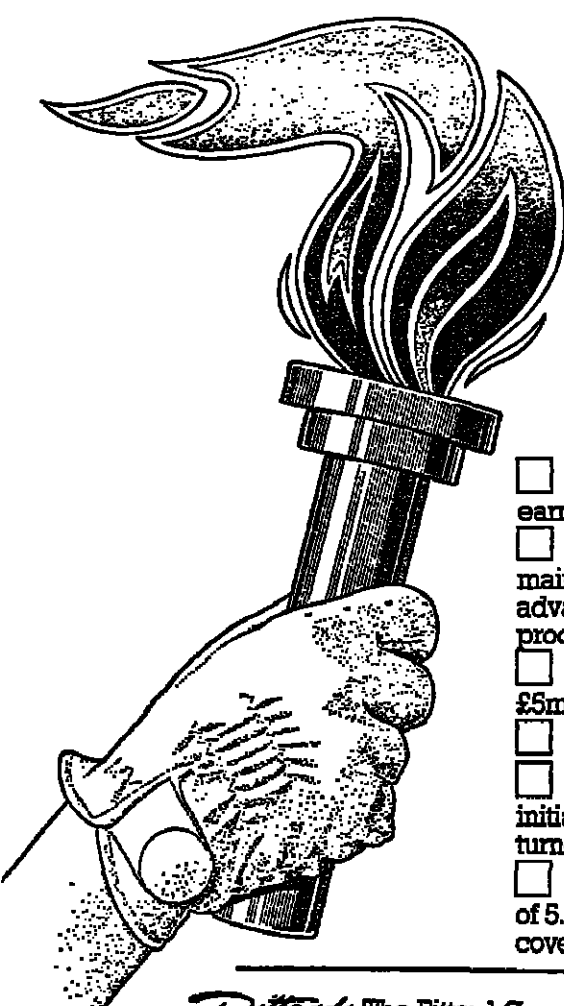
DIVIDENDS ANNOUNCED

	Current payment	Date	Corresponding	Total of year	Total last year
Ashley Ind Trust	0.5	—	—	—	—
BFP Holdings	13.36	—	—	—	—
T. Cowie	4.75	Apr 9	2.25	6.5	3.5
E & S Investors Ord Int	1.05	Apr 3	0.9	1.55	1.4
E & S	0.02	Apr 3	0.02	0.02	0.02
Eleco	—	May 7	1.5	—	4.6
Electron House	12.15	Apr 16	1.4	—	3.4
Prest Scot Am Trst	1.5	Apr 29	6	12	10
Foreign and	1.6	Apr 9	0.99	1.59	1.47
Merivale Moore	1.5	Apr 16	1	—	3
Miss World	24.5	—	4	6	5.2
Pittard	4	May 13	2.76	5.12	3.72*
Ramus Holdings	12	May 7	1.5	—	5.4
Wates Properties	1.77	—	1.54	2.54	2.31
Yorkshire Chemicals	5.5	—	3	5	3

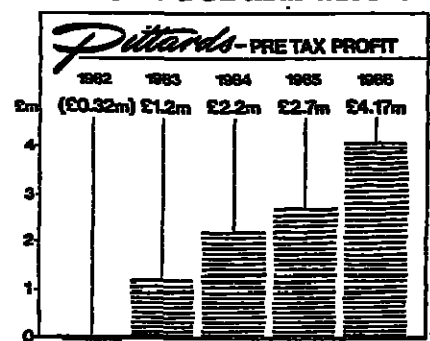
Dividends shown per share net except where otherwise stated. * Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ US\$ stock. § Unquoted rights.

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- Margins increased from 6.5% to 9.6% mainly through emphasis on technically advanced and fashion-orientated products to give greater added value.
- Continuing new investment includes £5m factory for shoe upper leathers.
- Net gearing maintained at 10%.
- Order book up. New marketing initiatives for exports (currently 44% of turnover), particularly in Europe.
- Proposed total dividends for year of 5.12p per share (up 36%), covered 4.4 times.

Pittards The Pittard Group is the world's leader in leather technology developing specialist leathers for leading manufacturers of shoes, gloves and sportswear.

For a copy of the Annual Report and Accounts please write to The Secretary, Pittard Group PLC, Sherborne Road, Yeovil, Somerset, BA21 5BA.

Alfred McAlpine

	Year ended 31st October	1986	1985	Increase
		£000	£000	%
Turnover		480,397	393,078	22
Profit before Taxation		26,140	23,047	13
Profit after Taxation and Minority Interests		17,635	13,847	27
Earnings per Ordinary Share after Taxation		49.5p	38.9p	27
Dividend per Ordinary Share		14.5p	12.5p	16
Net Assets per Ordinary Share		293p	224p	31

- * Profits before and after Taxation again at record levels.
- * South African interests sold at a surplus of £14.8 million and the proceeds successfully reinvested in operations in the U.S.A.
- * For the sixth successive year the Directors recommend an increased ordinary dividend now covered 3.4 times.

ANOTHER SUCCESSFUL YEAR

Alfred McAlpine PLC
Hooton, South Wirral, Cheshire L66 7ND

NOTICE OF REDEMPTION

REPUBLIC OF AUSTRIA

US\$50,000,000 14% Bonds due 1992

NOTICE IS HEREBY GIVEN that, pursuant to Condition 3 of the Bonds, Citibank, N.A. as Fiscal Agent, has selected by lot for redemption on April 1, 1987 US\$50,000,000 principal amount of said Bonds in the redemption lots of 100% of the principal amount thereof, together with accrued interest to the date fixed for redemption. Bonds selected by lot for redemption are as follows:

Bonds Denominated US\$6,000
Outstanding Bonds bearing serial numbers ending in any of the following two digits:
02 05 06 07 11 13 14 15 18 22 23 40 42 71 72 73 76

also Bonds bearing the following serial numbers:
127 212 287 467 612 789 812 987 1012 1087 1112
1287 1287 1287 1287 1287 1287 1287 1287 1287 1287
2812 2812 2812 2812 2812 2812 2812 2812 2812 2812
3887 3887 3887 3887 3887 3887 3887 3887 3887 3887
4812 4812 4812 4812 4812 4812 4812 4812 4812 4812

Bonds Denominated US\$1,000
Outstanding Bonds bearing serial numbers ending in any of the following two digits:
04 05 07 19 31 33 39 41 49 53 55 58 63 80 83 86

also Bonds bearing the following serial numbers:
173 225 287 373 397 473 497 573 1173 1273 1297
1373 1397 1473 1497 1573 1597 1673 1697 1773 1797
1897 1973 1997 2073 2097 2173 2197 2273 2297 2373
2473 2497 2573 2597 2673 2697 2773 2797 2873 2897
2973 3073 3097 3173 3197 3273 3297 3373 3397 3473
3497 3573 3597 3673 3697 3773 3797 3873 3897 3973
4073 4097 4173 4197 4273 4297 4373 4397 4473 4497
4573 4597 4673 4697 4773 4797 4873 4897 4973 4997

Payment will be made upon surrender of Bonds together with all coupons maturing after the date fixed for redemption, at the offices of the Fiscal Agent as shown on the Bonds. Coupons maturing on April 1, 1987 should be detached and presented for payment in the usual manner. On and after April 1, 1987 interest on the Bonds will cease to accrue and unmatured coupons will become void.

The following Bonds drawn for redemption in 1986 have not yet been presented for payment:
Bonds Denominated US\$1,000: 422

The following Bonds drawn for redemption in 1986 have not yet been presented for payment:
Bonds Denominated US\$6,000
19 89 177 178 489 677 690 701 884 920 923 941

Bonds Denominated US\$1,000
9 23 34 37 39 42 43 47 53 55 58 63 80 83 86
124 200 201 209 211 232 239 264 268 270 272 281 286
299 300 301 309 330 336 335 344 399 400 401 420

Outstanding after April 1, 1986 US\$32,000,000.

February 26, 1987
By Citibank, N.A. (CSCS Dept.)
London, Paying Agent

CITIBANK

UK COMPANY NEWS

Hepworth considers making contested bid for Qualcast

BY MIKE SMITH

Hepworth Ceramic Holdings, the bonding materials company, was last night considering whether to launch a contested takeover bid for Birmid, the lawnmowers, boilers and foundries company, after merger talks between the two groups broke down.

If Hepworth decides to go for a takeover the contest seems certain to be bitter. After five hours of negotiations Birmid said yesterday that Hepworth's case for a merger was unconvincing.

"It appeared to reflect weaknesses in Hepworth rather than provide any opportunities or meaningful benefits for Birmid," said Mr Peter Praterley, managing director.

Mr Sinclair Thomson, Hepworth chief executive, retorted that yesterday's meeting was more like talks with a union than merger negotiations between two companies.

"There was no willingness on their part to consider any strategic discussions," he said.

Following Birmid's revelation last Friday that Hepworth had acquired a 4.9 per cent stake in its equity, the company's share price has shot up from 187p to 273p, with 5p of the rise coming yesterday. At 273p, Birmid is capitalised at £185m.

Hepworth sees a merger as a chance to produce a combined group with significant growth prospects from two companies in largely maturing markets. The key to its thinking is the common ground which it claims exists between its clay pipes and plastics, Birmid's heating controls and Potterton boilers and both companies' bathroom and sanitaryware divisions.

If it was a takeover these would form a building and consumer products division providing more than half the enlarged group's turnover and more than 70 per cent of its profits.

Hepworth says its British Industrial Sands company would

also be a good fit with Birmid's foundries. BIE already provides £2.5m of sands and resins to Birmid, says Hepworth.

Mr Thomson believes his company's marketing skills could make better use of BIE's mid's highly regarded Qualcast and Potterton brand names.

Mr Praterley said yesterday he could see little synergy between the two groups. "Yes, they have a building materials group and we have a building materials group but the areas in which they relate are very small," he said.

Birmid strongly urged its shareholders not to sell their shares in the market. If Hepworth launched an offer it would advise shareholders on what action to take.

By last night Hepworth had acquired more than 10 per cent of Birmid's equity. Its own shares closed up 1p at 213p. At that price the group is capitalised at £334m.

L and N reaffirms opposition to Demerger

By Nikki Tait

THE board of London and Northern, which is currently facing a £90m bid from Demerger Two, yesterday reaffirmed its opposition to the Demerger scheme and advised shareholders to take no action.

The statement followed Tuesday's announcement by Demerger that it owned, had recently bought or had received acceptances in respect of just over 65 per cent of L and N's shares, and was closing its 81p a share cash alternative. The board has previously recommended the cash alternative.

The L and N board said that it still believed the Demerger proposals were "naïve and destructive" — stripped of the uncertain cash alternative, they are utterly without merit.

Shortly before the board's announcement, the company issued a retraction of certain statements made to the press by Mr Jock Mackenzie, chairman of London and Northern. In these, Mr Mackenzie suggested that the dissent expressed by Mr John Mackenzie — his son, also an L and N director, who remained opposed to the bid in all forms — "gave shareholders an indication of what our views are." The retraction was made at the request of the Takeover Panel.

British Gas stays silent on Norwegian stake

By Max Wilkinson, Resources Editor

BRITISH GAS yesterday refused to comment on a report by Norwegian State Radio that it was holding talks with Saga, the troubled Norwegian company with a view to taking a minority stake.

Speculation has surrounded Saga for some time since the collapse of talks with the Norwegian subsidiary of Elf Aquitaine of France which was interested in taking control of Saga.

Although Saga has faced severe financial difficulties, particularly after the collapse of the oil price last year, it holds stakes in a number of large Norwegian oil and gas fields, including the giant Troll field, which could be of interest to a foreign company prepared to take a medium-term view.

The difficulty faced by all foreign companies is that under Norwegian law an oil company cannot count as Norwegian if more than 20 per cent of its shareholding is in foreign hands. Volvo of Sweden already owns 20 per cent of Saga so Norwegian government approval would be required for any move by British Gas.

Although neither company would comment on the report, Norwegian observers have suggested that it might make sense for British Gas to take a stake in Saga if it wishes to secure gas supplies from the Norwegian sector of the North Sea in the latter part of the next decade.

SCHROEDER GLOBAL TRUST: As a result of a purchase on February 6, Sun Life Assurance Society is beneficially interested in 2,570,000 ordinary (7.1 per cent).

LET forms company via £50m placing

BY NIKKI TAIT

London and Edinburgh Trust, the property group headed by the Beckwith brothers, yesterday announced the creation of a new £50m subsidiary to invest in high-yielding property.

Funding for the subsidiary — to be called LETINVEST — is coming from a placing of £35m-worth of stepped interest debenture stock plus £15m-worth of cumulative participating preferred shares. LET itself will invest another £4m into preferred shares and £6m into ordinary shares.

According to LET, the stock and preferred shares have been pre-placed with around 15-20 institutions. Once the issue is complete, LETINVEST will have funds in excess of £50m.

To date, around £15m-worth of properties in Bristol, Manchester and London have been acquired or are under contract. Three of them office buildings and one warehousing unit — and negotiations are under way for a further three. LET says that it expects to have the bulk of the funds raised invested by

the end of 1987, and that the full portfolio will probably total up to 20 properties with a minimum value of £1m each and an average initial yield of about 10 per cent.

The debenture stock is being issued at £99.016 and will be secured by fixed and floating charges over the subsidiary's assets. It matures in 2012 and pays interest initially at 9½ per cent rising to 11½ per cent. The preferred shares are being issued at par, pay a gross dividend of 7 per cent and participate in the growth of LETINVEST's net asset as to 40 per cent, with ordinary shareholders enjoying the remaining 60 per cent.

Once the money has been invested into properties, LET says it will apply to have the stock and preferred shares listed — though adds that practicality of listing may depend on the current discussions within the Stock Exchange over future trading in PINCs (the single-property bonds) and other forms of property investments.

Systems Designers warms to BAe's minority holding

BY NIKKI TAIT

Systems Designers, the UK software producer in which British Aerospace and the British Aerospace Superannuation Fund have acquired a 14.9 per cent stake following a dawn raid on Tuesday, said yesterday that it welcomed BAe "as a minority shareholder at this level."

The statement followed a meeting between the two companies and their advisers, which both sides described as very amicable.

The board statement also welcomed Tuesday's assurances from BAe that it would be in Systems Designers' best interest to remain independent, but added that it would be concerned at any significant increase in the BAe stake.

After the meeting, Mr Philip Swinstead, chairman and chief executive of Systems Designers, said the discussions had been "very constructive and very reassuring."

He cited a number of

areas such as air defence systems where the two companies could work together, and stressed Systems Designers had emphasised that it intended to continue with its acquisition programme.

In 1985, Systems Designers merged with Warrington Associates in the US and last month announced a £3.2m purchase of two software products from SEI Corporation.

BAe also reiterated its intention not to make a full bid but said that the question of further share purchases remained open.

Yearlings

Yearling bonds totalling £17.5m at 104 per cent, redeemable on March 2 1988, have been issued by the following local authorities: Restormel District Council (£0.25m); Aberdeen (City) (£1m); Lincoln (City) (£0.25m).

Westwood worse than forecast

BY JANICE WARMAN

Westwood Daves, a mechanical engineering company, has produced year-end losses before tax of nearly £300,000 — 50 per cent greater than the £200,000 forecast in December 1986.

Mr Dan Slabbert, who was appointed managing director after Mr Roger Allsop's resignation in September last year, was yesterday unavailable for comment.

Westwood issued a circular warning of the loss for the year to December 1986 to avoid a false market in its shares. It

had predicted a better second half after mid-term losses of £68,130.

Loss before tax was £298,938, compared with profits for 1985 of £101,937. Turnover was up by 8.4 per cent from £1.45m to £1.56m.

Extraordinary debits rose from £26,398 to £123,933. Loss per share emerged at 5.2p against previous earnings of 2.54p.

Mr Slabbert said in December that the company had identified and tackled the problem areas

and was confident of a return to profitability later this year.

It planned to spend between £150,000 and £200,000 to set up an in-house sales and marketing team and a similar figure on plant and equipment.

The modernisation of its Stowbridge factory would enable it to escape the higher costs of the small-order jobbing side by moving into more lucrative larger contracts, he said.

Westwood's shares closed 10p lower at 43p.

Ramus

Ramus Holdings, a USM-quoted ceramic tile distributor, raised its turnover to £16.88m and its profits before tax to £508,000 in the half year to end-December 1986, improvements respectively of £2.1m and £297,000 over the figures reported for the same period of 1985.

The interim dividend is being stepped up to 2p (1.5p) net from earnings per 25p share of 7.1p (3p).

Sales for the opening week of 1987 were in line with budget.

Merivale profits soar

PRE-TAX profits at Merivale vale Moore, property company, soared from £617,000 to £2.45m in the six months to December 31 1986. The figure exceeded the £2.2m achieved in the whole of the previous year. The interim is raised from 1p to 1.5p.

Turnover rose substantially from £3.2m to £7.93m, with residential construction benefitting from the property boom in Central London. The results also include sales of some commercial property developments, and reflect also a 9½ per cent increase in commercial property rents as compared with the same period in the previous year.

Cost of sales rose from £2.1m to £4.63m, and net rental income increased from £333,000 to £588,000. The pre-tax figure was after higher interest charges of £782,000 (£434,000), and administration expenses totalled £634,000 against £419,000.

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange.

TR TRUSTEES CORPORATION PLC
(Registered in England No. 25526)

Placing on a yield basis by
Greenwell Montagu Securities

of £20,000,000 10½ per cent. Debenture Stock
2016, at £97.877 per £100 nominal
payable in full on acceptance

Application has been made to the Council of The Stock Exchange, for the whole of the above stock ("the stock") to be admitted to the Official List.

In accordance with the requirements of the Council of The Stock Exchange two market makers will be offered participation in the marketing of the stock.

Listing particulars relating to the stock are available in the Exel Statistical Services. Copies of the listing particulars may be obtained during normal business hours on any weekday, Saturdays excepted, until 2nd March, 1987 from the Company Announcements Office of The Stock Exchange London EC2 and up to and including 13th March, 1987 from:

TR Trustees Corporation PLC
Mermaid House,
2 Puddle Dock,
London EC4A 3AT

Greenwell Montagu Securities
Bow Bells House,
Broad Street,
London EC4M 9EL

26th February, 1987

This announcement appears as a matter of record only.



Peachey Property Corporation plc

£50,000,000

Sterling Commercial Paper Programme

Arranger

S. G. Warburg & Co. Ltd.

Dealers

Barclays Bank PLC

County NatWest Capital Markets Limited

S. G. Warburg & Co. Ltd.

February 1987

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U.S.S. 100,000,000
Floating Rate Notes Due 1989

In accordance with the provisions of the Notes notice is hereby
given that for the three months period from February 23, 1987 to
May 28, 1987 the Notes will carry an interest rate of 6½% per
annum with a coupon amount of U.S.S. 166.11.

Frankfurt/Main, February 1987
COMMERZBANK
AGIENRELLSCHAF

Public Works Loan Board rates

Effective February 25		Non-quota loans A* repaid	
Years	by EIP†	At maturity‡	At maturity‡
Over 1 up to 2	10	10	11
Over 2 up to 3	9½	9½	10½
Over 3 up to 4	9	9	10
Over 4 up to 5	8½	8½	9½
Over 5 up to 6	8	8	9
Over 6 up to 7	7½	7½	8½
Over 7 up to 8	7	7	8
Over 8 up to 9	6½	6½	7½
Over 9 up to 10	6	6	7
Over 10 up to 15	5½	5½	6½
Over 15 up to 25	5	5	6
Over 25	4½	4½	5½

* Non-quota loans B are 1 per cent higher in each case than non-quota loans A. † Equal instalments of principal. ‡ Repayment by half-yearly annuity (fixed equal half-yearly payments to include principal and interest). § With half-yearly payments of interest only.

This advertisement complies with the requirements of The International Stock Exchange
of the United Kingdom and the Republic of Ireland Limited.



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(Incorporated in The Netherlands with limited liability)

Yen 12,000,000,000

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unconditionally and irrevocably guaranteed by

Investors in Industry Group plc

(Incorporated in England under the Companies Acts 1948 to 1967)

Issue Price 101½ per cent.

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IBJ International Limited	S. G. Warburg Securities
Banque Paribas Capital Markets Limited	Barclays de Zoete Wedd Limited
County NatWest Capital Markets Limited	Fuji International Finance Limited
Merrill Lynch International & Co.	Mitsui Trust International Limited
Samuel Montagu & Co. Limited	New Japan Securities Europe Limited
The Royal Bank of Scotland plc	Salomon Brothers International Limited
Swiss Bank Corporation International Limited	Tokai International Limited
Westdeutsche Landesbank Girozentrale	Yasuda Trust Europe Limited

Application has been made to The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited for the Notes (in the denomination of Yen 1,000,000) to be admitted to the Official List. Interest is payable annually in arrears on 10th March, the first such payment being due on 10th March, 1988.

Particulars of the Notes are available in the Exel Statistical Services. Copies of the Listing Particulars may be obtained during normal business hours on any weekday up to and including 2nd March, 1987 from the Company Announcements Office of The Stock Exchange and up to and including 12th March, 1987 from—

Hoare Govett Ltd.,
4 Broadgate,
London EC2M 7LE.

Investors in Industry Group plc,
91 Waterloo Road,
London SE1 8XP.

S. G. Warburg & Co. Ltd.,
Paying Agency,
6th Floor,
1 Finsbury Avenue,
London EC2M 2PA.

26th February, 1987

Media Technology International PLC

Interim Report

1987

- Turnover up 17% despite adverse conditions
- JDC photographic equipment used for Oscar nominated films "Platoon", "The Mission" and "Mona Lisa"
- Also Royal Film performance "84 Charing Cross Road"
- Continued investment in new equipment and advanced optical technology
- Studio bookings buoyant
- Worldwide expansion

Unaudited Group Profit Statement

6 months ended 30th November 1986

	6 months to 30th Nov. 1986	6 months to 30th Nov. 1985
Turnover	4,493	3,535
Operating profit	1,131	1,155
Net interest payable	(262)	(139)
Profit on ordinary activities before taxation	916	1,016
Non-recurring profit	(321)	(398)
Profit after taxation attributable to members	595	618
Dividend	(110)	(110)
Profit retained	485	508
Earnings per share	5.41p	6.12p

For a copy of the Interim Report please contact:
Company Secretary: Media Technology International PLC,
J. D. C. Studios, Wycombe Road, off Beresford Avenue, Wembley, Middlesex HA0 1QN. Tel: 01-902 8835

ABERCOM GROUP LIMITED

(Incorporated in the Republic of South Africa)

UNAUDITED INTERIM REPORT

For the six months ended 31 December 1986

Year ended	Six months ended	Six months ended
30 June	31 December	31 December
1986	1986	1985
1985	1986	1985

CONTINUING OPERATIONS	1986	1985
Turnover	114,480	126,824
Income before net interest and taxation	2,088	5,581
Net interest payable	(1,128)	(1,725)
Income before taxation	960	3,856
Taxation	(21)	(101)
Income after taxation	939	3,755
DISCONTINUED OPERATIONS		
Loss before interest payable and taxation		265
Interest payable		(13)
Loss before and after taxation		(278)
TOTAL OPERATIONS		
Income after taxation	939	3,477

CONSOLIDATED BALANCE SHEET	31 December	31 December
1986	1986	1985
1985	1986	1985

CAPITAL EMPLOYED	61,864	61,864
Shareholders' equity	6,533	6,518
Deferred taxation	30,778	30,778
Interest bearing borrowings	24,553	24,553
Total	61,864	61,864

EMPLOYMENT OF CAPITAL	62,794	65,274
Fixed assets	1,999	2,973
Investments	135,128	135,128
Current assets	139,741	139,741
Current liabilities	59,428	59,428
Total	142,313	142,313

DATA RELATED TO SHARES IN ISSUE	1986	1985
Shares in issue during and at end of period (000s)	20,308	20,308
DATA PER SHARE	cents	cents
Earnings	4	19
From continuing operations	4	17
From discontinued operations	0	2
Dividends	6	6
Net asset value	413	454

Results
Trading conditions in certain of our foreign markets have been more difficult than anticipated and, although the Davidson group has not lost market share, the contribution from foreign subsidiaries for the half year fell short of budget by some R3 700 000.

The combined results of all other subsidiaries were marginally better than budget for this period.

Outlook
Despite the initial shortfall, orders received have picked up substantially in recent months and latest forecasts reflect that the original budget for the second half of the year will be met. The results of the group for the year are therefore expected to be slightly lower than those for continuing businesses for the year to 30 June 1986. Accordingly the interim dividend will be held at the same level as that for the previous year namely six cents per share.

Rate of exchange
Results and foreign assets and liabilities have been converted to rands at exchange rates ruling on the last day of the respective periods given in this statement. The net effect is reflected in the reduction in shareholders' equity at 31 December 1986.

Capital expenditure commitment
Authorised by the directors and contracted - R31 000 (1985 - R643 000). Authorised by the directors but not contracted - R1 368 000 (1985 - R88 000).

Dividend declaration
Dividend number 47 has been declared by the board at the rate of 6 cents per share (1985 - 6 cents). Dividends will be payable to shareholders registered on the Johannesburg and London Registers on 20 March 1987. Dividend cheques will be posted on or about 16 April 1987, those for shareholders on the London register being drawn at the rate of exchange ruling at the close of business on 25 February 1987; non-resident shareholders' tax, where applicable, will be deducted. This dividend absorbs R1 218 000.

A.J. van den Berg Directors
G.F. Buckley
26 February 1987
Abercom House, Oxford Park
P.O. Box 732454, Sandton 2146, South Africa

FINANCIAL TIMES
INSURANCE AND
INSURANCE
BROKING

The Financial Times proposes to publish an in-depth Survey on Insurance and Insurance Broking on April 4, 1987. Among the subjects reviewed will be:

1. The major world Insurance Markets
2. Profiles on major International Direct Insurances and Insurance Brokers
3. Information Technology
4. Leading Analysts views on trends within the Industry
5. Life Assurance and Pensions

For more information about advertising in this Survey and a copy of the synopsis, contact Brian Kelaart, David Reed or Michael Bampfyde on 01-248 8000, extensions 3266, 3461 and 4008.

The content, size and publication dates of Surveys in the Financial Times are subject to change at the discretion of the Editor

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

UK COMPANY NEWS

Foreign and Colonial net
asset value rises by 40%

THE Foreign and Colonial Investment Trust lifted net asset value by almost 40 per cent from 96.5p to 134.8p at December 31 1986. The proposed final dividend was lifted from 0.99p to 1.16p, making a total of 1.89p (1.47p).

Mr John Selater, chairman, said that there had been three main reasons for the excellent results in 1986: a high exposure to Japan and a good performance within that market; substantial borrowings invested to good effect in rising markets; and the fact that borrowings had been in the weak US and UK currencies when at times almost 50 per cent of assets had been in the strong Japanese and Deutschmark-related currencies.

Looking to the future, he said that the UK and US markets had made a fine start to 1987 and that he was hopeful for markets on both sides of the Atlantic. He noted that the Japanese market continued to

rise but wondered how long the extraordinarily high valuation of shares would continue to be supported by the volume of money waiting to be invested. Germany had had a setback, but he believed that there would soon be a number of interesting buying opportunities in Europe. He added that on balance he felt that it was right for the trust to remain invested in a balanced international portfolio of equities and fixed interest securities. Total assets at the year end amounted to £858m (£632m), making the trust the second largest in the UK, while net revenue before tax amounted to £13.5m-up from £12m. After tax of £4.2m (£4m), earnings per share rose from 1.51p to 1.72p.

● comment

While the monthly publication of net asset values for investors' trusts removes the surprise element, Foreign & Colonial can be justifiably pleased that a trust of its size

has remained nimble enough to outpace most indices and competitors. Within F&C's portfolio the shift towards the UK and US has been marked—of the £227m increase in assets (less liabilities) almost £190m went into these two markets. The loser in 1986 was Japan where in spite of out-performing that market's 80 per cent rise, the decision was made to take profits and to concentrate in more liquid stocks. Altogether some £60m was taken out of this part of the portfolio and by the end of this year the weighting could well be down to around 15 per cent. Europe has also been re-weighted downwards and may end the year on a par with Japan. At 123p, F&C's current discount against its net asset value, narrower by two points than the sector average. This summer's Tokyo listing of the shares has provided the fillip—rather than PEP schemes, which have given the trust the

Acquisitions give lift
to Electron House

Electron House, a USM-quoted electronic component distributor, almost doubled its pre-tax profit from £239,000 to £441,000 for the six months to November 30 1986 on turnover up substantially from £3.3m to £13.6m.

Mr Robert Leigh, chairman, said that since the first half of last year, the company had been transformed: important acquisitions had been made, and the annual rate of turnover, including Bytech, which had been acquired for £3.3m in January 1987, was now running at about £40m compared with about £6m before the first of the acquisitions had been made in November 1985.

Mr Leigh reported that profit on continuing activities—£409,000 (£141,000)—was about 3½ times up on that of last time and included excellent results from VBI Electronics (Australia), Kelvin Implex, and The House of Power, of which only the latter was included last time. He added that other sub-

sidaries were improving but had still to attain a satisfactory level of profitability. An extraordinary debit of £510,000 comprised the loss on the disposal of the Hall Electric and Zaxer Electronics subsidiaries which would realise about £1m, of which £750,000 had already been received.

Mr Leigh said that this transaction and the funding method of the Bytech acquisition had resulted in a substantial reduction in the group's gearing.

After tax of £185,000 (£50,000), earnings per share—adjusted for last March's rights issue—fell from 2.92p to 1.98p as a result of the losses in businesses sold and the higher tax charge because of the proportion of profit made in Australia, which is a high tax area.

Mr Leigh reported that the company had made a number of improvements in the quality of its businesses during poor market conditions.

The interim payment is lifted from 1.4p to 1.5p on the increased share capital.

APPOINTMENTS

West End regional director of NatWest

Mr Hugh G. Jones has been appointed regional executive director of NATIONAL WESTMINSTER BANK'S West End region. Previously senior executive vice president and deputy regional general manager, based in the executive office North America, he succeeds Mr Terry Clarke, who retires on February 27.

Mr David Lenowitz has been appointed a director of COUNTY SECURITIES, equity securities division of the NatWest Investment Bank group, and head of principal trading in traded options. He had been an independent market-maker on the Philadelphia Stock Exchange's options floor since its inception in 1978. Mr Lenowitz has also been appointed to the board of County Group, management company for NatWest Investment Bank.

TRAFALGAR HOUSE BUILDING AND CIVIL ENGINEERING HOLDINGS has appointed Mr Stuart Lee as financial director. He was with Toshiba UK as financial director.

BP CHEMICALS has appointed Mr A. M. Boden as business general manager, styrene polymers, based in Geneva. Subject to the approval of the Swiss authorities, this appointment takes effect on March 1. Previously general manager, personnel and administration at the company's head office, he succeeds Mr Michel Depraetere who has been appointed general manager of BP Chemie's Lavers site. At the same time, Mr Roger Dormeval has been appointed polyolefins development manager in the London-based engineering and technical division. He was works general manager at Lavers.

Mr Shalom D. Wiseman has been appointed director of Finance and corporate development of OCEANIC FINANCIAL SERVICES. He was financial director

of the shipping division of Burmah Oil.

NORBAIN MICRO has appointed Mr Gordon Towell as managing director.

At the MACHINE TOOL TRADES ASSOCIATION Mr S. G. Panke (managing director, Pearson Panke) succeeds Mr E. P. Bell (managing director, Jones and Shipman) as president. Mr K. A. Bailey (managing director, BSA Tools) remains first vice president with Mr A. D. Mitchell (managing director, Sidney G. Jones) becoming second vice president. Mr P. R. Brookman (chairman, R. S. Brookman) remains honorary treasurer.

The managing director of Patons & Baldwin Ltd, Mr A. J. Henderson, is the new president of the CONFEDERATION OF BRITISH WOOL TEXTILES.

Mr Ian Fenton has joined RTA ADVERTISING, Birmingham, as financial director. He was with the Norwich Building Society.

Mr T. W. L. Kay, managing director of Fios Group, has joined the board of WALTER ALEXANDER. This follows the recent Walter Alexander acquisition of the whole share capital of Fios.

THE BRITISH LINEN BANK has appointed Mr Philip Livesey to the court of directors as a non-executive director. He is to retire as senior partner of Coopers & Lybrand in charge of the north west of England at the end of March.

THE ROYAL BANK OF SCOTLAND GROUP has appointed three directors to the board of RoyScot Factors—Mr Ian Knox, Mr Alec Bradley and Mr Robert Young. RoyScot Factors is a subsidiary of RoyScot Finance one of the four

operational divisions of The Royal Bank of Scotland Group.

LAPORTE INDUSTRIES (HOLDINGS) has appointed Dr Ronald M. Cresswell as an executive director from March 1. He joins the company from Wellcome where he was the director responsible for research and development.

DEREK BRYANT GROUP has appointed Mr David A. T. Richards to the board. He joined the group in 1983, and his principal responsibilities are in the production and broking of US business. Mrs Valerie Croft has been appointed assistant company secretary.

Mr Bill Nichol has joined the board of MPR COMMUNICATIONS. He continues as managing director of H.N. Consultants, which recently became a member of the MPR Communications Group.

Mr A. J. G. Sheppard, group chief executive of Grand Metropolitan, has been elected a vice president of the BREWERS' SOCIETY.

Mr Mike Shaw has been appointed personnel development manager for RHP INDUSTRIAL BEARINGS. He was working in the United Arab Emirates as managing director of Gulf Commercial Holdings.

Sir Ronald Ellis has been appointed non-executive director of BULL THOMPSON AND ASSOCIATES, Loper subsidiary specialising in executive search and selection consultancy. He is vice president of UMIST and chairman of TEP Europe.

BRITISH CALEDONIAN has appointed Mr Hugh Garey to the new board post of director of legal services. He was chief solicitor and head of legal services.

Mr Teddy Boyd is to become a

I.G. INDEX
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A FINANCIAL TIMES SURVEY
PORTSMOUTH
The Financial Times proposes to publish a survey on the above on FRIDAY MAY 8 1987.
For full details please contact:
ANDREW WOOD
on 01-248 8000 ext 6128
or write to him at:
Bracken House, 10 Cannon St
London EC4A 3DF
FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER
The content, size and publication dates of Surveys in the Financial Times are subject to change at the discretion of the Editor

GRANVILLE

SPONSORED SECURITIES

High Low	Company	Price	Change	Gross Yield	Div. (%)	P/E
160 118	Ass. Brit. Ind. Ordinary	160	—	3.5	4.8	5.8
163 121	Ass. Brit. Ind. GUS	163	—	10.0	5.1	—
40 25	Ambridge and Rhodes	34	-1	4.2	12.4	4.8
80 54	BBS Design Group (USM)	76	—	1.4	1.8	18.1
218 188	Bardon Hill Group	218	+1	4.6	2.1	24.8
100 55	Bry Technologies	100	—	4.3	4.3	11.9
138 78	CCL Group Ordinary	132	—	2.9	2.2	9.4
107 88	CCL Group 11pc Conv. Pl.	89	—	15.7	15.9	—
271 116	Carborundum Ordinary	267	—	9.1	3.4	12.9
53 50	Carborundum 7.5pc Pl.	53	—	10.7	11.5	—
125 76	Georgia Blat	88	—	3.8	4.3	2.3
114 57	Ind. Precision Castings	114	—	6.7	5.9	10.2
178 122	Isle Group	122	+1	18.3	—	—
126 101	Jackson Group	119	—	6.1	8.1	8.1
377 230	James Burrough Sp Pl.	361	+1	17.0	4.7	10.1
100 87	James Burrough Sp Pl.	87nd	+1	12.9	14.8	—
1035 342	Multihouse NV (AmstSE)	720	+5	—	—	37.7
380 280	Record Ridgway Ordinary	355	—	3.8	5.8	6.3
100 55	Record Ridgway 11pc Pl.	83	—	14.1	17.0	—
89 87	Robert Jenkins	88	—	—	—	3.9
68 30	Scruttons	68	—	—	—	—
150 67	Torday and Carlisle	150	—	5.7	3.8	9.1
340 324	Trevelyan Holdings	324	—	7.8	2.4	6.7
78 45	Uniflex Holdings (SE)	78	—	2.8	3.7	14.0
128 85	Walter Alexander	128	-1	5.0	3.8	12.2
200 190	W. S. Yates	195	—	17.4	8.9	19.5
98 67	West Yorks. Ind. Hosp. (USM)	98	—	5.6	5.7	14.0

Granville & Co. Limited
8 Lovers Lane, London EC3R 8EP
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Member of FIMERA

Granville Davies Coleman Limited
27 Lovers Lane, London EC3R 8DT
Telephone 01-611 1212
Member of the Stock Exchange

U.S. \$125,000,000

BANK OF BOSTON
CORPORATIONFloating Rate
Subordinated Notes Due 1998

Interest Rate 6.55% per annum

Interest Period 26th February 1987

Interest Amount per U.S. \$50,000 Note due 26th May 1987 U.S. \$609.65

Credit Suisse First Boston Limited
Agent BankWATKINS CITY OF LONDON
PROPERTIES plc

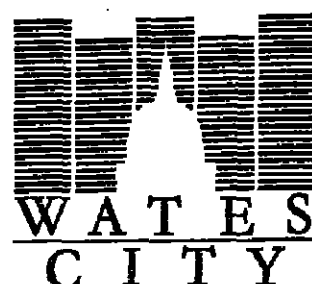
Preliminary Announcement

Audited Group results and balance sheet for the year ended 31st December 1986

HIGHLIGHTS

- Profit before exceptional item £77.2m (1985 £4.021m)
- Final dividend increased by 15%
- Net assets per share increased by 24% from 127.4p* to 158.4p

*Adjusted for Rights Issue



Notice of Redemption

TO THE HOLDERS OF

Pennzoil Overseas Finance N.V.

15% Guaranteed Debentures Due April 1, 1990

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of April 1, 1982 among Pennzoil Overseas Finance N.V. (the "Company"), Pennzoil Company, as Guarantor, and Chemical Bank, as Trustee, all of the Company's 15% Guaranteed Debentures Due April 1, 1990 will be redeemed on April 1, 1987 (the "Redemption Date") at the price of 101% of their principal amount (the "Redemption Price").

Payment will be made upon presentation and surrender of the Debentures with all coupons appertaining thereto maturing after the Redemption Date. Coupons maturing on April 1, 1987 should be detached and surrendered for payment in the usual manner. On and after the Redemption Date, interest on the Debentures will cease to accrue.

Debentures should be presented and surrendered for payment at the offices of any of the following paying agents:

Chemical Bank Corporate Trust Tellers 55 Water Street 2nd Floor-North Bldg. New York, New York 10041	Chemical Bank Zurich Branch Freigutstrasse 18 CH-8039 Zurich, Switzerland	Chemical Bank Paris Branch 190 Avenue Charles de Gaulle 92523 Neuilly-sur-Seine Paris, France
Kredietbank S.A. Rue d'Arenberg 7 B-1000 Brussels Belgium	Chemical Bank London Branch 180 Strand London WC2R England	Chemical Bank Frankfurt Branch Ulmstrasse 30 6000 Frankfurt am Main 17 Germany
	Banque Internationale à Luxembourg S.A. 2 Boulevard Royal Luxembourg	Pennzoil Overseas Finance N.V. By: Chemical Bank, Trustee

Dated: February 26, 1987

If a Debenture is presented for payment within the United States, payment is made to an address within the United States by mail or electronic transfer or to an account maintained by the payee within the United States, or the payee is a United States person, the payment will be subject to reporting to the United States Internal Revenue Service ("IRS") and to backup withholding of 20% of the gross proceeds if the paying agent has not received from the payee a properly completed IRS Form W-8 or W-9 or the payee does not otherwise qualify for an exemption. In addition, under certain circumstances, if a Debenture is presented for payment, or payment is otherwise collected, outside the United States on behalf of the payee by a broker, nominee, or other agent that is a United States person, a controlled foreign corporation for United States tax purposes, or a foreign person with certain amounts of income effectively connected with a trade or business within the United States, the payment may be subject to reporting to the IRS (but not backup withholding).

UK COMPANY NEWS

Improved margins behind profits surge at Pittard

AN IMPROVEMENT in margins from 6.5 per cent to 9.6 per cent enabled the Pittard Group, Somerset-based leather manufacturer, to lift its profits from £2.67m to a record £4.17m pre-tax for the 1986 year.

Shareholders are to receive a final dividend of 4p which raises their net total from an adjusted 3.72p to 5.12p per 25p share. The directors said yesterday that they were determined to make further progress in 1987 and that signs so far were encouraging.

They pointed out that there was strong demand for the group's principal products and that orders were well up on this time last year.

At the same time, Pittard was concentrating on expanding into new markets and on building up its presence in others, particularly in Europe where its market share was small and capable of significant expansion.

from £40.96m to £43.35m—exports accounted for £19.18m (£18.35m).

Interest charges were reduced to £25,000 (£47,000) but tax rose to £1.13m (£596,000). Earnings per share emerged 6.6p ahead at 22.6p.

The improvement in margins was achieved through a combination of factors including better utilisation of raw materials, more favourable European exchange rates and lower interest charges.

The group was continuing to invest heavily in new product developments and in the promotion, particularly in the US, of those of its products which have achieved brand leadership.

over 100p in October, put on another 30p to 228p. The main factor driving the company's growth is its development of a water repellent leather, which has already enabled it to capture 30 per cent of the US golf gloves market and is now penetrating other sports and military applications. The traditional shoe leather business still accounts for a substantial proportion of sales, but raw material prices have been favourable and efficiency gains should follow the opening of the new factory. Yesterday's figures suggest that profits of £5m or so must be well within reach for the current year, putting the shares on a prospective p/e ratio of about 8. That still leaves room for upward movement: the rating is at a discount to those of Strong & Fisher and Garnar Booth, and makes no allowance for the possibility that Pittard could so easily turn into a cult stock.

which were already showing profits ahead of expectations. They added that the benefits from the reorganisation of the lighting sector had not yet shown through. The trucking division had been affected by a decline in overseas markets. The construction and property operations continued to make excellent progress. Selective residential sites had been purchased which the directors said could ensure the continuity of profits from this area of business.

● comment

Pittard's profits were way ahead of the £3.6m or so the market had been expecting, and the shares, which had already undergone a considerable re-rating from a level of little

Eleco 30% ahead at six months

Eleco Holdings, the construction, electrical engineering and property company, which successfully won a £25m all-share bid from Whitcrock in August last year, increased its interim profits by 30 per cent to £1.31m pre-tax.

The directors said the results were in line with the estimate made during its bid defence. The interim dividend for the half year to end-December 1986 is being stepped up from 1.5p to 2p net from earnings per 10p

share of 5.1p, against a previous 4.6p.

Turnover for the period declined from £14.68m to £13.81m. Pre-tax profits included rental income of £842,000 (£531,000). Interest charges rose to £118,000 (£86,000).

Tax of £433,000 (£250,000) left net profits £118,000 higher at £879,000.

The directors pointed out that the electrical engineering division had successfully launched a cable tray and accessories

Miss World shows 8.5% improvement

THE Miss World Group, chaired by Mr Eric Morley, returned profits of £602,000 pre-tax for the year to end-December 1986, an improvement of 8.5 per cent over the previous year's £555,000.

Profits for the second six months, which take in the Miss World and Miss United Kingdom contests, rose by £38,000 to £304,700.

The year saw group turnover edge ahead from £1.3m to £1.49m and gross profits from £369,000 to £1.11m.

Pre-tax results were struck

after taking account of a £43,000 rise in administration expenses to £547,000, a £40,000 (nil) share of losses of the associate and interest receivable of £28,000 down from last year's £90,000.

Tax of £241,000 (£223,000) left available profits £29,000 ahead at £261,000, equal to earnings per 10p share of 18.51p (17.03p).

A final dividend of 4.5p raises the total from 5.2p to 6p net. The company's shares have been traded on the Unlisted Securities Market since April 1985.

BPP up 54% to £0.63m

BPP Holdings, a publisher of study texts for financially-oriented professional exams, turned in pre-tax profits up 54 per cent from £405,000 to £625,000 in the year to December 31 1986. Turnover during the period moved ahead from £2.2m to £2.8m.

Mr Richard Price, chairman of the company, which came to the USM in March last year, said the current year had started well, with a buoyant market for professional training and publishing. He added that he looked forward with confidence to further growth during 1987.

In October 1986, BPP had acquired for a total considera-

tion of £750,000 CPE Courses which specialises in training courses and publications for the Institute of Taxation. Mr Price believed that CPE would make a useful contribution to the group's earnings as well as providing services that would integrate very well with its other activities.

Tax charges increased from £65,000 to £244,000 and earnings per share rose from 11.5p to 13.8p. In 1985 non-recurring directors' emoluments had amounted to £250,000. The company recommended a final dividend of 3.36p, making a total of 5.6p for the year. In the prospectus a final of not less than 2.76p was forecast.

BOARD MEETINGS

TODAY	Tomorrow	Friday	Saturday	Sunday
Intermar: Astra Industrial Holdings, Bridge House, F.R.M. Haz, Tech, Goodman Bros., Inver, Kinross, Leslie Gold Mines, Tor Investments, United Midland, W. & A. G. & Co., Cadbury Schweppes, Imperial Chemical Industries, O.C. (UK), Philips, Royal Insurance, SKF Group.	Forefront Estates, Mar 3, Parker Knoll, Mar 8, Fisons, Mar 3, Greenwich Cable Communications, Feb 27, London Atlantic Invest. Trust, Mar 14, Microvision, Mar 3, O.C. (UK), Mar 19, Provident Financial, Mar 3, Rivin, Mar 11, Southampton, Isle of Wight & SOE RM Susan Pocket, Mar 27, Wilson (Connolly), Mar 31.			
FUTURE DATES				
Intermar: Astra Industrial Holdings, Mar 24, Britannia Security, Mar 3.				

UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY—Indices of industrial production, manufacturing output (1980=100); engineering orders (1980=100); retail sales volume (1980=100); retail sales value (1980=100); registered unemployment (excluding school leavers) and unfilled vacancies (000s). All seasonally adjusted.

	Ind. prod.	Eng. output	Eng. order	Retail vol.	Retail value	Unempl.	Vacs.
1985							
3rd qtr.	108.3	102.9	104	116.1	145.2	3,124	164.4
4th qtr.	108.4	102.6	106	116.7	177.7	3,122	168.2
1986							
1st qtr.	108.1	102.8	105	118.2	145.4	3,171	166.5
2nd qtr.	108.3	102.5	105	120.0	182.7	3,208	175.6
3rd qtr.	110.6	104.7	107	122.1	212.4	3,212	182.2
4th qtr.	109.6	105.6	107	124.8	232.5	3,143	213.0
June	107.7	102.4	106	121.7	155.4	3,220	184.4
July	110.2	104.5	103	120.9	158.2	3,223	183.2
August	111.1	104.7	103	122.0	155.2	3,219	201.1
September	110.5	105.0	113	122.2	157.2	3,182	215.9
October	109.7	105.1	106	123.2	164.7	3,186	212.8
November	109.7	105.6	106	125.4	182.1	3,145	212.8
December	109.0	106.0	106	126.0	223.2	3,119	210.0
1987							
January				121.7		3,119	210.3

EXTERNAL TRADE—Indices of export and import volume (1980=100); visible balance; current balance (€m); oil balance (€m); terms of trade (1980=100); official reserves.

	Export	Import	Visible balance	Current balance	Oil balance	Terms of trade	Reserve
1985							
3rd qtr.	116.3	124.1	-440	+1,445	+1,900	100.2	14.18
4th qtr.	118.9	127.9	-292	+694	+1,983	101.6	15.54
1986							
1st qtr.	116.9	125.7	-1,437	+549	+1,989	101.0	18.75
2nd qtr.	121.8	128.6	-1,579	+275	+2,550	102.5	19.20
3rd qtr.	123.3	130.1	-1,668	+781	+2,550	103.3	20.14
4th qtr.	129.0	143.9	-2,629	+779	+2,550	103.3	21.59
June	126.3	134.9	-836	+115	+2,440	103.3	19.08
July	127.0	142.9	-1,514	+763	+2,440	103.3	18.53
August	126.5	138.5	-835	+134	+2,550	102.5	22.43
September	125.1	140.6	-1,635	+35	+2,550	102.5	21.59
October	125.1	146.8	-1,632	+334	+2,550	102.5	22.91
November	132.0	142.4	-763	+38	+2,550	100.5	21.92
December							
1987							
January				456			21.95

FINANCIAL—Money supply M0, M1 and sterling M3, (three months' growth at annual rate) bank sterling lending to private sector; building societies' net inflow; HPI, new credit; all, seasonally adjusted. Clearing Bank base rate (end period).

	M0	M1	M3	Bank lending	BS inflow	BS lending	Base rate
1985							
4th qtr.	2.9	17.0	12.9	+5,378	2,299	3,436	11.50
1986							
1st qtr.	4.1	21.4	19.3	+6,203	2,220	7,375	11.50
2nd qtr.	3.1	26.1	27.4	+6,450	1,433	7,739	10.00
3rd qtr.	5.9	30.7	15.6	+6,438	1,685	8,223	10.00
4th qtr.	7.6	34.2	12.6	+10,144	2,814	8,201	11.00
June	2.9	28.7	21.5	+3,001	1,777	2,612	10.00
July	5.4	35.6	20.9	+3,279	387	2,885	10.00
August	5.7	22.6	8.5	+2,715	432	2,668	10.00
September	5.7	34.4	17.7	+944	771	2,576	10.00
October	6.3	38.5	14.1	+3,549	1,951	2,759	11.00
November	6.4	27.5	18.4	+3,910	188	2,635	11.00
December	11.1	-1.2	8.5	+2,685	703	2,897	11.00
1987							
January							11.00

INFLATION—Indices of earnings (Jan 1980=100); basic materials and fuels, wholesale prices of manufactured products (1980=100); retail prices and food prices (Jan 1974=100); Reuters commodity index (Sept 1931=100); trade weighted value of sterling (1975=100).

	Earnings	Basic materials	Wholesale	RPI	Foodstuffs	Reuters	Sterling
1985							
4th qtr.	176.9	132.6	141.4	378.1	337.4	1,771	79.8
1986							
1st qtr.	179.1	132.4	142.4	380.8	343.3	1,812	75.1
2nd qtr.	184.0	128.8	145.7	385.7	348.5	1,453	76.1
3rd qtr.	187.4	120.8	146.3	386.1	348.1	1,544	71.9
4th qtr.	187.5	127.5	147.4	387.0	348.2	1,627	68.2
June	187.9	119.8	146.0	384.7	347.4	1,489	74.0
July	187.2	120.3	146.3	385.9	348.6	1,461	71.4
August	188.8	122.4	146.7	387.5	348.5	1,544	70.4
September	184.8	127.0	147.0	388.4	347.6	1,600	67.8
October	181.2	127.5	147.4	391.7	347.5	1,617	68.5
November	182.4	130.2	147.9	393.0	349.3	1,637	68.4
December							
1987							
January	131.5	148.9	304.5	354.0	1,504	68.8	

* Not seasonally adjusted.

† From January 1986 includes amounts outstanding on credit cards.



Centreway Industries plc
a subsidiary of

Centreway Trust plc
has sold its subsidiary

S.J. & E. Fellows Limited
to

Birmingham Mint Group plc

The undersigned advised
Centreway Industries plc and Centreway Trust plc
in this transaction



ARBUTHNOT LATHAM
BANK LIMITED



(a company incorporated in the Kingdom of Sweden)

has acquired
all the issued share capital of

MARKGROUND LIMITED

(a company incorporated in the United Kingdom)

The undersigned initiated this transaction,
advised the vendors of Markground Limited
and financed the acquisition by
providing short and medium term
partial recourse borrowing facilities
to Consilium AB and its UK subsidiaries



ARBUTHNOT LATHAM
BANK LIMITED



ARBUTHNOT LATHAM
CORPORATE FINANCE DIVISION

Contact:-

Peter Greenhalgh 01-280 8532
Andrew Herd 01-280 8437
Tim Worlledge 01-280 8634

131 Finsbury Pavement, Moorgate,
London EC2A 1AY.

Redemption Notice

Electricity Supply Commission
(South Africa)

9% Guaranteed Sinking Fund Debentures Due 1989

NOTICE IS HEREBY GIVEN, pursuant to the Fiscal Agency Agreement dated as of March 1, 1974 under which the above described Bonds were issued, that Citibank, N.A., as Fiscal Agent, has selected for redemption on March 1, 1987 \$1,050,000 principal amount of said Bonds at the redemption price of 100% of the principal amount thereof, together with accrued interest to March 1, 1987. The serial numbers of the Bonds selected for redemption are as follows:

BOND NUMBER	BOND NUMBER	BOND NUMBER	BOND NUMBER	BOND NUMBER	BOND NUMBER	BOND NUMBER	BOND NUMBER
12 288 1182 1885 3253 4229 5413 5330 7048 7623 8941 12376 13483 13767 14342	27 290 1183 2021 3471 4220 5414 5832 7050 7641 8946 12377 13484 13768 14343	32 292 1184 2022 3472 4221 5415 5833 7051 7642 8947 12378 13485 13769 14344	37 294 1185 2023 3473 4222 5416 5834 7052 7643 8948 12379 13486 13770 14345	42 296 1186 2024 3474 4223 5417 5835 7053 7644 8949 12380 13487 13771 14346	47 298 1187 2025 3475 4224 5418 5836 7054 7645 8950 12381 13488 13772 14347	52 300 1188 2026 3476 4225 5419 5837 7055 7646 8951 12382 13489 13773 14348	57 302 1189 2027 3477 4226 5420 5838 7056 7647 8952 12383 13490 13774 14349
62 304 1190 2028 3478 4227 5421 5839 7057 7648 8953 12384 13491 13775 14350	67 306 1191 2029 3479 4228 5422 5840 7058 7649 8954 12385 13492 13776 14351	72 308 1192 2030 3480 4229 5423 5841 7059 7650 8955 12386 13493 13777 14352	77 310 1193 2031 3481 4230 5424 5842 7060 7651 8956 12387 13494 13778 14353	82 312 1194 2032 3482 4231 5425 5843 7061 7652 8957 12388 13495 13779 14354	87 314 1195 2033 3483 4232 5426 5844 7062 7653 8958 12389 13496 13780 14355	92 316 1196 2034 3484 4233 5427 5845 7063 7654 8959 12390 13497 13781 14356	97 318 1197 2035 3485 4234 5428 5846 7064 7655 8960 12391 13498 13782 14357
102 320 1198 2036 3486 4235 5429 5847 7065 7656 8961 12392 13499 13783 14358	107 322 1199 2037 3487 4236 5430 5848 7066 7657 8962 12393 13500 13784 14359	112 324 1200 2038 3488 4237 5431 5849 7067 7658 8963 12394 13501 13785 14360	117 326 1201 2039 3489 4238 5432 5850 7068 7659 8964 12395 13502 13786 14361	122 328 1202 2040 3490 4239 5433 5851 7069 7660 8965 12396 13503 13787 14362	127 330 1203 2041 3491 4240 5434 5852 7070 7661 8966 12397 13504 13788 14363	132 332 1204 2042 3492 4241 5435 5853 7071 7662 8967 12398 13505 13789 14364	137 334 1205 2043 3493 4242 5436 5854 7072 7663 8968 12399 13506 13790 14365
142 336 1206 2044 3494 4243 5437 5855 7073 7664 8969 12400 13507 13791 14366	147 338 12						

TECHNOLOGY

From new anti-cancer drugs to improved forms of cheeses, industrial opportunities have been opened up by recent innovations in a range of analytical instruments. In the first of three articles, Peter Marsh looks at how specialist chromatography has moved out of the laboratory to play a vital role in production processes



Solid reflections of the liquid state

A WIDE range of companies is turning for jobs such as process control and separation of materials to a new breed of instruments based on liquid chromatography, a technique known for decades but which has been radically changed in recent years by novel technologies.

Liquid chromatographs separate components in a mixture according to the degree to which they are absorbed by special materials. The principle is well known to any child who has separated coloured inks using blotting paper. Liquid chromatography has been altered by developments in a range of disciplines, including pumps, computers and new materials.

Besides the chemical and biotechnology industries, other important users of the machines include organisations which analyse contaminated food or monitor air pollution.

World sales of liquid chromatographs, which typically cost \$5,000 to \$20,000, came to \$82m in 1985, according to Market Intelligence Research, of Palo Alto, California, and the company expects this figure to double to \$133m by 1990.

According to MIR, liquid chromatographs account for the biggest single segment of the \$8m world market for analytical instruments. Such equipment, sales of which are likely to increase to \$5m by 1990, according to estimates, have until now featured in specialist analytical laboratories, where they are used by trained operators.

However, as a result of increasing technical sophistication, which has made many types of analytical instruments more accurate and easier to

use, the machines are finding other applications—in process control systems in chemical plants, for example.

Leading suppliers of liquid chromatographs, which typically come in packages that can fit on to the average desk, include Millipore, Hewlett-Packard, Varian, Beckman Instruments, Perkin-Elmer, all of the US, Sweden's LKB (which is owned by Pharmacia, the pharmaceutical company) and Fyfe-Duncan of the Netherlands.

Early liquid chromatographs were simply strips of paper in a column, down which liquids flowed as a result of gravity. In the past few years, the machines have become small and sophisticated enough to be plugged into process control equipment in chemical plants. Here, the equipment may obtain information about concentrations of materials in mixtures and feed the data to computers.

According to Mr Nancy Pfund, an analyst at Hambrecht and Quist, a venture-capital company in San Francisco, liquid chromatography will become useful in the production of genetically engineered drugs such as interferon and human growth factor. She expects US biotechnology companies such as Genentech and Biogen, together with long-established pharmaceutical concerns like Hoffman-La Roche of Switzerland and SmithKline Beecham of the US, to use the instruments increasingly in production plants.

Other companies turning to liquid chromatography for the preparation of biotechnology-derived products include UK concerns such as Wellcome, Glaxo and Beecham. Wellcome is using liquid chromatography techniques in a plant turning out synthetic insulin.

Another factor behind the growth in applications for liquid chromatography is legislation in

many Western nations which requires chemical companies to establish stricter controls over drug production. The laws will, according to Ms Pfund, force the chemicals industry to employ sophisticated equipment to monitor processes inside plants. Dr Gordon Wilkinson, a UK consultant in scientific instruments business, says established makers of liquid chromatographs may "find it difficult" to move into the emerging process-control business. This is because of the different market techniques which are required.

As a result of this, the companies finding most success in the process-control market for liquid chromatography may well come from outside the dominant concerns already in this business. Dionex and Applied Automation, two US companies, are expected to make progress in this area.

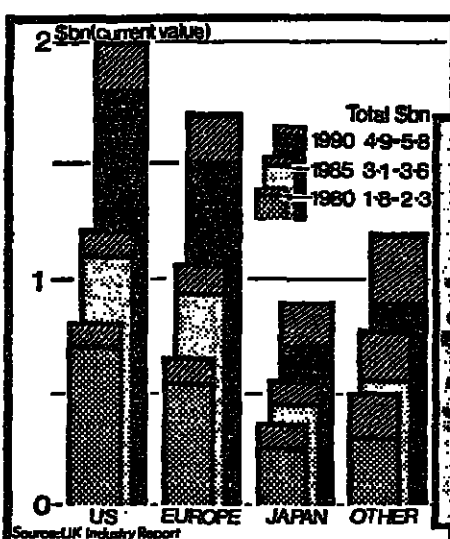
Another US company which specialises in a specific area of

liquid chromatography — although its equipment uses other technologies as well — is Applied Biosystems, of Foster City, California. The company has become the dominant supplier in advanced separation systems for the biotechnology industries. The machines, which cost up to \$200,000, are used for jobs such as identifying proteins or synthesising strands of DNA, the basic genetic threads of life. Such highly complex processes are vital in making a range of biotechnology-derived products, from anti-cancer drugs to improved forms of cheese.

Applied Biosystems, formed in 1981, in the 12 months to last June had sales of \$52m, with profits of \$10m. Among the company's customers are pharmaceuticals and biotechnology concerns such as Celtech, ICI, Cetus and Genentech. Mr Mark Simon, of Kidder Peabody, the New York investment analysts, says the company is "way ahead" of its competitors in automated machines in the biotechnology industry. Other companies selling similar equipment include Millipore, Pharmacia, New Brunswick, Beckman Instruments and Du Pont.

To analyse a material such as a protein, a researcher normally has to add a reagent that strips off molecules from a chain. Other chemicals are added to determine, by a series of steps, the molecule's identity.

Applied Biosystems' equipment does such jobs automatically, greatly speeding up the process. The systems use a range of pumping, separation and detection techniques to add chemicals tiny volumes of reagent, and to channel products from reactions to subsequent steps in the process.



Never-ending power struggle

SUPERCONDUCTION, the elusive property of materials to carry electricity without losses through electrical resistance, has enjoyed chequered fortunes since it was discovered in 1911. Its potential importance was recognised almost immediately, but superconduction has proved to be one of the more tantalising challenges for modern science.

One moment the physicists were claiming they were about to transform electrical engineering through a phenomenon that seems tantamount to perpetual motion. The next, it had vanished into the laboratory again.

Scientifically, superconduction has been out of the news since the mid-1970s, when the last leaps were made in the temperature at which it can be sustained. Recently, however, laboratories in Europe, the US, Japan and China have made claims for successful superconduction further up the temperature scale.

A high-temperature superconducting system could lead to smaller and cheaper electrical machines and transmission systems, even long-distance transport by trains levitated on magnetic cushions. Such systems would be more efficient and less troublesome than present-day electrotechnology, simply because they would dissipate no energy as heat.

A Dutchman, Heike Kamerlingh Onnes, at Leiden University first observed superconduction. He cooled mercury to the temperature of liquid helium, 4.2 degrees Kelvin, just above absolute zero when all molecular motion will cease. At 4.15 degrees K the electrical resistance of mercury drops suddenly, to less than one part in 100 of its value above that temperature. In this case a current still flowing at full strength a year later.

The observation earned Kamerlingh Onnes a Nobel prize in 1913, and set other scientists searching for superconducting materials less costly and toxic than mercury, and more suitable for electrical engineering. Above all, they were looking for materials in which resistance vanished at higher temperatures that were more readily reached and sustained than the temperature of liquid helium.

They soon discovered that they were fighting nature on a second front, if superconduction

was ever to be useful. Not only was the "transition" temperature from a resistive to a superconducting material extremely low, the phenomena also tended to vanish when anything but a very slight magnetic field was present. Electrical engineering is all about magnetic fields.

A highlight in the career of superconduction occurred in 1961, when Dr J. E. Kunzler at the (then) Bell Telephone Laboratories in the US discovered the so-called "hard" or high-field superconductors, distinguished by their ability to retain zero resistance in a strong magnetic field. They were inter-metallic compounds of niobium-titanium, niobium-zirconium and niobium-titanium.

Bell Labs scored again in the early-1970s when, with another US company Westinghouse Electric, it found materials

conducting magnets in a ring about 85 kilometres round. Superconduction, however, has failed to make any headway in markets where the magnetic field continuously changes — as in alternating motors and generators. The US Navy estimates it has spent about \$5m searching for superconductors suitable for making a more efficient and versatile propulsion system for its submarines and ships.

Against this background, the first word of the last new advance came from IBM's European research laboratory near Zurich last spring. It disclosed how it had observed superconduction in a complex new alloy at temperatures as high as 35 degrees K. Last in the year scientists in several other laboratories using very similar alloys made similar claims. Bell Labs, for example, claimed 35.2 degrees K.

Houston University, at a press conference last November, announced a temperature of 40.2 degrees K for the same kind of mixture. Such a claim would seem to bring superconduction well within the reach of liquid-hydrogen cryogenics.

The Houston scientists, led by Prof Paul Chu of the department of physics and space vacuum epitaxy centre, say they have observed the transition to superconduction at a temperature as high as 32.5 degrees K. They were studying a compound of lanthanum, barium, copper and oxygen, sintered from powder into pellets the size of a pinhead. They made their measurements with the alloy under very high pressure, about 12,000 kilobars (thousands of atmospheres).

The transition temperature is tantalisingly close to the boiling point of a still cheaper refrigerant, liquid nitrogen, widely used in industrial refrigeration of food, for example. Unfortunately, not only are the experimental conditions complex, Prof Chu also found "serious deterioration of samples" when he relaxed the pressure.

Nevertheless, the flurry of fresh observations of superconductivity at much higher temperatures than ever before, including some made in laboratories in Tokyo and Beijing, has kindled interest in superconduction.

OUT OF THE BACKROOM

by David Fleishlock

which lost their electrical resistance at a higher temperature, 23 degrees K. After more than half-a-century of searching, the science seemed to be on its way at last to a superconductor which might work at the temperature of mild hydrogens (20.8 degrees K) or even liquid nitrogen (77 degrees K). These are much easier temperatures to sustain in large-scale engineering.

It was not to be. The science got stuck again, while the technologists worked their way round some deficiencies. Oxford Instruments in the UK, for example, perfected the cryogenic plumbing as well as the winding of magnets to maintain a ring of mercury in liquid helium. But practical superconductors working at liquid hydrogen temperature remained beyond reach.

Meanwhile, superconduction at liquid helium temperatures began to find markets where very strong, but unvarying magnetic fields were required, mostly in scientific research centres. The most ambitious scheme being considered today is the American superconducting super-collider, an idea which has just won White House approval. This will be the world's most powerful "atom-smasher", costing \$4.6bn, and it calls for about 10,000 super-

DALE GENERATING SETS



Dale Electric of Great Britain Ltd, Electricity Buildings, Fife, Yorkshire YO4 9YF. Tel: 0753 54141. Telex: 52163

conducting magnets in a ring about 85 kilometres round. Superconduction, however, has failed to make any headway in markets where the magnetic field continuously changes — as in alternating motors and generators. The US Navy estimates it has spent about \$5m searching for superconductors suitable for making a more efficient and versatile propulsion system for its submarines and ships.

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Nevertheless, the flurry of fresh observations of superconductivity at much higher temperatures than ever before, including some made in laboratories in Tokyo and Beijing, has kindled interest in superconduction.

New Issue

This announcement appears as a matter of record only

February 1987



INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

Washington, D.C.

DM 200,000,000
5 1/2% Deutsche Mark Notes 1987/1993Deutsche Girozentrale
— Deutsche Kommunalfbank —Badische Kommunale Landesbank
— Girozentrale —Bayerische Landesbank
Kreditanstalt Odenburg
— Girozentrale —Die Erste Österreichische
Spar-Casse — Bank
First Austrian BankHamburgische Landesbank
— Girozentrale —Landesbank Schleswig-Holstein
Girozentrale

State Bank of Victoria

Westdeutsche Landesbank
GirozentraleBank in Liechtenstein
(Frankfurt) GmbH

Caja de Madrid

DSL Bank
Deutsche Siedlungs-
und LandesbankLandesbank Rheinland-Pfalz
— Girozentrale —

Sparkasse der Stadt Berlin West

Biluben

Crédit Communal de Belgique
Gemeentekrediet van België

Första Sparbanken

Landesbank Saar Girozentrale

State Bank of South Australia

Württembergische Kommunale Landesbank
Girozentrale

Company Notices

NM INCOME AND GROWTH FUND

Societe d'investissement a Capital Variable

2 boulevard Royal
Luxembourg

RC Luxembourg 8-23410

Shareholders are hereby convened to the

ANNUAL GENERAL MEETING

of shareholders of our company, which will take place at the company's registered office, 2 boulevard Royal, Luxembourg, on March 6 1987 at 11 am for the purpose of considering and voting upon the following agenda:

- (1) Submission of the reports of the Board of Directors and of the Independent Auditors
- (2) Approval of the Statement of Net Assets as of December 31 1986 and Statement of Operations for the year ended December 31 1986
- (3) Allocation of the net profits
- (4) Discharge of the Directors and of the Independent Auditors
- (5) Receipt of and nomination of the Directors and of the Independent Auditors: Ratification of the Co-optation of one Director
- (6) Miscellaneous

Resolutions on the agenda of the annual general meeting will require no quorum and will be taken by the majority of the shareholders present or represented.

In order to attend the meeting of March 6 1987 the owners of bearer shares will have to deposit their shares five clear days before the meeting at the registered office of the Company or with Banque Internationale a Luxembourg, 2 boulevard Royal, Luxembourg.

THE BOARD OF DIRECTORS

THE "SHELL" TRANSPORT AND TRADING COMPANY,

Notice is hereby given that a balance of the Register will be struck on Tuesday, 3rd March, 1987 for the preparation of the half-yearly dividend payable on the FIRST PREFERENCE SHARES for the six months ending 31st March, 1987. The dividend will be paid on 1st April, 1987.

For Transferees to receive this dividend, their transfers must be lodged with the Company's Registrar, Lloyds Bank Plc, Registrar's Department, Goring-by-Sea, Worthing, West Sussex, BN12 6DA, not later than 3.00 p.m. on Tuesday, 3rd March, 1987.

By Order of the Board
D. W. Chesterman
Company Secretary

Shell Centre

London, SE1 7NA

26th February, 1987

Public Notices

NOTIFICATION PUBLISHED BY THE SECRETARY OF STATE UNDER SECTION 107 OF THE TELECOMMUNICATIONS ACT 1984 AND UNDER SCHEDULE 2 OF THE TELECOMMUNICATIONS ACT 1984

On 25 February 1987 the Secretary of State for Trade and Industry granted, under Section 7 of the Telecommunications Act 1984, a licence, extended to 31 March 1987, for the running of branch telecommunication systems. This licence is available to any person who is a member of the British Telecommunications Association (BTA) and who is a member of the BTA's branch telecommunication systems committee.

This licence covers most private telecommunication systems used for the personal or business purposes of the members of the BTA. It requires the licence holder to submit a plan of the system to the Secretary of State for approval.

This licence is available from 1st March 1987.

Copies of the licence are available from:

Office of Telecommunications
Telecommunications Division
Room 2404
London EC2N 2BQ

price £1 (The plan of the system should be submitted to the Office of Telecommunications and should accompany orders.)

A FINANCIAL TIMES SURVEY

SHIPPING AND PORTS

This survey is due to be published on 14 April 1987. It will feature articles on the UK Registered Shipping Fleet/The Channel Tunnel/The Ferry Sector/The Pilotage Bill/Freeports/Containerisation and Airports.

If you wish to know more about this survey and would like an editorial synopsis or information on advertising, please contact:

NIGEL BICKNELL

on 01-248 8000 Ext 3365

or write to him at

Bracken House, 10 Cannon Street

London EC4P 4BY



New Compaq Portable III!

AN INVITATION: The first chance to see and use the new Compaq in London. Informal evening at our Holborn showroom with on-hand technical advice from Morse and Compaq staff, plus a very good offer to those who attend. Thursday 5th March, 4pm-8pm, coffee will be served. R.S.V.P.

MORSE COMPUTERS 78 High Holborn, London WC1V 6LS. Telephone 01-631 0644. Telex 252546.

Crédit National

US\$ 500,000,000

Guaranteed Floating Rate Notes due 2000

In accordance with the description of the Notes, notice is hereby given that for the Interest Period from February 20, 1987 to August 20, 1987 the Notes will carry an interest rate of 6.675% per annum.

The interest payable on the relevant Interest Payment Date, August 20, 1987 against coupon no 5 will be US\$ 335.60 per Note.

The Agent Bank

KREDIETBANK

S.A. LUXEMBOURGEOISE

UNITED PLANTATIONS BERHAD

(Incorporated in Malaysia)

NOTICE OF DIVIDEND

NOTICE IS HEREBY GIVEN that an interim dividend of 3 per cent without deduction of Malaysian tax is declared in respect of the year ended 31 December 1986.

Notice is also hereby given to holders of Share Warrants to Bearer that Coupon No. 84 attached from Share Warrants to Bearer should be presented for payment on or after 14 February 1987 to the Hongkong Bank, 90 Bishopsgate, P.O. Box 199, London EC2P 2JA.

PUBLIC SPEAKING training and speech therapy by award winning public speaker, 01-639 6622. First lesson free.

Art Galleries

ZAMANA GALLERY, 1 Cromwell Gardens, SW7. 01-844 0812. FESTIVAL OF COLOUR. Paintings by Young Artists from the Islamic World. Until 26 April. Tues-Sat. 10-5.30. Sun. 12-5.30.

Clubs

EVE has outlined the others because of a policy of fair play and value for money. Super from 10-3.30 am. Disco and top musicians. Glamorous topnotes, exciting shows. 156, Regent St., W1. 01-734 6377.

INTERNATIONAL TAXATION

The Financial Times proposes to publish a Survey on International Taxation on April 23 1987

Among the subjects reviewed will be:
INCOME TAX REFORM
THE RISE OF VALUE ADDED TAX
THE GROWTH OF INTERNATIONAL TAX CONSULTANCIES

For more information about advertising in this Survey and a copy of its synopsis, contact

Claire Broughton

on 01-248 8000 extension 3234

The content, size and publication dates of Surveys in the Financial Times are subject to change at the discretion of the Editor

	Ed Form	Q14 Form
1. <i>What is the purpose of the study?</i>	1. <i>What is the purpose of the study?</i>	1. <i>What is the purpose of the study?</i>
2. <i>What are the research questions?</i>	2. <i>What are the research questions?</i>	2. <i>What are the research questions?</i>
3. <i>What are the hypotheses?</i>	3. <i>What are the hypotheses?</i>	3. <i>What are the hypotheses?</i>
4. <i>What are the variables?</i>	4. <i>What are the variables?</i>	4. <i>What are the variables?</i>
5. <i>What are the methods?</i>	5. <i>What are the methods?</i>	5. <i>What are the methods?</i>
6. <i>What are the results?</i>	6. <i>What are the results?</i>	6. <i>What are the results?</i>
7. <i>What are the conclusions?</i>	7. <i>What are the conclusions?</i>	7. <i>What are the conclusions?</i>
8. <i>What are the implications?</i>	8. <i>What are the implications?</i>	8. <i>What are the implications?</i>
9. <i>What are the limitations?</i>	9. <i>What are the limitations?</i>	9. <i>What are the limitations?</i>
10. <i>What are the future directions?</i>	10. <i>What are the future directions?</i>	10. <i>What are the future directions?</i>

[illegible]**FT UNIT TRUST INFORMATION SERVICE**[illegible]

INSURANCES

ET CROSSWORD PUZZLE NO 6-263

F1 CROSSWORD PUZZLE NO. 5,100

CINEPHILE

1 2 3 4 5 6 7 8

9

10 11

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17 18 19 20 21

22 23 24

25 26

27 28

ACROSS 4 Dismissal, however, for old

- | | | | | |
|----------|---|----------------|----|--|
| 10 | Standard of lighting (4-4) | instrument (?) | 6 | Flowers (nothing less) would produce this (8, 6) |
| 10 | Believe with puppet? (5) | | 7 | Alter the score of the Mendelssohn piece (5) |
| 11 | In a marine creature, orifice in the surface of the body (8) | | 8 | For my trial I moved like a soldier (8) |
| 12 | Place of disaster makes Roy famous (5) | | 9 | Legs jumper has some licence for lark (6) |
| 13 | Not happy at assassinated Egyptian (5) | | 10 | Supported round number with fat added? (9) |
| 14 | Ticket from France in quar terms (6) | | 11 | Egg-layer, a useless type, comes in extra (8) |
| 15 | Beggar can't be company: horse needed (?) | | 12 | Adage, badly cut, put in faint: (8) |
| 16 | Company can be 51, badly timed (?) | | 13 | I leave person in church (?) |
| 20 | Backer of American oath should be shot (3, 3) | | 21 | Car crash on odd day in bucolic land (extra 8) |
| 21 | Versary of Press Baron? (5) | | 22 | It's black and sticky: wait! (5) |
| 23 | Busman with baton? (9) | | | |
| 25 | Chief standard on a horse (9) | | | |
| 26 | Last is first, last is middle, and first is last, in prisoner's place (8) | | | |
| 27 | Adage it may go without (8) | | | |
| 28 | Sort of society out-lined among small fish? (8) | | | |
| - DOWN - | | | | |
| 1 | Place of destruction puts cover on cold sweat (8) | | | |
| 2 | Girl and I entertained by mother with inflammable metal (8) | | | |
| 3 | The Mufti? More like the Cid! | | | |

Solution to Puzzle No 6,282

K	A	N	G	A	R	O	S	E	R	A	
I	N	D	E	A							
T	I	V	A	T	E	D	R	A	G	O	N
E	N	R	O	L	M	E	N	T			
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N	E	A	G	E	S	P	L	A	C	A	T
W	A	P	R	A	M	A	N	T			
K	E	R	O	P	E	N	D	I	C	A	N
E	R	O	P	E	N	D	I	C	A	N	T
I	T	A	L	I	C	R	E	G	A	T	E
N	M	N		A	R	N		A			
G	R	A	V	E	L	I	K	E			

AUTHORISED UNIT TRUST & INSURANCES

[illegible]

COMMODITIES AND AGRICULTURE

Rule change threatens MidAmerica Exchange

BY DAVID OWEN IN CHICAGO

THE CONTINUED existence of the MidAmerica Commodity Exchange, the ally of the Chicago Board of Trade, could be in jeopardy as the result of proposed amendments to rules governing the number of futures contracts that can be held in a range of agricultural commodities.

Limits on many agricultural contracts are set by the Federal Government unlike those in most other commodities which are set by exchanges themselves.

The proposed changes would actually liberalise restrictions in terms of overall limits but would combine permitted limits for grain and oilseed contracts at the CBOT and the MidAm.

This would effectively eliminate the incentive for CBOT traders to use the smaller exchange as a means

of increasing outstanding positions over and above the limit allowed on a single exchange.

"We are proposing changing the section of the regulations dealing with federal speculative limits from looking at a generic commodity to specific contracts," an official of the Commodity Futures Trading Commission, the US industry's regulatory watchdog, explained. This is because, in many cases, contract delivery points and quality specifications differ, she added.

The combining of permitted limits at the CBOT and its affiliate had been proposed, she said, because, in these cases, delivery points and quality specifications are the same.

A total of five commodities, traded at both the CBOT and the MidAm would be affected:

namely, maize, wheat, soybeans, soybean meal and oats.

CBOT officials counter that the proposed change "takes two separate entities and combines them as one entity for speculative limits only."

Moreover, in a letter to the CFTC, CBOT chairman, Mr. Karsten Mahmann, claimed that the proposal "expressly violates" the affiliation agreement "which the commission endorsed by its approval of the affiliation."

If the exchange membership is forced to reconsider its decision under new conditions, he added, the affiliation could be "undone" and the MidAm faced with the likelihood of a forced dissolution.

The commission will vote again on the proposal after a 90-day discussion period.

Iran agrees £35m NZ lamb purchase

By Dai Hayward in Wellington
NEW ZEALAND has made a verbal agreement with Iran for the sale of 90,000 tonnes of lamb, in the first lamb for cash deal in five years. Lamb sales to Iran over the past few seasons have all been paid for with oil shipments which New Zealand had to dispose of through a third party.

This year's deal is worth about NZ\$100m (£35m). The Meat Board has not disclosed the price but it is reported to be a favourable one for Iran.

Mr. Colin Moyle, New Zealand's Agriculture Minister, said Iran's war with Iraq and the low price of oil meant that Iran was short of foreign funds. New Zealand was prepared to accept a low price now in the belief it would be met by a substantial supplier of lamb to Iran in future years. The 90,000 tonnes which will be shipped this year compares with the 155,000 tonnes sold to Iran in the oil barter deal last season.

The agreement for the sale follows intensive negotiations in Wellington.

The Government has agreed to a request from the farm industry to reinstate the guarantee to the meat industry for the Iran contract. This means that exporters can pay farmers for their lamb without having to wait for proceeds of this sale from Iran. In previous years it has taken some time before proceeds from the sale of oil received for lamb shipments has been transmitted back to New Zealand.

Mr. Moyle said another pleasing feature of the deal was that New Zealand had sold so much lamb to one customer. It would have been difficult to find a market for this at a satisfactory price, he said.

The USDA did not want to offer subsidies unless they were sure the USSR would accept, said Mr. Dick Fritz of the US Wheat Associates. Scheduling difficulties had left only a few weeks to prepare for the meeting and they did not have time to get their ducks in a row.

Other analysts pointed out the opposition to the subsidies of Mr. George Shultz, the US Secretary of State. The Administration, they say, is divided and preoccupied with the Iranian arms deal scandal, and until it reorganises, secondary matters, like Soviet-US trade relations, will remain in chaos.

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LONDON MARKETS

COPPER PRICES rallied on the London Metal Exchange yesterday in response to gains in the New York market and a downturn in sterling. The cash Grade A position, which had lost £13 on Monday and £15 on Tuesday, closed £10 higher at £917.50 a tonne. Dealers said the market was underpinned by "constructive fundamentals and chart patterns. They also reported expectations of further declines in LME warehouse stocks this week following last week's heavy fall. The currency factor also helped offset LME base

metals to recoup some of their earlier losses. Cash lead recovered Tuesday's £5.50 decline in response to light buying, while speculative buying and covering against earlier sales lifted lead price by \$4 to £285.50 a tonne. A \$5 rise in cash aluminium to \$585.50 a tonne, but dealers said the market lacked the fundamental strength to test recent 22-month highs, and suggesting that further downward correction could take place.

LME prices supplied by Amalgamated Metal Trading.

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Wheat Fut. May £113.50 -0.08 £113.50
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INDICES

REUTERS
Feb. 26 Feb. 24 Mar. 1987
1882.61679.1 1607.7 1809.4
(Base: September 18 1941=100)

DOW JONES
Dow Jones 24 Feb. 25 Mar. 26
Spot 114.21 114.24 -139.67
Fut. 115.68 115.73 -135.00
(Base: December 31 1921=100)

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US FUTURES

GOLD FUTURES opened higher, as expected, on mixed buying and local short-cover

CURRENCIES, MONEY & CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar and pound weaker

THE DOLLAR closed lower after a quiet day on the foreign exchange market. There has been no sign so far this week of the US currency testing its recent trading range of DM1.80 to DM1.85 against the D-Mark or ¥152 to ¥154 in terms of the Japanese yen. Today and tomorrow are expected to produce more news to move the market however. The Tower Commission report on the sale of arms to Iran is due to be published today, and the market awaits to see the impact on the Reagan Administration.

January US durable goods orders, delayed because of bad weather, will also be announced. A fall of 0.5 per cent to 1.0 per cent has been forecast.

Friday's January US trade figures may prove the biggest test for the recent Paris agreement, by the main industrial nations, to stabilise foreign exchange rates. Forecasts for the trade deficit range between \$11bn and \$18bn, compared with \$10.7bn in December.

The dollar fell to DM1.8280 from DM1.8340, to FF9.0590 from FF9.1000, to Sfr1.5380 from Sfr1.5500, and to ¥153.60 from ¥154.00.

On Bank of England figures the dollar's index was down 0.2 at 104.0. Sterling's trading range against the dollar in 1986-87 is 1.555 to 1.700. January average 1.597. Exchange rate index fell 0.4 to 89.5, compared with 71.5 six months ago.

Sterling retreated with the weaker dollar, and also suffered from a fall in oil prices. Underlying sentiment remained reasonably good, however, following recent encouraging UK economic news.

STERLING INDEX

	Feb 25	Latest	Previous
1 month	1,539.1-1,540.5	1,537.1-1,539.5	
3 months	1,537.1-1,539.5	1,535.1-1,537.5	
12 months	1,535.1-1,537.5	1,533.1-1,535.5	

CURRENCY RATES

	Feb 25	Latest	Previous
US dollar	1.539.1-1,540.5	1,537.1-1,539.5	
1 month	1,537.1-1,539.5	1,535.1-1,537.5	
3 months	1,535.1-1,537.5	1,533.1-1,535.5	
12 months	1,533.1-1,535.5	1,531.1-1,533.5	

CURRENCY MOVEMENTS

	Feb 25	Latest	Previous
US dollar	1.539.1-1,540.5	1,537.1-1,539.5	
1 month	1,537.1-1,539.5	1,535.1-1,537.5	
3 months	1,535.1-1,537.5	1,533.1-1,535.5	
12 months	1,533.1-1,535.5	1,531.1-1,533.5	

OTHER CURRENCIES

	Feb 25	Latest	Previous
US dollar	1.539.1-1,540.5	1,537.1-1,539.5	
1 month	1,537.1-1,539.5	1,535.1-1,537.5	
3 months	1,535.1-1,537.5	1,533.1-1,535.5	
12 months	1,533.1-1,535.5	1,531.1-1,533.5	

EXCHANGE CROSS RATES

	Feb 25	Latest	Previous
US dollar	1.539.1-1,540.5	1,537.1-1,539.5	
1 month	1,537.1-1,539.5	1,535.1-1,537.5	
3 months	1,535.1-1,537.5	1,533.1-1,535.5	
12 months	1,533.1-1,535.5	1,531.1-1,533.5	

FT LONDON INTERBANK FIXING

	Feb 25	Latest	Previous
US dollar	1.539.1-1,540.5	1,537.1-1,539.5	
1 month	1,537.1-1,539.5	1,535.1-1,537.5	
3 months	1,535.1-1,537.5	1,533.1-1,535.5	
12 months	1,533.1-1,535.5	1,531.1-1,533.5	

MONEY MARKETS

	Feb 25	Latest	Previous
US dollar	1.539.1-1,540.5	1,537.1-1,539.5	
1 month	1,537.1-1,539.5	1,535.1-1,537.5	
3 months	1,535.1-1,537.5	1,533.1-1,535.5	
12 months	1,533.1-1,535.5	1,531.1-1,533.5	

INTEREST RATES

	Feb 25	Latest	Previous
US dollar	1.539.1-1,540.5	1,537.1-1,539.5	
1 month	1,537.1-1,539.5	1,535.1-1,537.5	
3 months	1,535.1-1,537.5	1,533.1-1,535.5	
12 months	1,533.1-1,535.5	1,531.1-1,533.5	

UK clearing bank base

	Feb 25	Latest	Previous
US dollar	1.539.1-1,540.5	1,537.1-1,539.5	
1 month	1,537.1-1,539.5	1,535.1-1,537.5	
3 months	1,535.1-1,537.5	1,533.1-1,535.5	
12 months	1,533.1-1,535.5	1,531.1-1,533.5	

ing bank base rates continued to

	Feb 25	Latest	Previous
US dollar	1.539.1-1,540.5	1,537.1-1,539.5	
1 month	1,537.1-1,539.5	1,535.1-1,537.5	
3 months	1,535.1-1,537.5	1,533.1-1,535.5	
12 months	1,533.1-1,535.5	1,531.1-1,533.5	

Starling's exchange rate index

	Feb 25	Latest	Previous
US dollar	1.539.1-1,540.5	1,537.1-1,539.5	
1 month	1,537.1-1,539.5	1,535.1-1,537.5	
3 months	1,535.1-1,537.5	1,533.1-1,535.5	
12 months	1,533.1-1,535.5	1,531.1-1,533.5	

AS OIL FUTURE

	Feb 25	Latest	Previous
US dollar	1.539.1-1,540.5	1,537.1-1,539.5	
1 month	1,537.1-1,539.5	1,535.1-1,537.5	
3 months	1,535.1-1,537.5	1,533.1-1,535.5	
12 months	1,533.1-1,535.5	1,531.1-1,533.5	

FINANCIAL FUTURES

Late fall by gilts

LONG-TERM gilt futures fell in late trading on the London International Financial Futures Exchange yesterday. Cash gilts drifted lower throughout the day and gilt futures weakened on disappointment at the March contract's failure to hold a six-month high of 119.00 touched on Tuesday.

March long-term gilts opened little changed at 118.40 and touched a peak of 118.40, before retreating to a low of 117.25 in the afternoon, and closing at 117.30, compared with 118.00 at Tuesday's close.

Trading was active, with the March contract recording volume of 23,646 lots, and June 10,725 lots.

Sterling moved lower on the foreign exchanges, and the market began to show renewed concern about falling oil prices.

US Treasury bond futures for March delivery finished near the day's peak on Liffe, at 101.43, compared with 100.28 on Tuesday. The highest point touched was 101.06.

The dollar weakened on the exchanges, but there was a lack of other factors to move the market. Bad weather earlier this week in Washington has delayed publication of January US durable goods orders until today. These are

expected to fall by about 0.5 per cent to 1 per cent, which should help underpin US Treasury bonds.

But the main test for the market is likely to be tomorrow, when the January US trade figures are published. Recently sentiment has been helped by encouraging news on inflation, including lower oil prices, but the market's attitude towards the trade deficit has changed. A large deficit is now regarded as harmful, because it will weaken the dollar and increase inflationary pressure.

Estimated volume total, Calls 85, Puts 0. Estimated volume total, Calls 85, Puts 0. Estimated volume total, Calls 85, Puts 0.

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EUROPEAN OPTIONS EXCHANGE

	May 87	Aug 87	Nov 87	Dec 87
US dollar	1.539.1-1,540.5	1,537.1-1,539.5	1,535.1-1,537.5	1,533.1-1,535.5
1 month	1,537.1-1,539.5	1,535.1-1,537.5	1,533.1-1,535.5	1,531.1-1,533.5
3 months	1,535.1-1,537.5	1,533.1-1,535.5	1,531.1-1,533.5	1,529.1-1,531.5
12 months	1,533.1-1,535.5	1,531.1-1,533.5	1,529.1-1,531.5	1,527.1-1,529.5

BASE LENDING RATES

	Feb 25	Latest	Previous
US dollar	1.539.1-1,540.5	1,537.1-1,539.5	
1 month	1,537.1-1,539.5	1,535.1-1,537.5	
3 months	1,535.1-1,537.5	1,533.1-1,535.5	
12 months	1,533.1-1,535.5	1,531.1-1,533.5	

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LONDON SHARE SERVICE

[illegible]

EXHIBS—Continued

2010	2009	2008	2007	2006	2005	2004	2003	2002	2001	2000	1999	1998	1997	1996	1995	1994	1993	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	16
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Late surge sees equities scale new heights as Glaxo and other drug issues lead the way

The Gold Mines index added 8.1% at 316.2. Platinums showed Rustenburg a strong market and finally 8 up at 804p but Impala dipped 10 to 763p reflecting substantial switching by South African investors; price of Impala and Rustenburg were incorrect in Wednesday's paper. UK Financials included a firm feature in Consolidated Gold Fields which responded to the upturn in gold with a 9 jump to 767p. Recently-active Greenwich Resources touched 200p-bid at one point before settling a net 2 up at 194p.

British Airways returned to prominence in Traded Options, recording 4,063 calls—1,022 in the April 90s' and 2,292 puts—1,360 in the July 110s. Overall, 55,627 deals were done comprising 39,180 calls and 16,447 puts.

- First dealings
Feb 16
- Last dealings
Feb 27
- Last declaration
May 28
- For Settlement
June 8

Stocks to attract money for the call included Cater Allen, Talbot, Premier, Consolidated, Polymark, South Capital, Hampton Trust, Systems Designers, J. Williams, Sidlaw, Amstrad, Babcock International, B.C.A., Sound Diffusion, Retaprint, Bardsey, Geest, Glanfield Lawrence, Berkeley and Hay Hill, Atlantic Resources, Wellcome, Ferranti, Riley Leisure, Mitchell Cotts, Greenwich Resources, London Securities, Peek Holdings and Bula Resources. Puts were arranged by Wellcome, Phoenix Resources, S. Banks, while double options were transacted in Standard Chartered and Wellcome.

The following is based on trading volume for Alpha securities dealt through the SEAQ system yesterday until 6 pm.

Stock	Volume	Closing price	Day's change	Stock	Volume	Closing price	Day's change
ASDA-MFI	21,000	362	-6	Ladbroke	623	433	+4
Aldi's, years	1,900	245	-1	Land Securities	1,000	237	-1
Amers. Bk. Foods	287	316	-1	Legal & Gen.	1,100	237	-2
BAT	2,500	250	+7	Lloyds Bank	5,500	464	-20
BET	336	518	+2	MEPC	2,100	365	+3
BGC	2,300	465	+4	Marks & Spencer	3,700	232	+5
Biffa	524	255	-1	M&S	3,800	460	-1
BPOC	983	304	+6	MatWest Bank	9,200	599	-19
BTR	7,700	333	+18	Pearson	1,100	363	+3
Barclays	4,500	242	-1	P&O	1,100	431	+13
Bax	447	895	+9	Pilkington Bros	1,600	750	-1
Beecham	5,300	557	+27	Plenium	1,900	242	+3
Blue Circle	8,100	614	+6	Prudential	2,900	692	-1
Boots	8,300	305	+16	Racal	23,000	225	-1
Brit. Airways	23,950	112	+3	Rank Org	717	673	+23
Brit. Aers	3,100	255	-2	RH&R	260	477	-1
Brit. Cel.	36,000	75	-2	Redditt & Col	217	210 1/2	+4
Britoil	8,600	259	-3 1/2	Reid Int.	427	471	-5
BP	8,650	723	+6	Reid Int.	283	658	+5
Brit. Telecom	4,700	260	-2	RITC	207	777	+10
Burlin	1,200	235	+9	RMC	2,600	247	-1
Burton	3,100	288	+12	Rover	2,300	482	-1
Cable & Wire	1,800	844	+1	Roverline Mac	385	320	-1
Cadbury Schweps	6,400	240	+5	Ryl Bnk of Scotland	585	220	+1
Casto Vyeila	690	500	+2	Royal Insurance	1,200	210 1/2	+3
Cem. Union, Unit	4,300	247	-1	S&P	3,800	475	+5
Cen. Gold	1,100	767	+9	Saatchi & Saatchi	384	875	+5
Consolid.	878	365	-3	Sainsbury	289	875	+5
Coopers	403	403	-1	Scott & Newcastle	1,100	229	+3
Dee Corp.	1,700	253	+8	Sears	1,500	314	+1
Dico Group	5,000	286	+10	Sedgwick	1,700	136	+4
English Chain Clays	3,100	408	+10	Shaw Savill	2,300	210 1/2	+3
Fisons	3,100	629	+14	Smith & Nephew	3,600	170	+3
Gen. Accident	435	777	+17	Standard Chart	265	757	-3
Gen. Elect.	1,000	224	+5	Stanton	3,800	880	-1
Globe	6,100	216 1/2	+5	Sun Alliance	5,346	77 1/2	+16
Globe Investment	214	150	+1 1/2	TSB Bank	2,400	77 1/2	+2
Granada	1,000	223	+3	Travel	922	452	-1
Grant Mfg.	2,300	494	+10	Tesco	1,600	451	+7
Gas WA	299	172 1/2	+4	Thorn EMI	3,500	389	+11
Grampian R.E.	222	92	-2	Trafalgar House	1,000	211	+1
GKN	2,150	343	+4	Throuse Force	1,000	211	+1
Gallmeister	10,000	318	+11	Unigate	1,400	394	-1
Jameson Prop	492	98	-2	Unilever	307	418	+1
Hanson Trust	9,300	367	+3	United Biscuits	996	278	-1
Hawker Sidel	331	523	+4	Wellcome	900	520	+38
Hillendown Plc	2,300	270	+1	Woolworth WA	1,400	758	-1
ICI	3,100	619	+3	Willis Faber	148	445	-3
Imp. Cont. Gas	708	624 1/2	+7	Woolworth	1,400	758	-3
Int'l. Cont. Gas	247	624 1/2	+7				

	Rises	Falls	Same
British Funds	1	109	3
Corporations, Dominion and Foreign Bonds	24	0	46
Industrial	673	302	563
Financial and Properties	236	88	263
Oils	23	34	55
Plantations	5	4	5
Mines	73	45	64
Others	61	53	67

EQUITIES												
Issue Price	Amount Paid up	Latest Balance Sheet Date	1966/67					Clearing Price	+ or -	Net Div.	Times Cover	P.E. Ratio
			Debt	High	Low						Per Year	
111	F.P.	501	812	65	37	Saweco (Rest) 1st	812	+1	10.5	6.6	3.3	20.9
112	F.P.	65	34	87	37	Border Tr	551-67	-1	16.5	5.2	6.3	11.1
113	F.P.	65	34	110/2	103	Brent Airways	1097	+2	86	2.4	5.0	10.6
114	F.P.	65	34	110/2	103	Date Group 100	126	+1	84.5	2.6	5.0	9.9
115	F.P.	61	122	107	107	Gaynor Group 100	121	-1	12.7	6.7	3.1	10.6
120	F.P.	51	29	24	24	Marathon Leisure Sp	29	-2	10.1	12.4	0.5	23.3
121	F.P.	141	121	88	88	Newman Group 50	89	-2	8.2	7.2	2.1	0.4
122	F.P.	301	182	146	146	Newton Group 50	182	-1	13.2	1.4	1.4	1.4
123	F.P.	141	141	141 1/2	141 1/2	Oliver 100	141	-1	11.6	1.7	1.7	1.7
124	F.P.	121	104	104	104	Playboy Group 50	166	-1	83.0	3.4	2.6	15.9
130	F.P.	75	78	75	75	Medicine Tr. Inc.	77	-1	10.4	1.4	1.4	1.4
131	F.P.	50	53	50	50	De Capital 500	50	-1	10.4	0.5	1.7	1.7
132	F.P.	53	52	52	52	Mazda 100	52	-1	10.4	0.5	1.7	1.7
133	F.P.	109	101	101	101	Paribas French Int	108	-1	10.4	0.5	1.7	1.7
134	F.P.	109	101	101	101	Offshore Leisure Cap 100	108	-1	84.26	2.26	4.6	12.2
135	F.P.	74	152	152	152	Stanley & Stock 50	152	-1	84.26	2.0	4.0	17.2
136	F.P.	106	97	97	97	Soc. Int. Tr. Warrans	106	-1	10.4	0.5	1.7	1.7
137	F.P.	272	183	148	148	Viking Packaging 100	183	-1	33.5	3.6	2.7	17.7

Issue Price £	Amount Paid £	Latest Renewal Date	1980/87		Stock	Closing Price £	+ or -
			High	Low			
\$100	£50	19/5	92%	21%	Mus-Sussex Water-11%; Red Dec 2012-16	52%	..
..	F.P.	F.P.	100%	100	Waterwinne 10 1/4% Bds 15/2/89	100%	..
..	F.P.	F.P.	123%	110+p	P. & O 6 1/4% Cms Red Pri.	123%	+3

Issue Price	Amount Paid up	Latest Reissue Date	1980-7		Stock	Closing Price	+ or -
			High	Low			
310	Nil	16.3	78 pm	65 pm	Anglia TV	71pm	+3
170	Nil	3.4	78pm	40pm	Burgess Products	76pm	+12
480	Nil	27.3	93 pm	48 pm	Cocoon 500	75pm	-3
137	Nil	27.3	39 pm	14 pm	Wiggins Group	78pm	

Announcements date usually later by 10 days than ex-dividend date. * Annualized dividend \$ figures based on compensation estimates. † Dividend rate paid on equity or net of capital. ‡ Annualized dividend \$ figures based on earnings adjusted by latest interim financials. § Dividend and Yield based on FY96 Forecasts derived from consensus estimates as of 1/27/97. ¶ Estimated annualized dividend, covered and P/E based on latest annual earnings. ** Form Factors' indicated dividends and the ratio based on projections or other official estimates. *** Pro payments... Forecasts, or estimate annualized dividends... based on previous year's earnings. **** Issued by lender. †† Offered holders of ordinary shares as "topps." ††† Issued at previous year's earnings. †††† Issued in connection with reorganization or merger. ††††† Allocation plan. †††††† Unlisted securities market. ††††††† London listing. §§ Includes warrants entitlement.

pharmaceutical issues which closed with above average gain

Racal continued to attract considerable support 23m shares changed hands yesterday making a 21c rise to 760. In the interim, investors continued to warm to the profits potential of its Vodafone operations and looked forward to the forthcoming management visit to the City. The stock rose further 7½p to 755½p. Other Electrical majors moved up with GEC 5c to 223p and Thermo EMU 4 higher at 82p. Elsewhere, Saracote Technology jumped 11c to 185p while the oil majors, Shell and BP and Burgess Products reflecting expansion prospects with a gain of 18 at 26p. International Signal and Central put on 8 at 27p and Stone

In a year's best of 765p. Elsewhere in a generally buoyant Foods sector, British Food continued to trade at a small two-way business which saw it move more than 21m shares in a day to 169p in the morning on Press reports that a share stake building exercise had been taking place, but the stock added only 1½p to 157p as two broking firms turned heavy sellers, before staging a rally which prompted a close of 162p, a net fall of 8. Hillsdown attracted good support, and the stock made a bullish start, rising to 105p to 27p. Northern Foods rose 12p to 305p and Cadbury Schweppes, ahead of today's preliminary figures, edged up 5c to 260p.

Responded to the good preliminary figures and proposed two-for-one share split, the stock rose 11c to 777p. Unilever, swaying net Tuesday's announcement of the annual results, gained 1½c to 224½. Organisation, helped by the chairman's annual statement, advanced 10c to 263½. Shell, despite a 20c drop to 257p ahead of an expected pre-announcement of the company. Associated British Foods featured a fresh rise of 15c to 501p, but Smiths Industries fell 10c to 275p. Anglo Siam, Anglo Siam and Montagu downgraded their 1988 and 1987 profits estimates for the coming year. British Vics were good at 381p, up 23, along with Highgate at 381p and Job which put on 15 more to 200p.

The enthusiastic response to Glaxo's satellite presentation to analysts and investors on Tuesday triggered off demand for other

NEW HIGHS (217)
AMERICANS (21, CANADIANS (1),
BANKS (2), BREWERS (1), BUILDING
(2), CHEMICALS (7), STORES (7)
ELECTRICALS (18), ENGINEERING
(15), FOODS (6), HOTELS (1),
INDUSTRIALS (56), INSURANCE (1),
LEISURE (14), MOTORS (5),
NEWSPAPERS (7), PAPER (1)
PROPERTY (23), SHIPPING (2),
SHOES (3), TEXTILES (2), TRUSTS
(17), OILS (2), OVERSEAS TRADER
(2), PLANTATIONS (1), MINES (4).
NEW LOWS (1)
INDUSTRIALS (1) Huntleigh Tech.

CALLER		DATE	

[illegible]

Option	Mar	June	Oct	Mar	June	Oct
Bass ('853)	700 150	165 135	185 150	1 5	4 5	5 12
	850 280	200 65	200 65	90 17	60 48	48 70
GKN ('542)	380 330 360	64 48 19	67 54 27	1 5 17	3 14 23	4 7 34
Jayhawk ('612)	550 650	65 85	70 85	10 45	11 55	13 60
Option	May	Aug	Dec	May	Aug	Dec
Barclays ('536)	500 550	50 22	65 35	11 50	18 45	18 50
Midland ('599)	550 650 700	57 65 67	67 84 12	13 50 125	20 82 127	17 47 130
Option	May	Aug	Nov	May	Aug	Nov
Brit. Amco ('677)	550 600 650	107 69 50	122 — 35	3 15 43	9 23 57	— — 86
BAT ('549)	550 600 650	36 31 11	75 62 25	78 62 58	15 35 65	18 40 70
Brit. Telecom ('268)	220 260 280	35 27 16	41 27 24	3 18 26	6 10 18	9 14 30
Canbury Sweepers ('259)	240 260 280	19 28 31	41 30 36	3 8 19	6 18 38	9 18 38

Genco ('627)		1250 615	385 330	425 360	455 390	2 1	8 5	17 15
		1400 1400	235 235	280 280	325 325	10 10	25 25	48 48
		1550 1550	1160 1160	1480 1480	220 220	55 55	70 70	90 90
Nassco ('364)		135 160 160	315 315 6 1/2	360 360 14 1/4	390 390 20	1 1/2 1 1/2 15	2 9 1/4 17	11 1/2 18 28
Lowrie ('272)		200 220 240	73 73 73	78 78 61	88 88 44	0 1/2 1 1/2 14	3 1/2 5 23	5 9 23
Teyco ('450)		360 390 440	95 65 65	103 73 68	115 90 90	1 2 22	2 5 27	5 9 30
Thorn EMI ('982)		500 550 600	126 86 60	142 103 45	150 113 32	1 2 4	2 4 37	2 3 43
Trusthouse Forte ('211)		180 220	34 16	41 26	47 34	1 14	3 10	4 15
Option		Feb.	Mar.	Apr.	May.	Feb.	Mar.	Apr.
FT-SE	1650	315	335	350	360	1	1	1
United	1675	345	365	385	405	1	1	1
(1960)	1700	265	285	300	315	1 1/2	3	6
	1750	215	235	255	275	1	1	1
	1800	185	205	220	230	1	1	20
	1850	115	145	170	187	2	22	25
	1900	85	105	120	135	12	35	38
	1950	80	95	110	125	13	35	38
	2000	3	4	5	6	65	80	95

February 23, 1975

Total Comrades 55,150 P. 39,180. Pts. 16,447

FT-SE 1650

**These Indices are the joint compilation of the Financial Times,
the Institute of Actuaries and the Faculty of Actuaries**

EQUITY GROUPS & SUB-SECTIONS		Wednesday February 25 1987										Feb 24		Feb 23		Fri Feb 20		Year ago (approx.)	
Figures in parentheses show number of stocks per section		Index No.	Day's Change %	Est. Earnings Yield (Max.)	Gross Div. Yield (ACT at 25%)	Est. P/E Ratio (Net)	Adj. Adj. 1987 to date	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.		
1	CAPITAL GOODS (208)	847.88	+1.2	7.52	3.12	16.84	1.04	837.54	838.95	838.28	866.68								
2	Building Materials (27)	1013.14	+0.6	7.86	3.20	13.64	0.72	1017.17	1018.08	1027.46	707.70								
3	Contracting, Construction (28)	1420.91	+0.4	6.77	3.32	20.33	1.72	1434.56	1417.89	1424.77	1033.61								
4	Electricals (12)	1974.46	+1.1	7.54	3.29	17.02	1.59	1972.44	1978.73	1977.37	1398.38								
5	Electronics (38)	1393.22	+1.7	6.66	3.15	17.24	0.63	1396.07	1394.17	1424.97	1656.50								
6	Mechanical Engineering (61)	475.36	—	8.50	3.51	15.02	0.76	475.30	477.77	480.04	570.24								
7	Metals and Metal Forming (7)	441.02	+2.1	8.23	3.38	14.75	0.00	431.01	433.48	436.85	500.32								
8	Motors (15)	330.12	+0.2	8.56	3.18	13.79	0.00	329.34	333.82	335.38	270.83								
9	Other Industrial Materials (20)	1461.63	+3.1	8.10	3.19	14.02	2.64	1438.36	1406.54	1426.22	1401.51								
10	CONSUMER GROUP (186)	1370.18	+2.0	6.25	2.71	20.59	2.33	1347.38	1339.94	1351.27	847.03								
11	Brewers and Distillers (22)	1054.31	+3.8	8.11	3.29	15.51	3.55	1035.67	1042.96	1029.49	649.56								
12	Food Manufacturing (25)	866.75	+1.4	7.72	3.27	17.09	1.38	866.64	860.31	864.60	805.40								
13	Food Retailing (14)	2142.74	+2.9	7.58	3.59	18.02	1.59	2122.44	2137.37	2146.97	1817.99								
14	Health and Household Products (10)	2484.02	+3.9	8.33	3.53	19.31	0.28	2391.83	2395.28	2386.44	1401.51								
15	Leisure (31)	1221.15	+1.1	6.52	3.58	20.22	8.19	1148.40	1152.59	1157.91	865.57								
16	Packaging & Paper (14)	587.59	+2.2	6.02	2.85	21.58	0.38	575.15	576.38	584.87	420.99								
17	Relatives & Printing (14)	722.61	+2.3	6.43	2.83	22.24	0.41	723.97	724.51	729.56	635.20								
18	Stores (37)	965.89	+2.3	6.63	2.81	20.48	1.25	924.39	945.94	943.14	791.25								
19	Textiles (17)	684.03	+0.6	7.83	2.96	15.08	0.17	679.87	685.94	693.74	774.75								
20	OTHER GROUPS (88)	985.75	+1.3	7.85	3.39	15.79	1.67	973.00	968.13	973.72	744.86								
21	Agencies (7)	1331.58	+0.2	6.48	1.85	28.92	3.33	1327.06	1337.54	1350.94	944.00								
22	Chemicals (20)	1315.21	+1.9	8.03	2.81	2													
23	Conglomerates (13)	1266.50	+1.2	6.92	3.45	17.12	2.00	1221.50	1251.76	1267.94	8.0								
24	Shipping and Transport (11)	1933.12	+2.2	6.95	4.12	17.43	0.00	1889.20	1885.46	1896.49	1536.61								
25	Telephone Networks (2)	990.02	+0.7	9.45	3.89	14.43	1.89	982.47	977.70	976.96	986.17								
26	Utilities (20)	1342.20	+2.5	8.99	3.22	16.52	3.33	1296.93	1317.12	1322.97	974.81								
27	INDUSTRIAL GROUP (452)	1048.83	+1.6	7.00	3.00	18.09	1.92	1032.03	1027.77	1042.23	791.35								
28	Oil & Gas (18)	1564.77	+0.4	10.84	5.52	11.44	1.18	1525.63	1524.08	1529.91	1134.54								
29	FINANCIAL GROUP (500)	1091.29	+1.5	7.49	3.32	16.41	3.43	1075.97	1072.12	1080.78	822.67								
30	FINANCIAL GROUP (117)	681.61	-0.2	—	4.16	—	0.57	683.09	683.61	691.03	561.43								
31	Banks (8)	724.80	-2.1	17.53	5.16	7.83	0.69	739.99	740.15	753.20	548.30								
32	Insurance (Life) (9)	988.50	+0.5	—	3.96	—	0.00	975.44	980.78	989.79	829.04								
33	Insurance (Composite) (7)	571.25	+1.3	—	3.92	—	0.31	566.39	568.39	570.39	468.97								
34	Insurance (Brokers) (9)	1193.35	+0.4	8.08	4.44	16.16	1.58	1187.27	1191.71	1194.94	1270.05								
35	Merchant Banks (1)	383.70	+0.2	—	3.00	—	0.02	382.99	378.73	389.02	326.09								
36	Property (7)	882.49	+0.7	5.44	3.34	23.96	0.75	878.09	873.41	881.54	736.38								
37	Other Financial (26)	754.25	+0.3	7.57	3.53	16.96	0.47	729.10	730.14	734.84	525.42								
38	Investment Trusts (6)	925.69	+0.9	2.93	2.43	—	2.12	947.77	945.85	950.15	868.97								
39	Mining Finance (2)	373.26	+0.8	8.21	3.40	14.33	0.00	370.28	372.95	379.01	279.58								
40	Overseas Traders (12)	876.14	+0.8	3.39	5.13	12.91	10.94	862.52	863.80	877.53	654.03								
41	ALL-SHARE INDEX (727)	979.61	+1.2	—	3.43	—	2.73	968.28	965.86	974.35	746.18								
		Index No.	Day's Change %	Day's High	Day's Low	Feb 24	Feb 23	Feb 19	Feb 18	Feb 17	Feb 16	Feb 15	Feb 14	Feb 13	Feb 12	Feb 11	Feb 10		
FT-SE 100 SHARE INDEX \$		1973.1	+26.3	1973.1	1954.4	1946.6	1937.0	1930.1	1952.0	1942.0	1920.0	1914.0	1920.0	1914.0	1920.0	1914.0	1920.0		

FIXED INTEREST		AVERAGE GROSS REDEMPTION YIELDS										Web Feb 25		Feb 24		Year ago (approx.)																																																																																																																																																																																																																															
PRICE INDEX	Web Feb 25	Day's change %	Tue Feb 24	Wed Feb 25	Adj. Adj. 1987 to date	1 Low	2 Coupons	3 Coupons	4 Coupons	5 Coupons	6 Coupons	7 Coupons	8 Coupons	9 Coupons	10 Irredeemables	11 Index-Linked	12 Inflation rate 5% Over 5 years	13 Inflation rate 10% Over 5 years	14 Inflation rate 15% Over 5 years	15 Inflation rate 20% Over 5 years	16 Inflation rate 25% Over 5 years	17 Inflation rate 30% Over 5 years	18 Inflation rate 35% Over 5 years	19 Inflation rate 40% Over 5 years	20 Inflation rate 45% Over 5 years	21 Inflation rate 50% Over 5 years	22 Inflation rate 55% Over 5 years	23 Inflation rate 60% Over 5 years	24 Inflation rate 65% Over 5 years	25 Inflation rate 70% Over 5 years	26 Inflation rate 75% Over 5 years	27 Inflation rate 80% Over 5 years	28 Inflation rate 85% Over 5 years	29 Inflation rate 90% Over 5 years	30 Inflation rate 95% Over 5 years	31 Inflation rate 100% Over 5 years	32 Inflation rate 105% Over 5 years	33 Inflation rate 110% Over 5 years	34 Inflation rate 115% Over 5 years	35 Inflation rate 120% Over 5 years	36 Inflation rate 125% Over 5 years	37 Inflation rate 130% Over 5 years	38 Inflation rate 135% Over 5 years	39 Inflation rate 140% Over 5 years	40 Inflation rate 145% Over 5 years	41 Inflation rate 150% Over 5 years	42 Inflation rate 155% Over 5 years	43 Inflation rate 160% Over 5 years	44 Inflation rate 165% Over 5 years	45 Inflation rate 170% Over 5 years	46 Inflation rate 175% Over 5 years	47 Inflation rate 180% Over 5 years	48 Inflation rate 185% Over 5 years	49 Inflation rate 190% Over 5 years	50 Inflation rate 195% Over 5 years	51 Inflation rate 200% Over 5 years	52 Inflation rate 205% Over 5 years	53 Inflation rate 210% Over 5 years	54 Inflation rate 215% Over 5 years	55 Inflation rate 220% Over 5 years	56 Inflation rate 225% Over 5 years	57 Inflation rate 230% Over 5 years	58 Inflation rate 235% Over 5 years	59 Inflation rate 240% Over 5 years	60 Inflation rate 245% Over 5 years	61 Inflation rate 250% Over 5 years	62 Inflation rate 255% Over 5 years	63 Inflation rate 260% Over 5 years	64 Inflation rate 265% Over 5 years	65 Inflation rate 270% Over 5 years	66 Inflation rate 275% Over 5 years	67 Inflation rate 280% Over 5 years	68 Inflation rate 285% Over 5 years	69 Inflation rate 290% Over 5 years	70 Inflation rate 295% Over 5 years	71 Inflation rate 300% Over 5 years	72 Inflation rate 305% Over 5 years	73 Inflation rate 310% Over 5 years	74 Inflation rate 315% Over 5 years	75 Inflation rate 320% Over 5 years	76 Inflation rate 325% Over 5 years	77 Inflation rate 330% Over 5 years	78 Inflation rate 335% Over 5 years	79 Inflation rate 340% Over 5 years	80 Inflation rate 345% Over 5 years	81 Inflation rate 350% Over 5 years	82 Inflation rate 355% Over 5 years	83 Inflation rate 360% Over 5 years	84 Inflation rate 365% Over 5 years	85 Inflation rate 370% Over 5 years	86 Inflation rate 375% Over 5 years	87 Inflation rate 380% Over 5 years	88 Inflation rate 385% Over 5 years	89 Inflation rate 390% Over 5 years	90 Inflation rate 395% Over 5 years	91 Inflation rate 400% Over 5 years	92 Inflation rate 405% Over 5 years	93 Inflation rate 410% Over 5 years	94 Inflation rate 415% Over 5 years	95 Inflation rate 420% Over 5 years	96 Inflation rate 425% Over 5 years	97 Inflation rate 430% Over 5 years	98 Inflation rate 435% Over 5 years	99 Inflation rate 440% Over 5 years	100 Inflation rate 445% Over 5 years	101 Inflation rate 450% Over 5 years	102 Inflation rate 455% Over 5 years	103 Inflation rate 460% Over 5 years	104 Inflation rate 465% Over 5 years	105 Inflation rate 470% Over 5 years	106 Inflation rate 475% Over 5 years	107 Inflation rate 480% Over 5 years	108 Inflation rate 485% Over 5 years	109 Inflation rate 490% Over 5 years	110 Inflation rate 495% Over 5 years	111 Inflation rate 500% Over 5 years	112 Inflation rate 505% Over 5 years	113 Inflation rate 510% Over 5 years	114 Inflation rate 515% Over 5 years	115 Inflation rate 520% Over 5 years	116 Inflation rate 525% Over 5 years	117 Inflation rate 530% Over 5 years	118 Inflation rate 535% Over 5 years	119 Inflation rate 540% Over 5 years	120 Inflation rate 545% Over 5 years	121 Inflation rate 550% Over 5 years	122 Inflation rate 555% Over 5 years	123 Inflation rate 560% Over 5 years	124 Inflation rate 565% Over 5 years	125 Inflation rate 570% Over 5 years	126 Inflation rate 575% Over 5 years	127 Inflation rate 580% Over 5 years	128 Inflation rate 585% Over 5 years	129 Inflation rate 590% Over 5 years	130 Inflation rate 595% Over 5 years	131 Inflation rate 600% Over 5 years	132 Inflation rate 605% Over 5 years	133 Inflation rate 610% Over 5 years	134 Inflation rate 615% Over 5 years	135 Inflation rate 620% Over 5 years	136 Inflation rate 625% Over 5 years	137 Inflation rate 630% Over 5 years	138 Inflation rate 635% Over 5 years	139 Inflation rate 640% Over 5 years	140 Inflation rate 645% Over 5 years	141 Inflation rate 650% Over 5 years	142 Inflation rate 655% Over 5 years	143 Inflation rate 660% Over 5 years	144 Inflation rate 665% Over 5 years	145 Inflation rate 670% Over 5 years	146 Inflation rate 675% Over 5 years	147 Inflation rate 680% Over 5 years	148 Inflation rate 685% Over 5 years	149 Inflation rate 690% Over 5 years	150 Inflation rate 695% Over 5 years	151 Inflation rate 700% Over 5 years	152 Inflation rate 705% Over 5 years	153 Inflation rate 710% Over 5 years	154 Inflation rate 715% Over 5 years	155 Inflation rate 720% Over 5 years	156 Inflation rate 725% Over 5 years	157 Inflation rate 730% Over 5 years	158 Inflation rate 735% Over 5 years	159 Inflation rate 740% Over 5 years	160 Inflation rate 745% Over 5 years	161 Inflation rate 750% Over 5 years	162 Inflation rate 755% Over 5 years	163 Inflation rate 760% Over 5 years	164 Inflation rate 765% Over 5 years	165 Inflation rate 770% Over 5 years	166 Inflation rate 775% Over 5 years	167 Inflation rate 780% Over 5 years	168 Inflation rate 785% Over 5 years	169 Inflation rate 790% Over 5 years	170 Inflation rate 795% Over 5 years	171 Inflation rate 800% Over 5 years	172 Inflation rate 805% Over 5 years	173 Inflation rate 810% Over 5 years	174 Inflation rate 815% Over 5 years	175 Inflation rate 820% Over 5 years	176 Inflation rate 825% Over 5 years	177 Inflation rate 830% Over 5 years	178 Inflation rate 835% Over 5 years	179 Inflation rate 840% Over 5 years	180 Inflation rate 845% Over 5 years	181 Inflation rate 850% Over 5 years	182 Inflation rate 855% Over 5 years	183 Inflation rate 860% Over 5 years	184 Inflation rate 865% Over 5 years	185 Inflation rate 870% Over 5 years	186 Inflation rate 875% Over 5 years	187 Inflation rate 880% Over 5 years	188 Inflation rate 885% Over 5 years	189 Inflation rate 890% Over 5 years	190 Inflation rate 895% Over 5 years	191 Inflation rate 900% Over 5 years	192 Inflation rate 905% Over 5 years	193 Inflation rate 910% Over 5 years	194 Inflation rate 915% Over 5 years	195 Inflation rate 920% Over 5 years	196 Inflation rate 925% Over 5 years	197 Inflation rate 930% Over 5 years	198 Inflation rate 935% Over 5 years	199 Inflation rate 940% Over 5 years	200 Inflation rate 945% Over 5 years	201 Inflation rate 950% Over 5 years	202 Inflation rate 955% Over 5 years	203 Inflation rate 960% Over 5 years	204 Inflation rate 965% Over 5 years	205 Inflation rate 970% Over 5 years	206 Inflation rate 975% Over 5 years	207 Inflation rate 980% Over 5 years	208 Inflation rate 985% Over 5 years	209 Inflation rate 990% Over 5 years	210 Inflation rate 995% Over 5 years	211 Inflation rate 1000% Over 5 years	212 Inflation rate 1005% Over 5 years	213 Inflation rate 1010% Over 5 years	214 Inflation rate 1015% Over 5 years	215 Inflation rate 1020% Over 5 years	216 Inflation rate 1025% Over 5 years	217 Inflation rate 1030% Over 5 years	218 Inflation rate 1035% Over 5 years	219 Inflation rate 1040% Over 5 years	220 Inflation rate 1045% Over 5 years	221 Inflation rate 1050% Over 5 years	222 Inflation rate 1055% Over 5 years	223 Inflation rate 1060% Over 5 years	224 Inflation rate 1065% Over 5 years	225 Inflation rate 1070% Over 5 years	226 Inflation rate 1075% Over 5 years	227 Inflation rate 1080% Over 5 years	228 Inflation rate 1085% Over 5 years	229 Inflation rate 1090% Over 5 years	230 Inflation rate 1095% Over 5 years	231 Inflation rate 1100% Over 5 years	232 Inflation rate 1105% Over 5 years	233 Inflation rate 1110% Over 5 years	234 Inflation rate 1115% Over 5 years

† Flat yield. Highs and lows record, base dates, values and constituent changes are published in Saturday issues. A list of constituents is available from the Publishers, the Financial Times, Bracken House, Cannon Street, London EC4A 4BY, price 15p, by post 28p.

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WORLD STOCK MARKETS

AUSTRIA			GERMANY			NORWAY			AUSTRALIA (continued)			JAPAN (continued)		
Feb. 25	Price	±	Feb. 25	Price	±	Feb. 25	Price	±	Feb. 25	Price	±	Feb. 25	Price	±
Admiral	1,350.00	+20	Admiral	1,350.00	+20	Admiral	1,350.00	+20	Admiral	1,350.00	+20	Admiral	1,350.00	+20
Bank Austria	1,350.00	+20	Bank Austria	1,350.00	+20	Bank Austria	1,350.00	+20	Bank Austria	1,350.00	+20	Bank Austria	1,350.00	+20
...

CANADA			TORONTO			MONTREAL		
Feb. 25	Price	±	Feb. 25	Price	±	Feb. 25	Price	±
Alcan	111.00	+10	Alcan	111.00	+10	Alcan	111.00	+10
Bank of Montreal	111.00	+10	Bank of Montreal	111.00	+10	Bank of Montreal	111.00	+10
...

OVER-THE-COUNTER			NASDAQ national market, closing prices		
Stock	Sales	High	Stock	Sales	High
Continued from Page 33			Continued from Page 33		
...

NEW YORK			INDICES		
Feb. 25	Price	±	Feb. 25	Price	±
Dow Jones	2,228.24	+10	Dow Jones	2,228.24	+10
...

LONDON			Chief price changes		
Feb. 25	Price	±	Feb. 25	Price	±
Apex Props.	120	+27	Apex Props.	120	+27
...

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Continued on Page 33

NYSE COMPOSITE CLOSING PRICES

Continued from Page 32																			
High	Low	Stock	Div	Yld	P/E	Size	12 Month	Class	Div	High	Low	Stock	Div	Yld	P/E	Size	12 Month	Class	Div
Low	High	Low	High	Low	High	Low	High	Low	High	Low	High	Low	High	Low	High	Low	High	Low	High
134	141	PNE	0.01	13.14	2180	125	125	125	125	134	141	USX	1.00	9.1	927	229	229	229	229
135	142	PNE	0.01	13.14	2180	125	125	125	125	135	142	USX	1.00	9.1	927	229	229	229	229
136	143	PNE	0.01	13.14	2180	125	125	125	125	136	143	USX	1.00	9.1	927	229	229	229	229
137	144	PNE	0.01	13.14	2180	125	125	125	125	137	144	USX	1.00	9.1	927	229	229	229	229
138	145	PNE	0.01	13.14	2180	125	125	125	125	138	145	USX	1.00	9.1	927	229	229	229	229
139	146	PNE	0.01	13.14	2180	125	125	125	125	139	146	USX	1.00	9.1	927	229	229	229	229
140	147	PNE	0.01	13.14	2180	125	125	125	125	140	147	USX	1.00	9.1	927	229	229	229	229
141	148	PNE	0.01	13.14	2180	125	125	125	125	141	148	USX	1.00	9.1	927	229	229	229	229
142	149	PNE	0.01	13.14	2180	125	125	125	125	142	149	USX	1.00	9.1	927	229	229	229	229
143	150	PNE	0.01	13.14	2180	125	125	125	125	143	150	USX	1.00	9.1	927	229	229	229	229
144	151	PNE	0.01	13.14	2180	125	125	125	125	144	151	USX	1.00	9.1	927	229	229	229	229
145	152	PNE	0.01	13.14	2180	125	125	125	125	145	152	USX	1.00	9.1	927	229	229	229	229
146	153	PNE	0.01	13.14	2180	125	125	125	125	146	153	USX	1.00	9.1	927	229	229	229	229
147	154	PNE	0.01	13.14	2180	125	125	125	125	147	154	USX	1.00	9.1	927	229	229	229	229
148	155	PNE	0.01	13.14	2180	125	125	125	125	148	155	USX	1.00	9.1	927	229	229	229	229
149	156	PNE	0.01	13.14	2180	125	125	125	125	149	156	USX	1.00	9.1	927	229	229	229	229
150	157	PNE	0.01	13.14	2180	125	125	125	125	150	157	USX	1.00	9.1	927	229	229	229	229
151	158	PNE	0.01	13.14	2180	125	125	125	125	151	158	USX	1.00	9.1	927	229	229	229	229
152	159	PNE	0.01	13.14	2180	125	125	125	125	152	159	USX	1.00	9.1	927	229	229	229	229
153	160	PNE	0.01	13.14	2180	125	125	125	125	153	160	USX	1.00	9.1	927	229	229	229	229
154	161	PNE	0.01	13.14	2180	125	125	125	125	154	161	USX	1.00	9.1	927	229	229	229	229
155	162	PNE	0.01	13.14	2180	125	125	125	125	155	162	USX	1.00	9.1	927	229	229	229	229
156	163	PNE	0.01	13.14	2180	125	125	125	125	156	163	USX	1.00	9.1	927	229	229	229	229
157	164	PNE	0.01	13.14	2180	125	125	125	125	157	164	USX	1.00	9.1	927	229	229	229	229
158	165	PNE	0.01	13.14	2180	125	125	125	125	158	165	USX	1.00	9.1	927	229	229	229	229
159	166	PNE	0.01	13.14	2180	125	125	125	125	159	166	USX	1.00	9.1	927	229	229	229	229
160	167	PNE	0.01	13.14	2180	125	125	125	125	160	167	USX	1.00	9.1	927	229	229	229	229
161	168	PNE	0.01	13.14	2180	125	125	125	125	161	168	USX	1.00	9.1	927	229	229	229	229
162	169	PNE	0.01	13.14	2180	125	125	125	125	162	169	USX	1.00	9.1	927	229	229	229	229
163	170	PNE	0.01	13.14	2180	125	125	125	125	163	170	USX	1.00	9.1	927	229	229	229	229
164	171	PNE	0.01	13.14	2180	125	125	125	125	164	171	USX	1.00	9.1	927	229	229	229	229
165	172	PNE	0.01	13.14	2180	125	125	125	125	165	172	USX	1.00	9.1	927	229	229	229	229
166	173	PNE	0.01	13.14	2180	125	125	125	125	166	173	USX	1.00	9.1	927	229	229	229	229
167	174	PNE	0.01	13.14	2180	125	125	125	125	167	174	USX	1.00	9.1	927	229	229	229	229
168	175	PNE	0.01	13.14	2180	125	125	125	125	168	175	USX	1.00	9.1	927	229	229	229	229
169	176	PNE	0.01	13.14	2180	125	125	125	125	169	176	USX	1.00	9.1	927	229	229	229	229
170	177	PNE	0.01	13.14	2180	125	125	125	125	170	177	USX	1.00	9.1	927	229	229	229	229
171	178	PNE	0.01	13.14	2180	125	125	125	125	171	178	USX	1.00	9.1	927	229	229	229	229
172	179	PNE	0.01	13.14	2180	125	125	125	125	172	179	USX	1.00	9.1	927	229	229	229	229
173	180	PNE	0.01	13.14	2180	125	125	125	125	173	180	USX	1.00	9.1	927	229	229	229	229
174	181	PNE	0.01	13.14	2180	125	125	125	125	174	181	USX	1.00	9.1	927	229	229	229	229
175	182	PNE	0.01	13.14	2180	125	125	125	125	175	182	USX	1.00	9.1	927	229	229	229	229
176	183	PNE	0.01	13.14	2180	125	125	125	125	176	183	USX	1.00	9.1	927	229	229	229	229
177	184	PNE	0.01	13.14	2180	125	125	125	125	177	184	USX	1.00	9.1	927	229	229	229	229
178	185	PNE	0.01	13.14	2180	125	125	125	125	178	185	USX	1.00	9.1	927	229	229	229	229
179	186	PNE	0.01	13.14	2180	125	125	125	125	179	186	USX	1.00	9.1	927	229	229	229	229
180	187	PNE	0.01	13.14	2180	125	125	125	125	180	187	USX	1.00	9.1	927	229	229	229	229
181	188	PNE	0.01	13.14	2180	125	125	125	125	181	188	USX	1.00	9.1	927	229	229	229	229
182	189	PNE	0.01	13.14	2180	125	125	125	125	182	189	USX	1.00	9.1	927	229	229	229	229
183	190	PNE	0.01	13.14	2180	125	125	125	125	183	190	USX	1.00	9.1	927	229	229	229	229
184	191	PNE	0.01	13.14	2180	125	125	125	125	184	191	USX	1.00	9.1	927	229	229	229	229
185	192	PNE	0.01	13.14	2180	125	125	125	125	185	192	USX	1.00	9.1	927	229	229	229	229
186	193	PNE	0.01	13.14	2180	125	125	125	125	186	193	USX	1.00	9.1	927	229	229	229	229
187	194	PNE	0.01	13.14	2180	125	125	125	125	187	194	USX	1.00	9.1	927	229	229	229	229
188	195	PNE	0.01	13.14	2180	125	125	125	125	188	195	USX	1.00	9.1	927	229	229	229	229
189	196	PNE	0.01	13.14	2180	125	125	125	125	189	196	USX	1.00	9.1	927	229	229	229	229
190	197	PNE	0.01	13.14	2180	125	125	125	125	190	197	USX	1.00	9.1	927	229	229	229	229
191	198	PNE	0.01	13.14	2180	125	125	125	125	191	198	USX	1.00	9.1	927	229	229	229	229
192	199	PNE	0.01	13.14	2180	125	125	125	125	192	199	USX	1.00	9.1	927	229	229	229	229
193	200	PNE	0.01	13.14	2180	125	125	125	125	193	200	USX	1.00	9.1	927	229	229	229	229
194	201	PNE	0.01	13.14	2180	125	125	125	125	194	201	USX	1.00	9.1	927	229	229	229	229
195	202	PNE	0.01	13.14	2180	125	125	125	125	195	202	USX	1.00	9.1	927	229	229	229	229
196	203	PNE	0.01	13.14	2180	125	125	125	125	196	203	USX	1.00	9.1	927	229	229	229	229
197	204	PNE	0.01	13.14	2180	125	125	125	125	197	204	USX	1.00	9.1	927	229	229	229	229
198	205	PNE	0.01	13.14	2180	125	125	125	125	198	205	USX	1.00	9.1	927	229	229	229	229
199	206	PNE	0.01	13.14	2180	125	125	125	125	199	206	USX	1.00	9.1	927	229	229	229	229
200	207	PNE	0.01	13.14	2180	125	125	125	125	200	207	USX	1.00	9.1	927	229	229	229	229
201	208	PNE	0.01	13.14	2180	125	125	125	125	201	208	USX	1.00	9.1	927	229	229	229	229
202	209	PNE	0.01	13.14	2180	125	125	125	125	202	209	USX	1.00	9.1	927	229	229	229	229
203	210	PNE	0.01	13.14	2180	125	125	125	125	203	210	USX	1.00	9.1	927	229	229	229	229
204	211	PNE	0.01	13.14	2180	125	125	125	125	204	211	USX	1.00	9.1	927	229	229	229	229
205	212	PNE	0.01	13.14	2180	125	125	125	125	205	212	USX	1.00	9.1	927	229	229	229	229
206	213	PNE	0.01	13.14	2180	125	125	125	125	206	213	USX	1.00	9.1					

AMEX COMPOSITE CLOSING PRICES

Stock	Div	P/E	Stk	100% High	Low	Close	Change	Stock	Div	P/E	Stk	100% High	Low	Close	Change	Stock	Div	P/E	Stk	100% High	Low	Close	Change
ACHD	120	19	144	144	144			Cutco	38	61	88	199	388	197	-1	ImpCo	60	88	41	40	40	-1	
Adm	120	33	144	144	144			Cutco	38	61	88	199	388	197	-1	ImpCo	60	88	41	40	40	-1	
Adm	120	33	144	144	144			Cutco	38	61	88	199	388	197	-1	ImpCo	60	88	41	40	40	-1	
Adm	120	33	144	144	144			Cutco	38	61	88	199	388	197	-1	ImpCo	60	88	41	40	40	-1	
Adm	120	33	144	144	144			Cutco	38	61	88	199	388	197	-1	ImpCo	60	88	41	40	40	-1	
Adm	120	33	144	144	144			Cutco	38	61	88	199	388	197	-1	ImpCo	60	88	41	40	40	-1	
Adm	120	33	144	144	144			Cutco	38	61	88	199	388	197	-1	ImpCo	60	88	41	40	40	-1	
Adm	120	33	144	144	144			Cutco	38	61	88	199	388	197	-1	ImpCo	60	88	41	40	40	-1	
Adm	120	33	144	144	144			Cutco	38	61	88	199	388	197	-1	ImpCo	60	88	41	40	40	-1	
Adm	120	33	144	144	144			Cutco	38	61	88	199	388	197	-1	ImpCo	60	88	41	40	40	-1	
Adm	120	33	144	144	144			Cutco	38	61	88	199	388	197	-1	ImpCo	60	88	41	40	40	-1	
Adm	120	33	144	144	144			Cutco	38	61	88	199	388	197	-1	ImpCo	60	88	41	40	40	-1	
Adm	120	33	144	144	144			Cutco	38	61	88	199	388	197	-1	ImpCo	60	88	41	40	40	-1	
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Adm	120	33	144	144	144			Cutco	38	61	88	199	388	197	-1	ImpCo	60	88	41	40	40	-1	
Adm	120	33	144	144	144			Cutco	38	61	88	199	388	197	-1	ImpCo	60	88	41	40	40	-1	
Adm	120	33	144	144	144			Cutco	38	61	88	199	388	197	-1	ImpCo	60	88	41	40	40	-1	
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Adm	120	33	144	144	144			Cutco	38	61	88	199	388	197	-1	ImpCo	60	88	41	40	40	-1	
Adm	120	33	144	144	144			Cutco	38	61	88	199	388	197	-1	ImpCo	60	88	41	40	40	-1	
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Adm	120	33	144	144	144			Cutco	38	61	88	199	388	197	-1	ImpCo	60	88	41	40	40	-1	
Adm	120	33	144	144	144			Cutco	38	61	88	199	388	197	-1	ImpCo	60	88	41	40	40	-1	
Adm	120	33	144	144	144			Cutco	38	61	88	199	388	197	-1	ImpCo	60	88	41	40	40	-1	
Adm	120	33	144	144	144			Cutco	38	61	88	199	388	197	-1	ImpCo	60	88	41	40	40	-1	
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Adm	120	33	144	144	144			Cutco	38	61	88	199	388	197	-1	ImpCo	60	88	41	40	40	-1	
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Adm	120	33	144	144	144			Cutco	38	61	88	199	388	197	-1	ImpCo	60	88	41	40	40	-1	
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Adm	120	33	144	144	144			Cutco	38	61	88	199	388	197	-1	ImpCo	60	88	41	40	40	-1	
Adm	120	33	144	144	144			Cutco	38	61	88	199	388	197	-1	ImpCo	60	88	41	40	40	-1	
Adm	120	33	144	144	144			Cutco	38	61	88	199	388	197	-1	ImpCo							

OVER-THE-COUNTER

Nasdaq national market closing prices

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Continued on Page 31

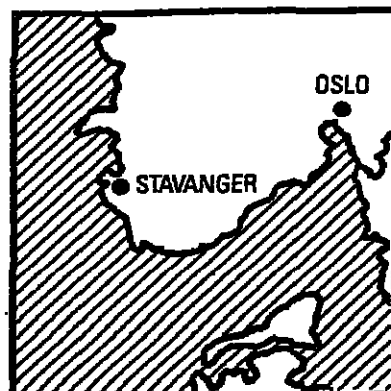
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FINANCIAL TIMES

WORLD STOCK MARKETS

Financials and oils still weak against trend

WALL STREET

SURVIVING a small bout of selling pressure early in yesterday's session, Wall Street ended slightly higher with strong technology and drug stocks compensating for weak oil and bank sectors, writes *Roderick Oram* in New York.

Credit markets gave up small price gains in light trading as market players waited for the release of key economic data today and tomorrow. Both stock and credit markets had shown better gains during the day until futures turned lower.

The Dow Jones industrial average closed up 2.95 points at 2,228.23. Broader market indices showed relatively greater gains with the Standard & Poor's 500 adding 1.13 to 284.01 and the New York and American stock exchange composite indices rising 0.59 to 161.79 and 1.18 to 318.53 respectively.

Among blue chips, Allied Signal gained 5/8 to \$48, Du Pont rose 5/8 to \$97, Eastman Kodak added 3/8 to \$78, Coca-Cola put on 5/8 to \$49, McDonald's was ahead 1/4 at \$75, United Technologies fell 1/4 to \$53 and Sears, Roebuck fell back 5/8 to \$51.

Oil and bank stocks continued to be afflicted by falling oil prices and heightened concerns over Third World debt prompted by Brazil's moratorium.

Exxon fell 5/8 to \$77, Texaco lost 5/8 to \$33, Amoco dropped 1/4 to \$70 and Atlantic Richfield declined 3/8 to \$55 although Chevron edged up 5/8 to \$47.

In order of greatest exposure to Brazilian debt, Chase Manhattan shed 5/8 to \$38, Manufacturers Hanover gave up 1/4 to \$45, BankAmerica edged up 5/8 to \$12, Citicorp lost 1/4 to \$32, Marine Midland dropped 1/4 to \$51, Chemical fell 5/8 to \$49 and J. P. Morgan was down 1/4 to \$43.

A number of technology stocks showed strength yesterday. NCR gained 3/8 to \$64 following the launch of a new computer and favourable comments from analysts after they met with senior officers.

Elsewhere in the sector, Cray Research added 3/8 to \$117, Digital Equipment gained 3/8 to \$155, Unisys rose 1/4 to \$108, Hewlett-Packard advanced 1/4 to \$54 and Texas Instruments put on 5/8 to \$158.

IBM dipped 1/4 to \$141 despite unveiling a 4 megabit memory chip and plans to buy back a further 400 shares equal to about 0.7 per cent of its common stock. This is the third such exercise IBM has undertaken in the past 12 months.

Among drug companies, Squibb added 5/8 to \$155, Merck rose 3/8 to \$155, Upjohn advanced 3/8 to \$134, and Baxter Travenol gained 3/8 to \$25.

Morton Thiokol fell 5/8 to \$43. It agreed to do \$400m of remedial

work for no profit on the US space shuttle's booster rockets.

Credit markets were quiet as traders and investors waited for key economic figures due out today and tomorrow. The continuing fall of oil prices and the stability of the dollar since the Paris economic accord last weekend maintained the markets' positive undertone.

The Fed Funds rate fell more than half a point to 5 1/2 per cent. The Federal Reserve arranged overnight matched sale-purchase agreements.

The markets' moderate rally this week has triggered a large volume of corporate debt offerings totalling \$1.5bn on Tuesday alone. Investors have given some of the issues a less than enthusiastic response.

The present stability of foreign exchange rates and the bond market's rally will probably face a stiff test tomorrow with the release of January's US trade deficit. An increase to around \$14bn from \$10bn in December is expected. The December level was sharply lower than November's record figure, originally calculated at \$19.7bn but later revised down. With some possibility that December's figure might be revised upwards, the markets will be looking for signs of an underlying improvement in the US trade performance.

Durable goods orders for January, due for release today, are likely to show a small fall of around 0.3 per cent from December's levels although the estimates vary widely.

Investors and traders focus on near-term economic figures and this week's rally appears to have taken their minds off the message that Mr Paul Volcker, chairman of the Fed, gave to Congress last week and again on Tuesday, stressing that there is a distinct risk of higher inflation which could be difficult to control.

CANADA

A **STRONG** rally by gold shares on the back of the firmer bullion price led Toronto prices modestly higher overall in busy trading. Echo Bay Mines made up 3/8 to \$38, Hemlo Gold rose 3/8 to \$31, and Dome Mines was up 3/8 to \$31.

Banks, however, continued shaky amid uncertainty over their ability to absorb Brazil's foreign debt moratorium. Bank of Nova Scotia fell 3/8 to \$31 and Canadian Imperial Bank of Commerce lost 3/8 to \$31.

Oils fell: Shell Canada 3/8 to \$32, Imperial Oil Class A 3/8 to \$32 and Asamers 3/8 to \$31. Montreal industrials and utilities advanced, but banks eased slightly.

Patrick Blum reports on moves against insider dealing

Vienna takes preventive action

The small but thriving Vienna stock exchange is to draw up its own voluntary code of conduct to prevent any occurrence of insider trading, Mr Gerhard Wagner, the bourse president and chairman of the Oesterreichische Leanderbank, said this week.

The move is in line with opinion at the Finance Ministry and is designed to forestall possible pressures for more formal and binding legislation.

The Vienna Bourse appeared moribund until about two years ago when domestic activity spurred by international interest pushed trading and prices to record highs. Although trading volumes remain small - total shares traded on and off the bourse last year were worth Sch 20.5bn (\$1.58bn) with the bourse accounting for about 40 per cent of the total - the rapid growth in activity has led to fears that the system could be abused. Total turnover in 1985 amounted to only Sch 13.5bn with Sch 5bn trading on the bourse floor.

Mr Karl Pale, the former bourse president, dismisses suggestions of abuses. "There have not been any cases of insider trading. It is not a problem for us, but it is correct to make sure that it doesn't happen."

There is no scope for insider trading since the Vienna bourse has not had large scale takeovers such as have taken place on other major stock exchanges, he says.

Discussions on a code of conduct are still at an early stage and formal proposals and agreement is unlikely until later this year.

New issues and the partial privatisation of some state-owned groups are expected to provide the bourse with steady growth for the next few years, although the Vienna Bourse Index, the main market indicator, has fallen 9 per cent this year.

EUROPE

Banks recover as dollar and debt fears recede

LONDON

BARGAIN-HUNTING gave key European bourses a gentle lift yesterday after recent losses. Banks recovered as worries over the dollar and the Latin American debt problem receded, but the firmer trend still betrayed signs of caution.

Frankfurt picked up on foreign and domestic currency in an active session boosted by the West German tax reform package and growing hopes that the Brazilian debt moratorium could be contained and resolved.

The Commerzbank index rose 4.0 to 1,719.0. Bank shares and other key blue chips led the recovery, with Dresdner DM 4.50 higher at DM 339.50 and Commerzbank gaining DM 6.50 to DM 254. Deutsche Bank, whose joint chief executive, Mr Alfred Herrhausen, forecast 2 per cent real economic growth this year on strong domestic demand, was a strong DM 17 ahead at DM 852.

Electronics issue Siemens edged DM 8.80 to DM 651.80, while a mixed car sector saw a DM 16.50 gain for Daimler to DM 945 and a drop of DM 20 for Porsche to DM 940. BMW was steady at DM 602. Pharmaceuticals group Schering, which said 1986 group results were well down on the previous year but parent company was about the same, put on DM 18 to DM 597 after its DM 27.50 fall on Tuesday, its contravention pill sales were hit by AIDS-linked advertising for condoms.

Building company Hochtief scored DM 90, or nearly 10 per cent, to DM 1,000 after the Von Finck family holding company said the family was considering selling its DM 900m holding to Deutsche Bank.

Bonds were mainly firmer in quiet trading as the easier dollar and the higher US bond market on Tuesday provided a boost. The Bundesbank sold DM 135.5m worth of paper in its daily market-balancing operation after selling DM 24.9m on Tuesday.

Amsterdam was narrowly mixed with a firmer bias in this trading as many investors awaited a clear picture of the short-term prospect for companies. The CDS Tendency index closed 0.2 higher to 90.1. Banks were among the advances, with Amro 30 cents up at Fl 65.40 ahead of a 21 per cent increase in 1986 profits. ABE edged up 50 cents to Fl 510.50, while NMB put on Fl 1 to Fl 176.

Zurich rose on a further recovery in bank shares in advance of today's results for Union Bank. But caution was still evident in only moderate trading in other sectors.

The Credit Suisse stock index gained 4.2 to 330.4. Among banks, whose gains were pared towards the close, Union Bank added Sfr 290 to Sfr 5,550.

SOUTH AFRICA

THE BUOYANT bullion price offset the depressing effect of the strong financial rand to lift Johannesburg gold prices.

Among rising gold stocks, South-eastern jumped R8.50 to R192 and Elsfontein put on 50 cents to R11.50. Driefontein was R1 up at R72.50 and Industrials were slightly firmer.

Swiss Bank Sfr 4 to Sfr 473 and Credit Suisse Sfr 75 to Sfr 3,375.

Paris was buoyed by slightly easier short-term interest rates and growing optimism over last week's economic accord.

Construction issues benefited from the prospect of even greater interest rate cuts. Sereg led the sector with its Sfr 59 jump to Sfr 604 although Bouygues fell Sfr 5 to Sfr 1,240.

A lukewarm response was given to the latest forecasts by the National Statistics Institute which sees moderate growth and low inflation in the second half of this year but first-quarter consumer prices rising 1.4 per cent.

Brussels saw buyers return after recent profit-taking. Holding companies, utilities and insurers were particularly strong as pension savings earmarked under a recent tax scheme began to make an impact, according to brokers.

Milan edged lower amid political uncertainties and rumours of a possible insolvency of a brokerage firm.

Agricola Finanziaria shed L80 to L2,190 in after-bourse dealing as the UK Monopolies Commission rejected the group's bid for British Sugar.

Stockholm experienced a late rally although institutions remained sidelined.

Oslo inched ahead while Madrid turned sharply lower on profit-taking and concern over domestic utilities.

ASIA

Drug issues set pace despite late sell-off

TOKYO

BUYING enthusiasm gathered momentum and drove share prices higher in Tokyo yesterday, writes *Shigeo Nishizaki* of Fuji Press.

The Nikkei average gained 109.85 to 20,186.33. Trading remained heavy at 1.60bn shares compared with Tuesday's 1.32bn. Declines led advances by 488 to 404, with 137 issues unchanged.

In early trading, institutional investors and businesses bought steel, shipbuilding, and other large-capital stocks heavily. Later, however, their popularity faded, and speculators and some institutional investors looking for profits placed large sell orders.

Drug-related issues, such as Ajinomoto, Sumitomo Chemical and Kirin Brewery, became pacesetters in afternoon trading.

Nippon Steel topped the active list with 228.67m shares changing hands. The issue rose Y2 to touch a record Y307 in the morning, but later came under profit-taking pressure to end Y13 lower at Y292.

Kobe Steel, second most active stock with 180.58m shares, fell Y6 to Y312. Mitsubishi Heavy Industries was down Y9 to Y325 and Mitsui Engineering and Shipbuilding lost Y20 to Y240.

Ajinomoto, an AIDS-related issue, jumped Y300 to Y2,900 on the news of its pharmaceutical division's good performance.

Sumitomo Chemical, third best issue with Y55.67m shares traded, gained Y10 to Y720. Teijin closed Y52 higher at Y755.

NTT suffered a hefty bout of profit-taking which forced the telecommunications group Y180,000 down to Y2,58m. This was only the second time that it closed lower since its market debut on February 9.

Kirin Brewery attracted strong buying interest against the backdrop of brisk animal feed production using biotechnology, finishing Y120 higher at Y1,900.

Cement issues fared well, reflecting investor expectations of substantial implementation of public works for fiscal 1987, starting in April. Nihon Cement, with 25.95m shares traded rose Y8 to Y913, while Onoda Cement advanced Y8 to Y934.

The "Big Four" securities houses rose to all-time highs, bolstered by reports that their recurring profits in the first half (October 1986-

March 1987) of the current business year will reach record levels.

Japan Air Lines soared Y900 to Y16,400 on expectations for the planned deregulation of aviation business and the sale of JAL shares held by the government. All Nippon Airways closed Y140 higher at Y1,880 with 22.83m shares changing hands.

On the bond market, the benchmark 89th 5.1 per cent Government bond, maturing in June 1996, was hit by small lot selling and its current yield rose sharply to 4.880 per cent from Tuesday's 4.624 per cent.

Conversely, dealers and institutional investors bought the 90th 5.1 per cent government bond due in July 1996, which had been considered undervalued compared with the 89th bond. Its yield slipped below 5 per cent to end at 4.940 per cent down from the previous day's 5.015 per cent.

HONG KONG
THE BUDGET cuts in corporate and personal taxes were well received in the Hong Kong market, spurring a late buying spree in a volatile session.

The Hang Seng index finished 25.39 higher at 2,873.58 on renewed buying after strong morning gains met profit-taking at midday around the 2,880 level. The Hong Kong index was 18.93 higher at 1,837.54.

In slightly lower turnover, much activity centred on the Jardine group after its reorganisation and rights issues. Jardine Matheson ended 20 cents off at HK\$5.25.

Hongkong China Gas advanced HK\$1.10 to HK\$2.5, a 12-month high, after announcing sharply higher earnings and a two-for-five bonus issue.

Cheung Kong turned back up with a 25 cent gain to HK\$45.75 while Hutchison Whampoa strode HK\$1.00 ahead to HK\$55.00.

Budget details, Page 3

KOREA
The record run continued into a second consecutive session in Seoul, where the composite share index gained 3.68 to a peak of 323.46 in active trading.

Financials led back on profit-taking after Tuesday's gains, but most other blue chips rose. Turnover swelled to 55.2bn won from W44.2bn the previous day.

Samsung Electronics again attracted interest, adding W150 to W33,400. Daewoo Corp added W37 to W1,005 and Hyundai Motor W100 to W2,250, but Korea Long Term Credit Bank eased W100 to W2,022 and Daishin Securities W11 to W3,590.

SINGAPORE
LATE buying by individual investors recouped some losses from early profit-taking but left Singapore share prices marginally lower.

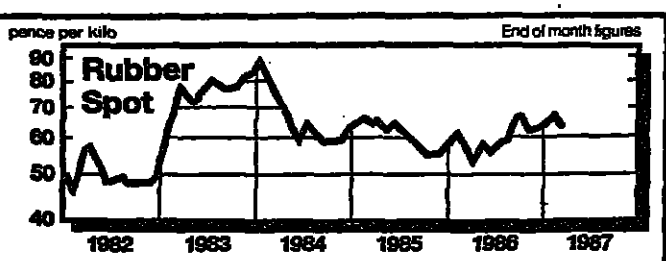
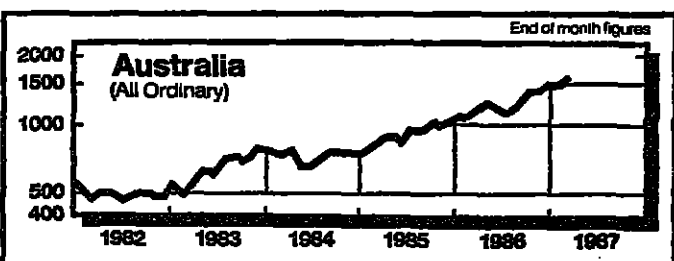
Institutions stayed sidelined. The Straits Times industrial index edged 1.21 down to 1,056.80.

Insurance Corporation, however, ran against the trend with a 13 per cent rise of S\$1.10 to S\$9.30 after much improved year-end results and despite a one-for-four rights issue. Its parent DBS added 30 cents to S\$9.40.

Banks were mixed, with OCBC up 20 cents to S\$10.30, but UOB 10 cents down at S\$8.20, OUB 4 cents down at S\$2.74 and Tat Lee Bank still at S\$3.20.

Blue chips fared unevenly, some the target of profit-takers, others of buyers anticipating a resurgence in the market. Sime Darby, most active stock on trade of 1.63m, lost 4 cents to S\$2.79, while Fraser & Neave fell 30 cents to S\$10.40.

KEY MARKET MONITORS



STOCK MARKET INDICES			
	Feb 25	Previous Year ago	Feb 25 Previous Year ago
NEW YORK			
DJ Industrials	2,228.23	2,222.24	1,882.86
DJ Transport	329.56	329.44	270.39
DJ Utilities	220.23	220.98	184.65
S&P Comp.	284.01	282.88	223.79
LONDON FT			
Ord	1,594.9	1,559.2	1,270.2
SE 100	1,973.1	1,946.8	1,527.7
A All-shares	979.81	968.28	748.18
A 500	1,091.29	1,075.58	821.67
Gold mines	316.2	308.2	337.0
A Long gilt	9.55	9.50	10.05
TOKYO			
Nikkei	20,186.33	20,076.48	13,578.2
Tokyo SE	1,786.65	1,765.55	1,079.56
AUSTRALIA			
All Ord.	1,584.0	1,527.9	1,046.4
Metals & Min.	755.5	757.7	517.0
AUSTRIA			
Crust Aktien	205.74	205.85	234.0
BELGIAN SE			
Belgian	4,164.09	4,142.44	3,261.19
CANADA			
Toronto	2,418.2	2,422.8	2,190.0
Met & Min.	3,474.6	3,471.5	2,808.5
Montreal			
Portfolio			185.86
GERMAN SE			
	208.25	200.80	
FRANCE			
CAC Gen	422.70	421.50	323.5
Ind. Tendance	105.50	105.10	75.00
WEST GERMANY			
FAZ-Aldon	570.22	567.85	632.81
Commerzbank	1,719.00	1,715.00	1,809.9

CURRENCIES (London)			
	Feb 25 Previous	Feb 25 Previous	Feb 25 Previous
US DOLLAR	1.5375	1.5375	1.5400
DM	1.8280	1.8340	2.075
Yen	153.80	153.70	235.75
DM	8.025	8.105	8.955
Yen	1.5320	1.5500	2.2675
Sfr	2.0545	2.0720	3.175
Fl	1.299	1.3035	1.5975
US Fed Funds	5.10	5.10	5.50
US 3-month Gilt	5.10	5.10	5.50
US 3-month T-bill	5.10	5.10	5.50
INTEREST RATES			
	Feb 25	Feb 25	Feb 25
3-month US\$	5.10%	5.10%	5.10%
6-month US\$	5.10%	5.10%	5.10%
12-month US\$	5.10%	5.10%	5.10%
3-month UK\$	5.10%	5.10%	5.10%
6-month UK\$	5.10%	5.10%	5.10%
12-month UK\$	5.10%	5.10%	5.10%
FINANCIAL FUTURES			
	Feb 25	Feb 25	Feb 25
US Treasury Bonds (95)	100.50	100.50	100.50
US Treasury Bonds (100)	100.50	100.50	100.50
US Treasury Bonds (105)	100.50	100.50	100.50
US Treasury Bonds (110)	100.50	100.50	100.50
US Treasury Bonds (115)	100.50	100.50	100.50
US Treasury Bonds (120)	100.50	100.50	100.50
US Treasury Bonds (125)	100.50	100.50	100.50
US Treasury Bonds (130)	100.50	100.50	100.50
US Treasury Bonds (135)	100.50	100.50	100.50
US Treasury Bonds (140)	100.50	100.50	100.50
US Treasury Bonds (145)	100.50	100.50	100.50
US Treasury Bonds (150)	100.50	100.50	100.50
US Treasury Bonds (155)	100.50	100.50	100.50
US Treasury Bonds (160)	100.50	100.50	100.50
US Treasury Bonds (165)	100.50	100.50	100.50
US Treasury Bonds (170)	100.50	100.50	100.50
US Treasury Bonds (175)	100.50	100.50	100.50
US Treasury Bonds (180)	100.50	100.50	100.50
US Treasury Bonds (185)	100.50	100.50	100.50
US Treasury Bonds (190)	100.50	100.50	100.50
US Treasury Bonds (195)	100.50	100.50	100.50
US Treasury Bonds (200)	100.50	100.50	100.50
US Treasury Bonds (205)	100.50	100.50	100.50
US Treasury Bonds (210)	100.50	100.50	100.50
US Treasury Bonds (215)	100.50	100.50	100.50
US Treasury Bonds (220)	100.50	100.50	100.50
US Treasury Bonds (225)	100.50	100.50	100.50
US Treasury Bonds (230)	100.50	100.50	100.50
US Treasury Bonds (235)	100.50	100.50	100.50
US Treasury Bonds (240)	100.50	100.50	100.50
US Treasury Bonds (245)	100.50	100.50	100.50
US Treasury Bonds (250)	100.50	100.50	100.50
US Treasury Bonds (255)	100.50	100.50	100.50
US Treasury Bonds (260)	100.50	100.50	100.50
US Treasury Bonds (265)	100.50	100.50	100.50
US Treasury Bonds (270)	100.50	100.50	100.50
US Treasury Bonds (275)	100.50	100.50	100.50
US Treasury Bonds (280)	100.50	100.50	100.50
US Treasury Bonds (285)	100.50	100.50	100.50
US Treasury Bonds (290)	100.50	100.50	100.50
US Treasury Bonds (295)	100.50	100.50	100.50